

Summary Translation

This is a summary translation of the original notice in Japanese. The Japanese original notice is official and this summary is for your reference and convenience only. Toshiba Tec does not guarantee the accuracy of this summary.

Securities Code (in Japan): 6588

June 5, 2026

Date of commencement of electronic provision measures: May 29, 2026

Hironobu NISHIKORI

Representative Director

President and Chief Executive Officer

TOSHIBA TEC CORPORATION

1-11-1, Osaki, Shinagawa-ku,

Tokyo, Japan

Convocation Notice of the Ordinary General Meeting of Shareholders for the 101st Fiscal Year

Dear Shareholders:

Notice is hereby given that the Ordinary General Meeting of Shareholders of Toshiba Tec Corporation (the “Company”) for the 101st fiscal year will be held as described below.

In convening this meeting, the Company has taken electronic provision measures for information contained in the Reference Materials for the Ordinary General Meeting of Shareholders, etc. (the “matters subject to electronic provision measures”), and has posted this information entitled “Convocation Notice of the Ordinary General Meeting of Shareholders for the 101st Fiscal Year” on its website on the Internet. Please access the website to review the information.

The Company website: <https://www.toshibatec.com/release/>

In addition to the website above, the Company has also posted the matters subject to electronic provision measures on the website of Tokyo Stock Exchange (TSE). If you are not able to access the matters subject to electronic provision measures on the Company website, please access the following TSE website (Listed Company Search). On this website, please input the issue name (company name) or securities code and click on “Search” to find search results. Then, click on “Basic information” and the “Documents for public inspection/PR information” tab to find “[Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting]” in the “Filed information available for public inspection” section.

TSE website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

If you are not attending the meeting, you can exercise your voting rights either in writing or via the Internet. After reviewing the Reference Materials for the Ordinary General Meeting of Shareholders annexed hereto, please exercise your voting rights **by 5:00 p.m., Friday, June 26, 2026 (Japan Standard Time)**.

• **Regarding Internet live streaming service**

The Meeting will be live streamed via the Internet. Please review “Notice of Internet Live Streaming Service” on page 4 for viewing directions, etc.

1. **Date and Time:** Monday, June 29, 2026 at 10:00 a.m. (Japan Standard Time)
(Reception starts at 9:00 a.m.)
 2. **Place:** The Company’s Osaki Office
Oval Court Osaki Mark East, 2-17-2, Higashi Gotanda, Shinagawa-ku, Tokyo, Japan
 3. **Agenda for the Meeting:**
 - Subject for Report:** Business Report, Consolidated Financial Statements and Non-Consolidated Financial Statements for the 101st Fiscal Year (from April 1, 2025 to March 31, 2026), and Audit Reports for the Consolidated Financial Statements of the Certified Public Accountant and the Audit & Supervisory Board
 - Subject for Resolutions:**
 - First Proposal:** Partial Amendments to the Articles of Incorporation
 - Second Proposal:** Election of Eight (8) Directors
 - Third Proposal:** Election of One (1) Audit & Supervisory Board Member
 - Fourth Proposal:** Election of One (1) Substitute Outside Audit & Supervisory Board Member
- ▶ Among the matters subject to electronic provision measures, the “Notes to Consolidated Financial Statements” of the Consolidated Financial Statements and “Notes to Non-Consolidated Financial Statements” of the Non-Consolidated Financial Statements will not be included in the paper copy to be sent to shareholders who have requested it, in accordance with laws and regulations and the Articles of Incorporation. In addition, Audit & Supervisory Board Members and the Certified Public Accountant audit the documents subject to audit including the above-mentioned matters.
 - ▶ The Company will send to shareholders who have not requested the paper copy the copies of the Reference Materials for the Ordinary General Meeting of Shareholders, parts of Business Report, Consolidated Financial Statements, and the audit reports, along with the Convocation Notice. Please note that the numbering and reference page numbers specified in the copies are the same as those specified in the matters subject to electronic provision measures.
 - ▶ If any revisions to the matters subject to electronic provision measures arise, a notice to that effect and the matters before and after the revision will be posted on the Company website and the TSE website specified on page 1.

Payment of the Year-End Dividend for the 101st Fiscal Year

Pursuant to a resolution of the Board of Directors meeting held May 11, 2026, the Company has decided to pay a year-end dividend of 20 yen per share (tax included) for the 101st fiscal year, commencing on June 8, 2026.

Therefore, we ask that eligible shareholders take the enclosed year-end dividend receipt to the nearest JAPAN POST BANK Co., Ltd. or post office during the payment period (June 8, 2026 through July 31, 2026) to claim the above year-end dividends.

As for shareholders who have designated a method for transfer of dividends, payment procedures have been conducted separately.

▶ For shareholders attending this General Meeting of Shareholders



Please submit the enclosed Voting Rights Exercise Form to the reception desk. (Your seal is not required to be affixed to the form.)
In addition, please bring this Convocation Notice as reference material.

▶ For shareholders exercising voting rights in writing or via the Internet

Voting deadline 5:00 p.m., Friday, June 26, 2026 (Japan Standard Time)



▶ Exercising voting rights in writing

Please exercise your voting rights by sending back the enclosed Voting Rights Exercise Form indicating your approval or disapproval of the proposals such that it arrives at the Company by the above voting deadline.

If neither approval nor disapproval of the proposals is indicated, it shall be deemed a vote of approval.



▶ Exercising voting rights via the Internet

Please exercise your voting rights via the Internet (by computer or smartphone) to indicate your approval or disapproval of the proposals by the above voting deadline.

If you exercise your voting rights both by mail and through the Internet, whichever exercise of voting rights reaches the Company last will be treated as effective; if both reach the Company on the same day, the exercise of the voting rights through the Internet will be treated as effective. If you exercise voting rights several times through the Internet, or exercise voting rights through both the computer and smartphone, the most recent exercise of voting rights will be treated as effective.


For institutional investors

The “Electronic Voting Platform” (also known as the “TSE Platform”) is available for institutional investors who have applied in advance to use the platform in place of the above Internet-based exercising of voting rights.

▶ Notice of Internet Live Streaming Service

The video and audio of this General Meeting of Shareholders will be live streamed over the Internet, limited only to our shareholders. We encourage you to take advantage of this service, as it allows viewing the meeting from home without prior registration.

Note that you will not be able to participate in the resolutions of the meeting on the day through the live streaming service. Please exercise your voting rights in advance and watch the live streaming.

Date and time	10:00 a.m., Monday, June 29, 2026 (Japan Standard Time) (The live streaming website can be accessed around 9:30 a.m., 30 minutes before the starting time.)
How to view	<p>(1) The live streaming page may be accessed from the Company website. Enter the URL or scan the QR code below on your computer or smartphone and access the page about information regarding shareholders' meetings on the Company website.</p> <p style="text-align: center;">URL: https://www.toshibatec.co.jp/company/ir/stock/meeting.html</p> <div style="text-align: right;">  </div> <p>(2) After accessing the live streaming site, enter the following password when the screen to enter such information appears. Password:</p> <p>(3) Follow the on-screen guidance and you will be able to view live stream.</p>
Precautions when viewing	<ul style="list-style-type: none"> • Viewing of the live stream is limited only to shareholders. • Please refrain from filming, recording, archiving the live stream, or making any of the above public such as posting on social media. • Please note that there may be viewing problems such as video and audio disruptions or interruptions in the live stream due to system failures, Internet communication settings and other factors. We appreciate your understanding. • Depending on your device or Internet settings, you may not be able to watch the live streaming service. • Shareholders are asked to bear the connection fees, etc. that may incur for viewing the Internet live stream. • Please note that there is a possibility that we may not be able to conduct the live streaming service due to unavoidable circumstances. In such case, we will notify our shareholders on the Company website (https://www.toshibatec.co.jp/).
For shareholders attending the meeting in person	<ul style="list-style-type: none"> • We plan on only filming the area around the officers' seats and on-screen images in consideration of the privacy of our shareholders. However, shareholders may be filmed unavoidably. We appreciate your understanding.

* "QR code" is a registered trademark of DENSO WAVE INCORPORATED.

Reference Materials for the Ordinary General Meeting of Shareholders

First Proposal: Partial Amendments to the Articles of Incorporation

1. Reasons for the amendments

To clarify the roles of Directors and Vice Presidents, and for the purpose of clarifying management responsibility and establishing an optimal management structure, the Company has decided to abolish the system of Titled Directors. Accordingly, the relevant provisions of the Articles of Incorporation of the Company will be amended.

2. Details of the amendments

The details of the amendments are as follows.

(Underlines indicate amended sections)

Current Articles of Incorporation	Proposed amendments
Chapter 3. General Meeting of Shareholders	Chapter 3. General Meeting of Shareholders
Article 12. to Article 13. <Omitted>	Article 12. to Article 13. <Unchanged>
(Person Authorized to Convene the General Meeting of Shareholders and Chairperson Thereof)	(Person Authorized to Convene the General Meeting of Shareholders and Chairperson Thereof)
Article 14. Unless otherwise provided by law, a General Meeting of Shareholders shall be convened and chaired by <u>the President and Director</u> .	Article 14. Unless otherwise provided by law, a General Meeting of Shareholders shall be convened and chaired by <u>a Director predetermined by the Board of Directors</u> .
If <u>the President and Director</u> is unable to act, another Director shall convene the General Meeting of Shareholders and serve as chairperson thereof in accordance with the order of priority predetermined by the Board of Directors.	If <u>such Director</u> is unable to act, another Director shall convene the General Meeting of Shareholders and serve as chairperson thereof in accordance with the order of priority predetermined by the Board of Directors.
Article 15. to Article 17. <Omitted>	Article 15. to Article 17. <Unchanged>
Chapter 4. Directors and Board of Directors	Chapter 4. Directors and Board of Directors
Article 18. to Article 20. <Omitted>	Article 18. to Article 20. <Unchanged>
(Representative Director <u>and Titled Directors</u>)	(Representative Director)
Article 21. The Board of Directors shall appoint the Representative Director by its resolution. <u>The Board of Directors may, by its resolution, appoint one Chairman of the Board, one President and Director, and one or more Titled Directors.</u>	Article 21. The Board of Directors shall appoint the Representative Director by its resolution. <Deleted>

Current Articles of Incorporation	Proposed amendments
<p>(Person Authorized to Convene the Board of Directors Meetings and Chairperson Thereof) Article 22. Unless otherwise provided by law, a meeting of the Board of Directors shall be convened and chaired by <u>the Chairman of the Board</u>.</p> <p>If <u>the Chairman of the Board is vacant or unable to act, the President and Director shall convene the meeting of the Board of Directors and serve as chairperson thereof. If the President and Director is unable to act,</u> another Director shall convene the meeting of the Board of Directors and serve as chairperson thereof in accordance with the order of priority predetermined by the Board of Directors.</p>	<p>(Person Authorized to Convene the Board of Directors Meetings and Chairperson Thereof) Article 22. Unless otherwise provided by law, a meeting of the Board of Directors shall be convened and chaired by <u>a Director predetermined by the Board of Directors</u>.</p> <p>If <u>such Director is unable to act,</u> another Director shall convene the meeting of the Board of Directors and serve as chairperson thereof in accordance with the order of priority predetermined by the Board of Directors.</p>
<p>Article 23. to Article 25 <Omitted></p>	<p>Article 23. to Article 25 <Unchanged></p>

Second Proposal: Election of Eight (8) Directors

The terms of office of the current nine (9) Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. Therefore, the Company proposes to elect the following eight (8) Directors, decreasing the number of inside Directors by one (1) in order to strengthen the supervisory function of the Board of Directors and make decisions more flexibly.

The candidates for Directors are as follows.

No.	Name	Positions and responsibilities at the Company			Years in office as Director (at the conclusion of this General Meeting of Shareholders)	Attendance record at Board of Directors Meetings (FY2025)
1	Hironobu NISHIKORI	Reappointment			Representative Director, President and Chief Executive Officer, Member, Nomination Committee, and Member, Compensation Committee	6 years 100% (16/16)
2	Yasuki OHNISHI	Reappointment			Director, Executive Vice President, Assistant to the President, Responsible for Corporate Strategic Planning, Managing Director of Retail Solutions Business Group, Member, Nomination Committee, and Member, Compensation Committee	3 years 100% (16/16)
3	Naofumi TANI	Reappointment			Director, Senior Vice President, Chief Finance Officer (CFO), Responsible for Internal Control Promotion, and General Manager of Finance & Accounting Division	3 years 100% (16/16)
4	Takamasa MIHARA	Reappointment			Director	5 years 100% (16/16)
5	Mitsuhiro NAGAHAMA	Reappointment	Candidate for Outside Director	Independent Director	Outside Director Member, Special Committee, Member, Nomination Committee, and Member, Compensation Committee	2 years 100% (16/16)
6	Yoshihiro UMEHA	Reappointment	Candidate for Outside Director	Independent Director	Outside Director Member, Special Committee, Member, Nomination Committee, and Member, Compensation Committee	2 years 100% (16/16)
7	Kanako OSAWA	New	Candidate for Outside Director	Independent Director	Outside Audit & Supervisory Board Member	— (Note)
8	Kenichi YAMANA	New	Candidate for Outside Director	Independent Director	—	—


(Note) Ms. Kanako OSAWA attended all (100%) of the 16 meetings of the Board of Directors held in FY2025 as an Outside Audit & Supervisory Board Member.


Candidate No.1	<div style="display: flex; justify-content: space-between;"> Reappointment Hironobu NISHIKORI Date of birth August 2, 1956 </div>
 <p>Years in office as Director 6 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance record at the Board of Directors meetings (FY2025) 100% (16/16 meetings)</p> <p>Number of Company's shares owned by the candidate 25,526 shares</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <p>April 1980 Joined Fujitsu Limited</p> <p>December 2006 Corporate Vice President, President, Storage Products Business Unit of Fujitsu Limited</p> <p>October 2009 Joined Toshiba Corporation, Assistant to President and Chief Executive Officer, Digital Media Network Company (in-house company) of Toshiba Corporation</p> <p>April 2010 General Manager, HDD Business Division, Storage Products Company (in-house company) of Toshiba Corporation</p> <p>June 2010 Executive Officer, Corporate Vice President of Toshiba Corporation</p> <p>June 2012 Executive Officer, Corporate Senior Vice President of Toshiba Corporation</p> <p>October 2013 President and Chief Executive Officer, Cloud & Solutions Company (in-house company) of Toshiba Corporation</p> <p>April 2015 President and Chief Executive Officer, Industrial ICT Solutions Company (in-house company) of Toshiba Corporation</p> <p>June 2017 Executive Officer, Corporate Executive Vice President of Toshiba Corporation</p> <p>July 2017 Responsible for Digital Solutions Business of Toshiba Corporation, Director and President and CEO of Toshiba Digital Solutions Corporation</p> <p>April 2020 Senior Executive Vice President, Assistant to the President of the Company</p> <p>June 2020 Representative Director, President and Chief Executive Officer of the Company (To date)</p> <p>December 2021 Member, Nomination Committee, Member, Compensation Committee of the Company (To date)</p> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. Hironobu NISHIKORI has served as the officer and the head of Digital-related division at Toshiba Corporation and its group companies. He currently exercises strong leadership as Representative Director, President and Chief Executive Officer of the Company, leading various measures based on the Mid-term Business Plan. As such, he possesses extensive experience and high-level insight as a manager, including international business experience.</p> <p>He was nominated as a candidate for Director based on the expectation that he is capable of making strategic decisions aimed at enhancing the Company's corporate value and appropriately supervising the execution of business operations by utilizing his experience, and insight, etc.</p> <p>If his appointment as Director is approved, he will serve as Representative Director, Chairman and CEO, and be entrusted with leading medium-to-long term corporate strategies and business transformation, as well as driving partnerships and external strategies forward.</p>


Candidate No.2	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="border: 1px solid black; padding: 2px;">Reappointment</div> <div style="text-align: center;"> <h2>Yasuki OHNISHI</h2> </div> <div style="text-align: right;"> <p>Date of birth April 25, 1964</p> </div> </div>																						
<div style="text-align: center;">  </div> <p>Years in office as Director 3 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance record at the Board of Directors meetings (FY2025) 100% (16/16 meetings)</p> <p>Number of Company's shares owned by the candidate 10,001 shares (Note 9)</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0"> <tr> <td style="vertical-align: top;">April 1987</td> <td>Joined the Company</td> </tr> <tr> <td style="vertical-align: top;">October 2012</td> <td>General Manager, Tokyo Specialty Sales Office, Tokyo Main Branch of System Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2016</td> <td>Deputy General Manager, Tokyo Main Branch, Retail Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2018</td> <td>General Manager, Kansai Main Branch, Retail Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">June 2019</td> <td>Vice President of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2020</td> <td>General Manager, Products Marketing Division, Retail Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2021</td> <td>Deputy Managing Director, Retail Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2022</td> <td>Senior Vice President of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2022</td> <td>Managing Director, Retail Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">June 2023</td> <td>Director of the Company (To date)</td> </tr> <tr> <td style="vertical-align: top;">June 2025</td> <td>Executive Vice President, Assistant to the President, Responsible for Corporate Strategic Planning, Member, Nomination Committee, Member, Compensation Committee (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. Yasuki OHNISHI has served as the head of the Retail Solutions-related division of the Company. Currently, he serves as Director and Executive Vice President of the Company, in charge of corporate strategic planning, while serving as Managing Director of Retail Solutions Business Group of the Company. As such, he possesses extensive experience and high-level insight as a manager.</p> <p>He was nominated as a candidate for Director based on the expectation that he is capable of making strategic decisions aimed at enhancing the Company's corporate value and appropriately supervising the execution of business operations by utilizing his experience, and insight, etc.</p> <p>If his appointment as Director is approved, he will serve as Representative Director, President and COO, and be entrusted with the execution of corporate strategies, the management of company-wide operations, and responsibility for company-wide performance and KPI management.</p>	April 1987	Joined the Company	October 2012	General Manager, Tokyo Specialty Sales Office, Tokyo Main Branch of System Solutions Business Group of the Company	April 2016	Deputy General Manager, Tokyo Main Branch, Retail Solutions Business Group of the Company	April 2018	General Manager, Kansai Main Branch, Retail Solutions Business Group of the Company	June 2019	Vice President of the Company	April 2020	General Manager, Products Marketing Division, Retail Solutions Business Group of the Company	April 2021	Deputy Managing Director, Retail Solutions Business Group of the Company	April 2022	Senior Vice President of the Company	April 2022	Managing Director, Retail Solutions Business Group of the Company	June 2023	Director of the Company (To date)	June 2025	Executive Vice President, Assistant to the President, Responsible for Corporate Strategic Planning, Member, Nomination Committee, Member, Compensation Committee (To date)
April 1987	Joined the Company																						
October 2012	General Manager, Tokyo Specialty Sales Office, Tokyo Main Branch of System Solutions Business Group of the Company																						
April 2016	Deputy General Manager, Tokyo Main Branch, Retail Solutions Business Group of the Company																						
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April 2022	Managing Director, Retail Solutions Business Group of the Company																						
June 2023	Director of the Company (To date)																						
June 2025	Executive Vice President, Assistant to the President, Responsible for Corporate Strategic Planning, Member, Nomination Committee, Member, Compensation Committee (To date)																						


Candidate No.3	<div style="display: flex; justify-content: space-between;"> Reappointment Naofumi TANI Date of birth August 19, 1964 </div>														
 <p>Years in office as Director 3 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance record at the Board of Directors meetings (FY2025) 100% (16/16 meetings)</p> <p>Number of Company's shares owned by the candidate 4,969 shares</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0"> <tr> <td>April 1987</td> <td>Joined Toshiba Corporation</td> </tr> <tr> <td>April 2015</td> <td>Chief Financial Officer, Social Infrastructure Systems Company of Toshiba Corporation</td> </tr> <tr> <td>July 2017</td> <td>Director of Toshiba Infrastructure Systems & Solutions Corporation</td> </tr> <tr> <td>June 2019</td> <td>General Manager, Financial & Cash Management Division of Toshiba Corporation</td> </tr> <tr> <td>June 2021</td> <td>Executive Officer, Corporate Vice President, Vice President of Strategy Committee Room of Toshiba Corporation</td> </tr> <tr> <td>June 2022</td> <td>Senior Vice President and Director, Assistant to President and Chief Executive Officer, Representative Director; General Manager, Finance & Accounting Division; General Manager, IFRS & Internal Control Promotion Division of Toshiba Plant Systems & Services Corporation</td> </tr> <tr> <td>June 2023</td> <td>Director, Senior Vice President, Chief Finance Officer (CFO), Responsible for Internal Control Promotion, and General Manager of Finance & Accounting Division of the Company (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. Naofumi TANI has served as the officer and the head of finance and accounting divisions of Toshiba Corporation and its group companies. He currently serves as Director, Senior Vice President, Chief Finance Officer of the Company in charge of finance & accounting and promotion of internal control systems. As such, he possesses extensive experience and high-level insight as a manager, including international business experience.</p> <p>He was nominated as a candidate for Director based on the expectation that he is capable of making strategic decisions aimed at enhancing the Company's corporate value and appropriately supervising the execution of business operations by utilizing his experience, and insight, etc.</p>	April 1987	Joined Toshiba Corporation	April 2015	Chief Financial Officer, Social Infrastructure Systems Company of Toshiba Corporation	July 2017	Director of Toshiba Infrastructure Systems & Solutions Corporation	June 2019	General Manager, Financial & Cash Management Division of Toshiba Corporation	June 2021	Executive Officer, Corporate Vice President, Vice President of Strategy Committee Room of Toshiba Corporation	June 2022	Senior Vice President and Director, Assistant to President and Chief Executive Officer, Representative Director; General Manager, Finance & Accounting Division; General Manager, IFRS & Internal Control Promotion Division of Toshiba Plant Systems & Services Corporation	June 2023	Director, Senior Vice President, Chief Finance Officer (CFO), Responsible for Internal Control Promotion, and General Manager of Finance & Accounting Division of the Company (To date)
April 1987	Joined Toshiba Corporation														
April 2015	Chief Financial Officer, Social Infrastructure Systems Company of Toshiba Corporation														
July 2017	Director of Toshiba Infrastructure Systems & Solutions Corporation														
June 2019	General Manager, Financial & Cash Management Division of Toshiba Corporation														
June 2021	Executive Officer, Corporate Vice President, Vice President of Strategy Committee Room of Toshiba Corporation														
June 2022	Senior Vice President and Director, Assistant to President and Chief Executive Officer, Representative Director; General Manager, Finance & Accounting Division; General Manager, IFRS & Internal Control Promotion Division of Toshiba Plant Systems & Services Corporation														
June 2023	Director, Senior Vice President, Chief Finance Officer (CFO), Responsible for Internal Control Promotion, and General Manager of Finance & Accounting Division of the Company (To date)														

Candidate No.4	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="border: 1px solid black; padding: 2px;">Reappointment</div> <div style="text-align: center;"> <h2>Takamasa MIHARA</h2> </div> <div style="text-align: right;"> Date of birth August 14, 1967 </div> </div>
<div style="text-align: center;">  </div> <p>Years in office as Director 5 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance record at the Board of Directors meetings (FY2025) 100% (16/16 meetings)</p> <p>Number of Company's shares owned by the candidate - shares</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <p>April 1991 Joined Toshiba Corporation</p> <p>September 2007 Administrative Manager of Toshiba Asia Pacific Pte. Ltd. (Singapore)</p> <p>June 2010 Group Manager, Employee Relations & Work Force Planning Group, Human Resources and Administration Division of Toshiba Corporation</p> <p>July 2016 Group Manager, Human Resources Management Group, Human Resources and Administration Division of Toshiba Corporation</p> <p>April 2020 General Manager, Human Resources Management 1, Human Resources and Administration Division of Toshiba Corporation</p> <p>August 2020 General Manager, Governance Organization Project Team, Human Resources and Administration Division of Toshiba Corporation</p> <p>April 2021 Executive Officer, Corporate Vice President, Vice President, Human Resources and Administration Division of Toshiba Corporation</p> <p>April 2021 General Executive, Human Resources and Administration Division of Toshiba Corporation (To date)</p> <p>June 2021 General Executive, Sustainability Promotion Division of Toshiba Corporation</p> <p>June 2021 Director of the Company (To date)</p> <p>March 2022 General Executive, Corporate Communications Division of Toshiba Corporation</p> <p>June 2022 Executive Officer, Corporate Senior Vice President of Toshiba Corporation</p> <p>December 2023 Corporate Officer, Corporate Senior Vice President of Toshiba Corporation (To date)</p> <p>June 2024 General Executive, Legal & Compliance Division of Toshiba Corporation (To date)</p> <p>April 2026 General Executive, Internal Audit Division of Toshiba Corporation (To date)</p> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. Takamasa MIHARA has served as the Executive Officer and the head of human resources and general affairs related divisions of Toshiba Corporation. He currently serves as Corporate Officer, Corporate Senior Vice President of Toshiba Corporation, responsible for human resources and general affairs, legal & compliance, and internal audit while also serving as Director of the Company. As such, he possesses extensive experience and high-level insight as a manager, including international business experience.</p> <p>He was nominated as a candidate for Director based on the expectation that he is capable of making strategic decisions aimed at enhancing the Company's corporate value and appropriately supervising the execution of business operations by utilizing his experience, and insight, etc.</p>

<p>Candidate No.5</p>	<p style="text-align: center;"> Reappointment Candidate for Outside Director Independent Director </p> <p style="text-align: center; font-size: 1.2em;">Mitsuhiro NAGAHAMA</p> <p style="text-align: right;">Date of birth October 24, 1953</p>																												
<div style="display: flex; align-items: center;">  <div style="flex: 1;"> <p>Years in office as Director 2 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance record at the Board of Directors meetings (FY2025) 100% (16/16 meetings)</p> <p>Number of Company's shares owned by the candidate - shares</p> </div> </div>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0"> <tr> <td style="vertical-align: top;">April 1976</td> <td>Joined The Fuji Bank, Ltd.</td> </tr> <tr> <td style="vertical-align: top;">April 2002</td> <td>Head of US Sales Department 2, Mizuho Corporate Bank, Ltd. (currently, Mizuho Bank, Ltd.)</td> </tr> <tr> <td style="vertical-align: top;">March 2003</td> <td>Executive Officer of Mizuho Corporate Bank, Ltd.</td> </tr> <tr> <td style="vertical-align: top;">April 2005</td> <td>Senior Executive Officer of Mizuho Corporate Bank, Ltd.</td> </tr> <tr> <td style="vertical-align: top;">April 2010</td> <td>Deputy President of Mizuho Corporate Bank, Ltd. (Until March 2013)</td> </tr> <tr> <td style="vertical-align: top;">April 2013</td> <td>Chairman of the Board of Mizuho Securities Co., Ltd.</td> </tr> <tr> <td style="vertical-align: top;">April 2013</td> <td>Chairman of the Board of Mizuho Securities USA Inc.</td> </tr> <tr> <td style="vertical-align: top;">April 2015</td> <td>Adviser of Mizuho Securities Co., Ltd. (Until March 2020)</td> </tr> <tr> <td style="vertical-align: top;">June 2015</td> <td>Outside Audit & Supervisory Board Member of Azbil Corporation</td> </tr> <tr> <td style="vertical-align: top;">March 2018</td> <td>Outside Member of Audit & Supervisory Board of Kuraray Co., Ltd. (Until March 2026)</td> </tr> <tr> <td style="vertical-align: top;">March 2019</td> <td>External Director of Tokyo Tatemono Co., Ltd. (Until March 2021)</td> </tr> <tr> <td style="vertical-align: top;">June 2019</td> <td>Outside Director of Azbil Corporation (To date)</td> </tr> <tr> <td style="vertical-align: top;">June 2020</td> <td>Outside Director of NSK Ltd. (Until June 2024)</td> </tr> <tr> <td style="vertical-align: top;">June 2024</td> <td>Outside Director, Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Outside Director and outline of expected roles</p> <p>Mr. Mitsuhiro NAGAHAMA has served as Deputy President of Mizuho Corporate Bank, Ltd. (currently, Mizuho Bank, Ltd.), Chairman of the Board of Mizuho Securities Co., Ltd., and Chairman of the Board of Mizuho Securities USA Inc. He currently serves as the Member of Special Committee, Nomination Committee, and Compensation Committee of the Company as the Outside Director of the Company, and makes decisions for the Company and supervises the Company's business execution from an independent and objective standpoint. He possesses extensive experience and high-level insight as a manager, including international business experience.</p> <p>He was nominated as a candidate for Outside Director based on the expectation that he is capable of making strategic decisions aimed at enhancing the Company's corporate value and appropriately supervising the execution of business operations from an independent and objective standpoint by utilizing his experience, and insight, etc., and by continuing to serve as the Member of Special Committee and Nomination Committee of the Company.</p> <p>He meets the independence criteria set forth by the Tokyo Stock Exchange and the Company.</p>	April 1976	Joined The Fuji Bank, Ltd.	April 2002	Head of US Sales Department 2, Mizuho Corporate Bank, Ltd. (currently, Mizuho Bank, Ltd.)	March 2003	Executive Officer of Mizuho Corporate Bank, Ltd.	April 2005	Senior Executive Officer of Mizuho Corporate Bank, Ltd.	April 2010	Deputy President of Mizuho Corporate Bank, Ltd. (Until March 2013)	April 2013	Chairman of the Board of Mizuho Securities Co., Ltd.	April 2013	Chairman of the Board of Mizuho Securities USA Inc.	April 2015	Adviser of Mizuho Securities Co., Ltd. (Until March 2020)	June 2015	Outside Audit & Supervisory Board Member of Azbil Corporation	March 2018	Outside Member of Audit & Supervisory Board of Kuraray Co., Ltd. (Until March 2026)	March 2019	External Director of Tokyo Tatemono Co., Ltd. (Until March 2021)	June 2019	Outside Director of Azbil Corporation (To date)	June 2020	Outside Director of NSK Ltd. (Until June 2024)	June 2024	Outside Director, Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)
April 1976	Joined The Fuji Bank, Ltd.																												
April 2002	Head of US Sales Department 2, Mizuho Corporate Bank, Ltd. (currently, Mizuho Bank, Ltd.)																												
March 2003	Executive Officer of Mizuho Corporate Bank, Ltd.																												
April 2005	Senior Executive Officer of Mizuho Corporate Bank, Ltd.																												
April 2010	Deputy President of Mizuho Corporate Bank, Ltd. (Until March 2013)																												
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March 2019	External Director of Tokyo Tatemono Co., Ltd. (Until March 2021)																												
June 2019	Outside Director of Azbil Corporation (To date)																												
June 2020	Outside Director of NSK Ltd. (Until June 2024)																												
June 2024	Outside Director, Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)																												

<p>Candidate No.6</p>	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="text-align: center;"> <div style="border: 1px solid black; padding: 2px; margin-bottom: 5px;">Reappointment</div> <div style="border: 1px solid black; padding: 2px; margin-bottom: 5px;">Candidate for Outside Director</div> <div style="border: 1px solid black; padding: 2px;">Independent Director</div> </div> <div style="text-align: center; flex-grow: 1;"> <h2>Yoshihiro UMEHA</h2> </div> <div style="text-align: right;"> <p>Date of birth March 15, 1955</p> </div> </div>																				
<div style="text-align: center;">  <p>Years in office as Director 2 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance record at the Board of Directors meetings (FY2025) 100% (16/16 meetings)</p> <p>Number of Company's shares owned by the candidate - shares</p> </div>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0"> <tr> <td style="vertical-align: top;">April 1977</td> <td>Joined Mitsubishi Chemical Industries Limited (currently, Mitsubishi Chemical Corporation)</td> </tr> <tr> <td style="vertical-align: top;">May 2005</td> <td>General Manager, Carbon Chemicals Management Division of Mitsubishi Chemical Corporation</td> </tr> <tr> <td style="vertical-align: top;">June 2008</td> <td>Corporate Vice President of Marubeni Corporation</td> </tr> <tr> <td style="vertical-align: top;">April 2012</td> <td>Director, Managing Executive Officer of Mitsubishi Chemical Corporation</td> </tr> <tr> <td style="vertical-align: top;">June 2015</td> <td>Director, Member of the Audit Committee of Mitsubishi Chemical Holdings Corporation (currently, Mitsubishi Chemical Group Corporation)</td> </tr> <tr> <td style="vertical-align: top;">June 2016</td> <td>Director, Chairperson of the Audit Committee of Mitsubishi Chemical Holdings Corporation (Until June 2019)</td> </tr> <tr> <td style="vertical-align: top;">April 2020</td> <td>Visiting Professor, Graduate School of Economics of Senshu University (Until March 2025)</td> </tr> <tr> <td style="vertical-align: top;">June 2020</td> <td>Outside Audit & Supervisory Board Member of the Company</td> </tr> <tr> <td style="vertical-align: top;">June 2024</td> <td>Outside Director, Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)</td> </tr> <tr> <td style="vertical-align: top;">April 2026</td> <td>Part-time Lecturer, Kaishi Professional University (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Outside Director and outline of expected roles</p> <p>Mr. Yoshihiro UMEHA has served as Director, Managing Executive Officer of Mitsubishi Chemical Corporation, Director, Chairperson of the Audit Committee of Mitsubishi Chemical Holdings Corporation (currently, Mitsubishi Chemical Group Corporation), and Outside Audit & Supervisory Board Member of the Company. He currently serves as the Member of Special Committee, Nomination Committee, and Compensation Committee of the Company as the Outside Director of the Company, and makes decisions for the Company and supervises the Company's business execution from an independent and objective standpoint. He possesses extensive experience and high-level insight as a manager, including international business experience. Additionally, he has experience as the Visiting Professor of Graduate School of Economics, Senshu University.</p> <p>He was nominated as a candidate for Outside Director based on the expectation that he is capable of making strategic decisions aimed at enhancing the Company's corporate value and appropriately supervising the execution of business operations from an independent and objective standpoint by utilizing his experience, and insight, etc., and by continuing to serve as the Member of Special Committee and Compensation Committee of the Company.</p> <p>He meets the independence criteria set forth by the Tokyo Stock Exchange and the Company.</p>	April 1977	Joined Mitsubishi Chemical Industries Limited (currently, Mitsubishi Chemical Corporation)	May 2005	General Manager, Carbon Chemicals Management Division of Mitsubishi Chemical Corporation	June 2008	Corporate Vice President of Marubeni Corporation	April 2012	Director, Managing Executive Officer of Mitsubishi Chemical Corporation	June 2015	Director, Member of the Audit Committee of Mitsubishi Chemical Holdings Corporation (currently, Mitsubishi Chemical Group Corporation)	June 2016	Director, Chairperson of the Audit Committee of Mitsubishi Chemical Holdings Corporation (Until June 2019)	April 2020	Visiting Professor, Graduate School of Economics of Senshu University (Until March 2025)	June 2020	Outside Audit & Supervisory Board Member of the Company	June 2024	Outside Director, Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)	April 2026	Part-time Lecturer, Kaishi Professional University (To date)
April 1977	Joined Mitsubishi Chemical Industries Limited (currently, Mitsubishi Chemical Corporation)																				
May 2005	General Manager, Carbon Chemicals Management Division of Mitsubishi Chemical Corporation																				
June 2008	Corporate Vice President of Marubeni Corporation																				
April 2012	Director, Managing Executive Officer of Mitsubishi Chemical Corporation																				
June 2015	Director, Member of the Audit Committee of Mitsubishi Chemical Holdings Corporation (currently, Mitsubishi Chemical Group Corporation)																				
June 2016	Director, Chairperson of the Audit Committee of Mitsubishi Chemical Holdings Corporation (Until June 2019)																				
April 2020	Visiting Professor, Graduate School of Economics of Senshu University (Until March 2025)																				
June 2020	Outside Audit & Supervisory Board Member of the Company																				
June 2024	Outside Director, Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)																				
April 2026	Part-time Lecturer, Kaishi Professional University (To date)																				

<p>Candidate No.7</p>	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="text-align: center;"> <div style="border: 1px solid black; padding: 2px; margin-bottom: 5px;">New appointment</div> <div style="border: 1px solid black; padding: 2px; margin-bottom: 5px;">Candidate for Outside Director</div> <div style="background-color: black; color: white; padding: 2px;">Independent Director</div> </div> <div style="text-align: center;"> <h2 style="margin: 0;">Kanako OSAWA</h2> </div> <div style="text-align: right;"> <p>Date of birth December 22, 1970</p> </div> </div>														
<div style="text-align: center;">  <p>Number of Company's shares owned by the candidate – shares</p> </div>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0"> <tr> <td style="vertical-align: top; padding-right: 10px;">April 1998</td> <td>Registered as Attorney at Law Joined Kajitani Law Office (To date)</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">October 2005</td> <td>Admitted to practice law in the State of New York, United States</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">June 2015</td> <td>Outside Director/Audit & Supervisory Board Member of LINTEC Corporation (To date)</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">June 2021</td> <td>Outside Director of TPR Co., Ltd. (To date)</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">March 2022</td> <td>Outside Audit & Supervisory Board Member of Otsuka Holdings Co., Ltd. (To date)</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">June 2022</td> <td>Outside Audit & Supervisory Board Member of the Company (To date)</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">May 2023</td> <td>Managing Director, Japanese Association of Business Recovery (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Outside Director and outline of expected roles</p> <p>Although Ms. Kanako OSAWA has no direct experience in corporate management, she possesses extensive experience and high-level insight as an attorney at law. She currently serves as Outside Audit & Supervisory Board Member of the Company and supervises the Company's business execution from an independent and objective standpoint. She also serves as an outside director and an audit & supervisory board member of other companies. As such, she additionally possesses extensive experience as an outside officer.</p> <p>She was nominated as a candidate for Outside Director based on the expectation that she is capable of making strategic decisions aimed at enhancing the Company's corporate value and appropriately supervising the execution of business operations from an independent and objective standpoint by utilizing her experience, and insight, etc., and by serving as the Member of Special Committee, Nomination Committee, and Compensation Committee of the Company.</p> <p>She meets the independence criteria set forth by the Tokyo Stock Exchange and the Company.</p>	April 1998	Registered as Attorney at Law Joined Kajitani Law Office (To date)	October 2005	Admitted to practice law in the State of New York, United States	June 2015	Outside Director/Audit & Supervisory Board Member of LINTEC Corporation (To date)	June 2021	Outside Director of TPR Co., Ltd. (To date)	March 2022	Outside Audit & Supervisory Board Member of Otsuka Holdings Co., Ltd. (To date)	June 2022	Outside Audit & Supervisory Board Member of the Company (To date)	May 2023	Managing Director, Japanese Association of Business Recovery (To date)
April 1998	Registered as Attorney at Law Joined Kajitani Law Office (To date)														
October 2005	Admitted to practice law in the State of New York, United States														
June 2015	Outside Director/Audit & Supervisory Board Member of LINTEC Corporation (To date)														
June 2021	Outside Director of TPR Co., Ltd. (To date)														
March 2022	Outside Audit & Supervisory Board Member of Otsuka Holdings Co., Ltd. (To date)														
June 2022	Outside Audit & Supervisory Board Member of the Company (To date)														
May 2023	Managing Director, Japanese Association of Business Recovery (To date)														

<p>Candidate No.8</p>	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="text-align: center;"> <div style="border: 1px solid black; padding: 2px; margin-bottom: 5px;">New appointment</div> <div style="border: 1px solid black; padding: 2px; margin-bottom: 5px;">Candidate for Outside Director</div> <div style="border: 1px solid black; padding: 2px;">Independent Director</div> </div> <div style="text-align: center; flex-grow: 1;"> <h2 style="margin: 0;">Kenichi YAMANA</h2> </div> <div style="text-align: right;"> <p>Date of birth January 4, 1962</p> </div> </div>																
<div style="text-align: center;">  <p>Number of Company's shares owned by the candidate – shares</p> </div>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0" style="width: 100%;"> <tr> <td style="width: 20%;">April 1986</td> <td>Joined NSK Ltd.</td> </tr> <tr> <td>June 2013</td> <td>Head of Consolidated Accounting Department (Finance Division HQ) of NSK Ltd.</td> </tr> <tr> <td>June 2015</td> <td>Executive Officer of NSK Ltd.</td> </tr> <tr> <td>April 2018</td> <td>Senior Vice President of NSK Ltd.</td> </tr> <tr> <td>April 2021</td> <td>Executive Advisor of NSK Ltd.</td> </tr> <tr> <td>June 2021</td> <td>Director of NSK Ltd. (To date)</td> </tr> <tr> <td>June 2021</td> <td>Member of the Audit Committee of NSK Ltd.</td> </tr> <tr> <td>June 2025</td> <td>Chair of the Board of Directors of NSK Ltd. (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Outside Director and outline of expected roles</p> <p>At NSK Ltd., he has served as Director, Member of the Audit Committee, Executive Officer, the head of the finance and accounting departments, and the head of ASEAN operations, and currently serves as the Chair of the Board of Directors. As such, he possesses extensive experience and high-level insight as a manager, including international business experience.</p> <p>He was nominated as a candidate for Outside Director based on the expectation that he is capable of making strategic decisions aimed at enhancing the Company's corporate value and appropriately supervising the execution of business operations from an independent and objective standpoint by utilizing his experience, and insight, etc., and by serving as the Member of Special Committee, Nomination Committee, and Compensation Committee of the Company.</p> <p>He meets the independence criteria set forth by the Tokyo Stock Exchange and the Company.</p>	April 1986	Joined NSK Ltd.	June 2013	Head of Consolidated Accounting Department (Finance Division HQ) of NSK Ltd.	June 2015	Executive Officer of NSK Ltd.	April 2018	Senior Vice President of NSK Ltd.	April 2021	Executive Advisor of NSK Ltd.	June 2021	Director of NSK Ltd. (To date)	June 2021	Member of the Audit Committee of NSK Ltd.	June 2025	Chair of the Board of Directors of NSK Ltd. (To date)
April 1986	Joined NSK Ltd.																
June 2013	Head of Consolidated Accounting Department (Finance Division HQ) of NSK Ltd.																
June 2015	Executive Officer of NSK Ltd.																
April 2018	Senior Vice President of NSK Ltd.																
April 2021	Executive Advisor of NSK Ltd.																
June 2021	Director of NSK Ltd. (To date)																
June 2021	Member of the Audit Committee of NSK Ltd.																
June 2025	Chair of the Board of Directors of NSK Ltd. (To date)																


- Notes:
1. Ms. Kanako OSAWA's name on the family register is Kanako KOIKE.
 2. There is no special interest between each candidate and the Company.
 3. The candidates' positions and areas of responsibilities at the Company's parent company, Toshiba Corporation, and its subsidiaries are included in the "Career Highlights, Positions, Responsibilities and Significant Concurrent Positions" column.
 4. The Company has entered into liability limitation agreements with Mr. Mitsuhiro NAGAHAMA and Mr. Yoshihiro UMEHA to limit their liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to the minimum liability amount stipulated in Article 425, Paragraph 1 of said Act. If their reappointments as Outside Director are approved, the Company plans to continue said agreements with the candidates.
 5. Ms. Kanako OSAWA is currently Outside Audit & Supervisory Board Member of the Company, and will retire from the position of Audit & Supervisory Board Member at the conclusion of this Ordinary General Meeting of Shareholders due to expiration of her term of office. Her term of office as Audit & Supervisory Board Member will be four (4) years at the conclusion of this Ordinary General Meeting of Shareholders. The Company has entered into a liability limitation agreement with Ms. Kanako OSAWA to limit her liability as Outside Audit & Supervisory Board Member for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to the minimum liability amount stipulated in Article 425, Paragraph 1 of said Act.
 6. If the appointments of Ms. Kanako OSAWA and Mr. Kenichi YAMANA as Outside Directors are approved at this Ordinary General Meeting of Shareholders, the Company plans to enter into liability limitation agreements with them to limit their liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to the minimum liability amount stipulated in Article 425, Paragraph 1 of said Act.
 7. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover damage incurred by the insured (legal damages and litigation expenses) as a result of a claim for damages being made against the insured during the insurance period due to an act committed by the insured. If the appointments of each candidate are approved at this Ordinary General Meeting of Shareholders, each candidate will be included as the insured in said insurance agreement. The Company plans to renew said insurance agreement with generally the same contents at the time of the next renewal.
 8. The Company has submitted to the Tokyo Stock Exchange notification of Mr. Mitsuhiro NAGAHAMA, Mr. Yoshihiro UMEHA and Ms. Kanako OSAWA as independent directors as prescribed by the provisions of said Exchange. If their reappointments are reapproved at this Ordinary General Meeting of Shareholders, their appointments as independent directors will continue. If the appointment of Mr. Kenichi YAMANA as Outside Director is approved at this Ordinary General Meeting of Shareholders, the Company plans to submit him to the Tokyo Stock Exchange as an independent director as set forth by the said Exchange.
 9. Mr. Yasuki OHNISHI owns share acquisition rights in the form of stock options.

Third Proposal: Election of One (1) Audit & Supervisory Board Member

The term of the current Audit & Supervisory Board Member, Ms. Kanako OSAWA, will expire at the conclusion of this Ordinary General Meeting of Shareholders. Therefore, the Company proposes to elect the following one (1) Audit & Supervisory Board Member.

The Company has already obtained the consent of the Audit & Supervisory Board for this proposal.

The candidate for Audit & Supervisory Board Member is as follows.

	<div style="text-align: center;"> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 0 auto;">New appointment</div> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 5px auto;">Candidate for Outside Audit & Supervisory Board Member</div> <div style="font-size: 2em; font-weight: bold; margin: 10px 0;">Yoriko IZAWA</div> <div style="text-align: right; margin-right: 20px;">Date of birth June 6, 1967</div> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 5px auto; background-color: black; color: white;">Independent Auditor</div> </div>														
 <p style="text-align: center;">Number of Company's shares owned by the candidate – shares</p>	<p>Career Highlights, Positions and Significant Concurrent Positions</p> <table border="0"> <tr> <td style="padding-right: 20px;">April 1990</td> <td>Joined Japan Management Association</td> </tr> <tr> <td>October 1997</td> <td>Joined Chuo Audit Corporation</td> </tr> <tr> <td>April 2001</td> <td>Registered as a Certified Public Accountant (To date)</td> </tr> <tr> <td>June 2007</td> <td>Joined ShinNihon Audit Corporation (now Ernst & Young ShinNihon LLC)</td> </tr> <tr> <td>July 2014</td> <td>Appointed Partner at Ernst & Young ShinNihon LLC</td> </tr> <tr> <td>June 2025</td> <td>Retired as Partner at Ernst & Young ShinNihon LLC</td> </tr> <tr> <td>July 2025</td> <td>Opened Certified Public Accountant Yoriko Izawa's Office (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Audit & Supervisory Board Member</p> <p>Although Ms. Yoriko IZAWA has no direct experience in corporate management, she has a high standard of ethics and independence as a certified public accountant, and possesses a high level of specialized knowledge and extensive experience in finance and accounting, as well as auditing.</p> <p>She was nominated as a candidate for Outside Audit & Supervisory Board Member based on the expectation that she is capable of appropriately auditing the Company's business execution from an independent and objective standpoint by utilizing her experience, and insight, etc.</p> <p>She meets the independence criteria set forth by the Tokyo Stock Exchange and the Company.</p>	April 1990	Joined Japan Management Association	October 1997	Joined Chuo Audit Corporation	April 2001	Registered as a Certified Public Accountant (To date)	June 2007	Joined ShinNihon Audit Corporation (now Ernst & Young ShinNihon LLC)	July 2014	Appointed Partner at Ernst & Young ShinNihon LLC	June 2025	Retired as Partner at Ernst & Young ShinNihon LLC	July 2025	Opened Certified Public Accountant Yoriko Izawa's Office (To date)
April 1990	Joined Japan Management Association														
October 1997	Joined Chuo Audit Corporation														
April 2001	Registered as a Certified Public Accountant (To date)														
June 2007	Joined ShinNihon Audit Corporation (now Ernst & Young ShinNihon LLC)														
July 2014	Appointed Partner at Ernst & Young ShinNihon LLC														
June 2025	Retired as Partner at Ernst & Young ShinNihon LLC														
July 2025	Opened Certified Public Accountant Yoriko Izawa's Office (To date)														


- Notes:
1. Ms. Yoriko IZAWA's name on the family register is Yoriko MIZUSAKI.
 2. There is no special interest between Ms. Yoriko IZAWA and the Company.
 3. If the appointment of Ms. Yoriko IZAWA as Outside Audit & Supervisory Board Member is approved at this Ordinary General Meeting of Shareholders, the Company plans to enter into a liability limitation agreement with her to limit her liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to the minimum liability amount stipulated in Article 425, Paragraph 1 of said Act.
 4. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover damage incurred by the insured (legal damages and litigation expenses) as a result of a claim for damages being made against the insured during the insurance period due to an act committed by the insured. If the appointment of Ms. Yoriko IZAWA is approved at this Ordinary General Meeting of Shareholders, she will be included as the insured in said insurance agreement. The Company plans to renew said insurance agreement with generally the same contents at the time of the next renewal.
 5. If the appointment of Ms. Yoriko IZAWA as Outside Audit & Supervisory Board Member is approved at this Ordinary General Meeting of Shareholders, the Company plans to submit her to the Tokyo Stock Exchange as an independent auditor as set forth by the said Exchange.

Fourth Proposal: Election of One (1) Substitute Outside Audit & Supervisory Board Member

The term of the current Substitute Outside Audit & Supervisory Board Member, Mr. Tsuyoshi SAGAYA, will expire at the beginning of this Ordinary General Meeting of Shareholders. Therefore, in order to fill in without delay any future vacancy in Outside Audit & Supervisory Board Members pursuant to laws and regulations, the Company proposes to elect the following one (1) Substitute Outside Audit & Supervisory Board Member.

The Company has already obtained the consent of the Audit & Supervisory Board for this proposal.

The candidate for Substitute Outside Audit & Supervisory Board Member is as follows.

	<div style="text-align: center;"> <div style="border: 1px solid black; padding: 2px; display: inline-block; margin-bottom: 10px;">Reappointment</div> <div style="display: flex; justify-content: space-between; align-items: center; width: 100%;"> <div style="border: 1px solid black; padding: 2px; display: inline-block; text-align: center; width: 15%;">Candidate for Substitute Outside Audit & Supervisory Board Member</div> <div style="font-size: 24px; font-weight: bold; margin: 0 20px;">Tsuyoshi SAGAYA</div> <div style="text-align: right;">Date of birth September 6, 1973</div> </div> </div>
<div style="text-align: center;">  <p>Number of Company's shares owned by the candidate – shares</p> </div>	<p>Career Highlights, Positions and Significant Concurrent Positions</p> <p>October 2001 Registered as Attorney at Law (To date)</p> <p>October 2001 Joined Tokiwa Law Office</p> <p>January 2004 Joined Oh-Ebashi LPC & Partners</p> <p>October 2007 Joined Tokiwa-Law Office</p> <p>January 2010 Established Sagaya Law Office Managing Director of Sagaya Law Office (To date)</p> <p>June 2016 Substitute Outside Audit & Supervisory Board Member of the Company (To date)</p> <p>February 2020 Outside Audit & Supervisory Board Member of Succeed Co., Ltd. (To date)</p> <p>Reasons for nomination as a candidate for Substitute Outside Audit & Supervisory Board Member</p> <p>Although Mr. Tsuyoshi SAGAYA has no direct experience in corporate management, he possesses extensive experience and high-level insight as an attorney at law, and currently serves as an outside audit & supervisory board member of another listed company. As such, he has extensive auditing experience as a corporate auditor.</p> <p>He was nominated as a candidate for Substitute Outside Audit & Supervisory Board Member based on the expectation that he is capable of appropriately auditing the Company's business execution from an independent and objective standpoint by utilizing his experience, and insight, etc.</p> <p>He meets the independence criteria set forth by the Tokyo Stock Exchange and the Company.</p>

- Notes:
1. There is no special interest between Mr. Tsuyoshi SAGAYA and the Company.
 2. If the reappointment of Mr. Tsuyoshi SAGAYA as Substitute Outside Audit & Supervisory Board Member is approved at this Ordinary General Meeting of Shareholders, and should the occasion arise where he is appointed Outside Audit & Supervisory Board Member, the Company plans to enter into a liability limitation agreement with him to limit his liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to the minimum liability amount stipulated in Article 425, Paragraph 1 of said Act.
 3. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover damage incurred by the insured (legal damages and litigation expenses) as a result of a claim for damages being made against the insured during the insurance period due to an act committed by the insured. If the reappointment of Mr. Tsuyoshi SAGAYA as Substitute Outside Audit & Supervisory Board Member is approved at this Ordinary General Meeting of Shareholders, and should the occasion arise where he is appointed Outside Audit & Supervisory Board Member, he will be included as the insured in said insurance agreement. The Company plans to renew said insurance agreement with generally the same contents at the time of the next renewal.
 4. If the reappointment of Mr. Tsuyoshi SAGAYA as Substitute Outside Audit & Supervisory Board Member is approved at this Ordinary General Meeting of Shareholders, and should the occasion arise where he is appointed Outside Audit & Supervisory Board Member, the Company plans to submit to the Tokyo Stock Exchange notification of his appointment as an independent auditor as set forth by the said Exchange.

(Reference) Principal areas of expertise and experience of Directors and Audit & Supervisory Board Members (skills matrix)

The composition of Directors and Audit & Supervisory Board Members in the event that the second and third proposals are approved as originally proposed at this Ordinary General Meeting of Shareholders, and the principal areas of expertise and experience of each person are as follows.

Name	Gender	Position	Principal areas of expertise and experience					Committees to be appointed (★: Appointed as Chairperson)			
			Corporate management	Risk / Compliance	Accounting / Audit	Global experience	IT technology / DX	Special Committee	Nomination Committee	Compensation Committee	
Director	Hironobu NISHIKORI	Male	Representative Director Chairman and CEO	●	●		●	●		●	●
	Yasuki OHNISHI	Male	Representative Director President and COO	●	●			●		●	●
	Naofumi TANI	Male	Director Senior Vice President	●		●	●				
	Takamasa MIHARA	Male	Director	●	●		●				
	Mitsuhiro NAGAHAMA	Male	Outside Director	●		●	●		★	★	
	Yoshihiro UMEHA	Male	Outside Director	●		●	●		●		★
	Kanako OSAWA	Female	Outside Director		●	●	●		●	●	●
	Kenichi YAMANA	Male	Outside Director	●		●	●		●	●	●
Audit & Supervisory Board Member	Ichiro SAKAMOTO	Male	Audit & Supervisory Board Member		●	●	●				
	Shunsuke SHIMANO	Male	Audit & Supervisory Board Member	●		●	●				
	Kunio KAWA	Male	Outside Audit & Supervisory Board Member	●	●	●					
	Yoriko IZAWA	Female	Outside Audit & Supervisory Board Member			●					

Note: The above matrix does not reflect the entirety of insight and experience of each candidate.

(Reference)

Independence Criteria for Outside Officers

In addition to the independence criteria established by financial instruments exchanges on which the Company is listed, the Board of Directors will judge any persons falling under any of the following items to lack independence.

1. The Outside Officer currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company in which the Company currently holds 10% or more of the voting rights.
2. The Outside Officer currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company that currently holds 10% or more of the voting rights of the Company.
3. The Outside Officer currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company whose transactions with the Company in any of the past three fiscal years totaled a monetary amount exceeding 2% of the consolidated net sales of that company or the Company.
4. The Outside Officer currently is or at any point in the past three years has been a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee of a financial institution from which the Company currently borrows funds equal to 2% or more of its total assets.
5. The Outside Officer has in any of the past three fiscal years received compensation other than director compensation exceeding 10 million yen from the Company as a law, accounting, or tax expert or consultant; or an organization to which the Outside Director belongs has in any of the past three fiscal years received from the Company compensation as a law, accounting, or tax expert or consultant exceeding 2% of the annual revenue of that organization.
6. In any of the past three fiscal years, the Company has made contributions exceeding 10 million yen to the Outside Officer or to a corporation to which the Outside Officer currently belongs or at any point in the past three years has belonged as an officer that executes business or as an employee.
7. The Outside Director currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company whose outside officers currently include any persons with experience as an officer of the Company that executed business.
8. The Outside Director currently is or at any point in the past three years has been a representative officer, officer, or employee of the current accounting auditor or an accounting auditor in the past five fiscal years of the Company.

Note: Outside Directors and Outside Audit & Supervisory Board Members are collectively called "Outside Officers."

- End -