

Summary Translation

This is a summary translation of the original notice in Japanese. The Japanese original notice is official and this summary is for your reference and convenience only. Toshiba Tec does not guarantee the accuracy of this summary.

Securities Code (in Japan): 6588

June 3, 2025

Date of commencement of electronic provision measures: May 27, 2025

Hironobu NISHIKORI

Representative Director President and Chief Executive Officer TOSHIBA TEC CORPORATION 1-11-1, Osaki, Shinagawa-ku, Tokyo, Japan

Convocation Notice of the Ordinary General Meeting of Shareholders for the 100th Fiscal Year

Dear Shareholders:

Notice is hereby given that the Ordinary General Meeting of Shareholders of Toshiba Tec Corporation (the "Company") for the 100th fiscal year will be held as described below.

In convening this meeting, the Company has taken electronic provision measures for information contained in the Reference Materials for the Ordinary General Meeting of Shareholders, etc. (the "matters subject to electronic provision measures"), and has posted this information entitled "Convocation Notice of the Ordinary General Meeting of Shareholders for the 100th Fiscal Year" on its website on the Internet. Please access the website to review the information.

The Company website: https://www.toshibatec.com/release/

In addition to the website above, the Company has also posted the matters subject to electronic provision measures on the website of Tokyo Stock Exchange (TSE). If you are not able to access the matters subject to electronic provision measures on the Company website, please access the following TSE website (Listed Company Search). On this website, please input the issue name (company name) or securities code and click on "Search" to find search results. Then, click on "Basic information" and the "Documents for public inspection/PR information" tab to find "[Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting]" in the "Filed information available for public inspection" section.

TSE website (Listed Company Search): https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If you are not attending the meeting, you can exercise your voting rights either in writing or via the Internet. After reviewing the Reference Materials for the Ordinary General Meeting of Shareholders annexed hereto, please exercise your voting rights by 5:00 p.m., Friday, June 20, 2025 (Japan Standard Time).



· Regarding Internet live streaming service

The Meeting will be live streamed via the Internet. Please review "Notice of Internet Live Streaming Service" on page 4 for viewing directions, etc.

1. Date and Time: Monday, June 23, 2025 at 10:00 a.m. (Japan Standard Time)

(Reception starts at 9:00 a.m.)

2. Place: The Company's Osaki Office

Oval Court Osaki Mark East, 2-17-2, Higashi Gotanda, Shinagawa-

ku, Tokyo, Japan

3. Agenda for the Meeting:

Subject for Report: Business Report, Consolidated Financial Statements and Non-

Consolidated Financial Statements for the 100th Fiscal Year (from

April 1, 2024 to March 31, 2025), and Audit Reports for the Consolidated Financial Statements of the Certified Public

Accountant and the Audit & Supervisory Board

Subject for Resolutions:

First Proposal: Election of nine (9) Directors

Second Proposal: Election of one (1) Audit & Supervisory Board Member

Third Proposal: Election of one (1) Substitute Outside Audit & Supervisory Board

Member

- ▶ Among the matters subject to electronic provision measures, the "Notes to Consolidated Financial Statements" of the Consolidated Financial Statements and "Notes to Non-Consolidated Financial Statements" of the Non-Consolidated Financial Statements will not be included in the paper copy to be sent to shareholders who have requested it, in accordance with laws and regulations and the Articles of Incorporation. In addition, Audit & Supervisory Board Members and the Certified Public Accountant audit the documents subject to audit including the above mentioned matters.
- ▶ The Company will send to shareholders who have not requested the paper copy the copies of the Reference Materials for the Ordinary General Meeting of Shareholders, parts of Business Report, Consolidated Financial Statements, and the audit reports, along with the Convocation Notice. Please note that the numbering and reference page numbers specified in the copies are the same as those specified in the matters subject to electronic provision measures.
- ▶ If any revisions to the matters subject to electronic provision measures arise, a notice to that effect and the matters before and after the revision will be posted on the Company website and the TSE website specified on page 1.

Payment of the Year-End Dividend for the 100th Fiscal Year

Pursuant to a resolution of the Board of Directors meeting held May 12, 2025, the Company has decided to pay a year-end dividend of 25 yen per share (tax included) for the 100th fiscal year, commencing on June 4, 2025.

Therefore, we ask that eligible shareholders take the enclosed year-end dividend receipt to the nearest JAPAN POST BANK Co., Ltd. or post office during the payment period (June 4, 2025 through July 31, 2025) to claim the above year-end dividends.

As for shareholders who have designated a method for transfer of dividends, payment procedures have been conducted separately.

For shareholders attending this General Meeting of Shareholders



Please submit the enclosed Voting Rights Exercise Form to the reception desk. (Your seal is not required to be affixed to the form.)

In addition, please bring this Convocation Notice as reference material.

For shareholders exercising voting rights in writing or via the Internet

Voting deadline

5:00 p.m., Friday, June 20, 2025 (Japan Standard Time)



Exercising voting rights in writing

Please exercise your voting rights by sending back the enclosed Voting Rights Exercise Form indicating your approval or disapproval of the proposals such that it arrives at the Company by the above voting deadline.

If neither approval nor disapproval of the proposals is indicated, it shall be deemed a vote of approval.



Exercising voting rights via the Internet

Please exercise your voting rights via the Internet (by computer or smartphone) to indicate your approval or disapproval of the proposals by the above voting deadline.

If you exercise your voting rights both by mail and through the Internet, whichever exercise of voting rights reaches the Company last will be treated as effective; if both reach the Company on the same day, the exercise of the voting rights through the Internet will be treated as effective. If you exercise voting rights several times through the Internet, or exercise voting rights through both the computer and smartphone, the most recent exercise of voting rights will be treated as effective.

For institutional investors

The "Electronic Voting Platform" (also known as the "TSE Platform") is available for institutional investors who have applied in advance to use the platform in place of the above Internet-based exercising of voting rights.



Notice of Internet Live Streaming Service

The video and audio of this General Meeting of Shareholders will be live streamed over the Internet, limited only to our shareholders. We encourage you to take advantage of this service, as it allows viewing the meeting from home without prior registration.

Note that you will not be able to participate in the resolutions of the meeting on the day through the live streaming service. Please exercise your voting rights in advance and watch the live streaming.

Date and time	10:00 a.m., Monday, June 23, 2025 (Japan Standard Time) (The live streaming website can be accessed around 9:30 a.m., 30 minutes before the starting time.)
	(1) The live streaming page may be accessed from the Company website. Enter the below URL or scan the QR code on your computer or smartphone and access the page about information regarding shareholders' meetings on the Company website. URL: https://www.toshibatec.co.jp/company/ir/stock/meeting.html
How to view	(2) After accessing the live streaming site, enter the following password when the screen to enter such information appears.
	(3) Follow the on-screen guidance and you will be able to view live stream.
Precautions when viewing	 Viewing of the live stream is limited only to shareholders. Please refrain from filming, recording, archiving the live stream, or making any of the above public such as posting on social media. Please note that there may be viewing problems such as video and audio disruptions or interruptions in the live stream due to system failures, Internet communication settings and other factors. We appreciate your understanding. Depending on your device or Internet settings, you may not be able to watch the live streaming service. Shareholders are asked to bear the connection fees, etc. that may incur for viewing the Internet live stream. Please note that there is a possibility that we may not be able to conduct the live streaming service due to unavoidable circumstances. In such case, we will notify our shareholders on the Company website (https://www.toshibatec.co.jp/).
For shareholders attending the meeting in person	 We plan on only filming the area around the officers' seats and on-screen images in consideration of the privacy of our shareholders. However, shareholders may be filmed unavoidably. We appreciate your understanding.

^{* &}quot;QR code" is a registered trademark of DENSO WAVE INCORPORATED.



Reference Materials for the Ordinary General Meeting of Shareholders

First Proposal: Election of nine (9) Directors

The terms of office of the current eleven (11) Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. Therefore, the Company proposes to elect the following nine (9) Directors, decreasing the number of inside Directors by two (2) in order to strengthen the supervisory function of the Board of Directors and make decisions more flexibly.

The candidates for Directors are as follows.

No.	Name	Positions and responsibilities at the Company	Years in office as Director (at the conclusion of this General Meeting of Shareholders)	Attendance record at Board of Directors Meetings (FY2024)
1	Hironobu NISHIKORI	Representative Director, President and Chief Executive Officer, Member, Nomination Committee, and Member, Compensation Committee	5 years	100% (16/16)
2	Yasuki OHNISHI	Reappointment Senior Vice President, and Managing Director, Retail Solutions Business Group	2 years	94% (15/16)
3	Masashi YUZAWA	Director, Senior Vice President, Assistant to the President, Responsible for New Business, Responsible for Corporate Overseas Business, and Responsible for Global Management Innovation	2 years	88% (14/16)
4	Naofumi TANI	Director, Senior Vice President, Chief Finance Officer (CFO), Responsible for Internal Control Promotion, and General Manager, Corporate Finance & Accounting Division	2 years	100% (16/16)
5	Takamasa MIHARA	Reappointment Director	4 years	88% (14/16)
6	Michio KUWAHARA	Reappointment Candidate for Outside Director Chairperson, Special Committee and Chairperson, Nomination Committee	9 years	100% (16/16)
7	Miho AOKI	Reappointment Candidate for Outside Director Director Candidate for Outside Director Chairperson, Compensation Committee and Member, Special Committee	5 years	100% (16/16)
8	Yoshihiro UMEHA	Reappointment Candidate for Outside Director United for Outside Director Director Director Director Compensation Committee	1 year	100% (13/13)

1	No.	Name	Positions and responsibilities at the Company	Years in office as Director (at the conclusion of this General Meeting of Shareholders)	Attendance record at Board of Directors Meetings (FY2024)
	0	Mitsuhiro NAGAHAMA	Reappointment Candidate for Outside Director Director Candidate for Outside Director Indepen dent Director Member, Special Committee, Member, Nomination Committee, and Member, Compensation Committee	1 year	92% (12/13)



Candidate No.1	Reappointment	Hironobu NISHIKORI	Date of birth August 2, 1956
	Career Highlights Positions	s, Positions, Responsibilities and Significant C	Concurrent
	April 1980	Joined Fujitsu Limited	
	December 2006	Corporate Vice President, President, Storage Products Business Unit of Fuj	itsu Limited
	October 2009	Joined Toshiba Corporation, Assistant to President and Chief Executive Office Network Company (in-house company) of Toshib	, ,
(ana)	April 2010	General Manager, HDD Business Division, Stora Company (in-house company) of Toshiba Corpor	_
V.A.	June 2010	Executive Officer, Corporate Vice President of To	shiba Corporation
A Section of the sect	June 2012	Executive Officer, Corporate Senior Vice Preside Corporation	nt of Toshiba
Years in office as	October 2013	President and Chief Executive Officer, Cloud & S (in-house company) of Toshiba Corporation	olutions Company
Director 5 years	April 2015	President and Chief Executive Officer, Industrial Company (in-house company) of Toshiba Corpor	
(at the conclusion of this General	June 2017	Executive Officer, Corporate Executive Vice Pres Corporation	sident of Toshiba
Meeting of Shareholders) Attendance Record	July 2017	Responsible for Digital Solutions Business of Tos Director and President and CEO of Toshiba Digit Corporation	
at the Board of Directors meetings	April 2020	Senior Executive Vice President, Assistant to the Company	President of the
(FY2024) 100% (16/16	June 2020	Representative Director, President and Chief Exe the Company (To date)	ecutive Officer of
meetings) Number of Company's	December 2021	Member, Nomination Committee, Member, Compensation Committee of the Compa	any (To date)
shares owned by	Reasons for nom	nination as a candidate for Director	
the candidate 17,361 shares	Mr. Hironobu NIS division at Toshiba leadership as Re Company, leading	SHIKORI has served as the officer and the hear a Corporation and its group companies. He curren presentative Director, President and Chief Exect various measures based on the Mid-term Busines sive experience and high-level insight, etc. as a	tly exercises strong utive Officer of the ss Plan. As such, he
	capable of making	ed as a candidate for Director based on the exp g strategic decisions aimed at enhancing the Co riately supervising the execution of business opera nsight, etc.	mpany's corporate

Date of birth Reappointment Yasuki OHNISHI Candidate No.2 April 25, 1964 Career Highlights, Positions, Responsibilities and Significant Concurrent **Positions** April 1987 Joined the Company October 2012 General Manager, Tokyo Specialty Sales Office, Tokyo Main Branch of System Solutions Business Group of the Company April 2016 Deputy General Manager, Tokyo Main Branch, Retail Solutions Business Group of the Company April 2018 General Manager, Kansai Main Branch, Retail Solutions Business Years in office as Group of the Company Director June 2019 Vice President of the Company 2 years April 2020 General Manager, Products Marketing Division, Retail Solutions (at the conclusion Business Group of the Company of this General Meeting of April 2021 Deputy Managing Director, Retail Solutions Business Group of the Shareholders) Company April 2022 Senior Vice President, Managing Director, Retail Solutions Business Attendance Record Group of the Company (To date) at the Board of June 2023 Director of the Company (To date) Directors meetings (FY2024) 94% (15/16 Reasons for nomination as a candidate for Director meetings) Mr. Yasuki OHNISHI has served as the head of the Retail Solutions-related division of the Company. He currently serves as Director and Senior Vice President, and Managing Number of Director of Retail Solutions Business Group of the Company. As such, he possesses Company's extensive experience and high-level insight as a manager. shares owned by He was nominated as a candidate for Director based on the expectation that he is capable the candidate of making strategic decisions aimed at enhancing the Company's corporate value and **6,828 shares** appropriately supervising the execution of business operations by utilizing his experience, (Note 7) and insight, etc.

Candidate No.3	Reappointment	Masashi YUZAWA	Date of birth October 3, 1960
	Career Highlight	ts, Positions, Responsibilities and Significant	Concurrent
	April 1983	Joined Fujitsu Limited	
	December 2006	General Project Manager, Storage Products B Limited	Business Unit of Fujitsu
	October 2009	Joined Toshiba Storage Device Corporation	
	April 2011	Joined Toshiba Corporation General Manager, Enterprise Storage Syste Department, HDD Business Division of Toshiba	
	July 2017	Joined Toshiba Digital Solutions Corporation General Manager, Corporate Planning Departr Solutions Corporation	ment of Toshiba Digital
Years in office as	January 2020	Director, General Manager, Corporate Planning Digital Solutions Corporation	Department of Toshiba
Director 2 years (at the conclusion	July 2020	Joined the Company Director, Assistant to Representative Director Executive Officer of the Company	r, President and Chief
of this General Meeting of	April 2021	Senior Vice President, Assistant to the Pres Corporate Overseas Business of the Company	
Shareholders) Attendance Record	April 2021	Deputy Managing Director, Retail Solution (Responsible for Overseas Business) of the Control (Responsible for Overseas Business)	
at the Board of	June 2023	Director of the Company (To date)	
Directors meetings (FY2024)	October 2023	Responsible for Global Management Innovation date)	on of the Company (To
88% (14/16 meetings)	April 2024	Responsible for New Business of the Company	(To date)
Number of Company's shares owned by the candidate	Mr. Masashi YUZ division, the Dire	mination as a candidate for Director ZAWA has served as the head of Toshiba Corp ctor of its group company, and the General Ma	anager of its Corporate
4,988 shares	responsible for Cand new busines	ment. He currently serves as Director, Senion corporate Overseas Business in charge of global ress of the Company. As such, he possesses extental as a manager, including international business e	management innovation tensive experience and
	of making strated	d as a candidate for Director based on the expect gic decisions aimed at enhancing the Company ervising the execution of business operations by	's corporate value and

Candidate No.4	Reappointment	Naofumi TANI	Date of birth August 19, 1964
	Career Highlight Positions	ts, Positions, Responsibilities and Significant Co	oncurrent
	April 1987	Joined Toshiba Corporation	
600	April 2015	Chief Financial Officer, Social Infrastructure System Toshiba Corporation	ns Company of
	July 2017	Director of Toshiba Infrastructure Systems & Solution	ons Corporation
	June 2019	General Manager, Financial & Cash Management I Corporation	Division of Toshiba
Years in office as	June 2021	Executive Officer, Corporate Vice President, Vice F Strategy Committee Room of Toshiba Corporation	President of
Director 2 years (at the conclusion of this General Meeting of	June 2022	Senior Vice President and Director, Assistant to Pre Executive Officer, Representative Director; Genera Finance & Accounting Division; General Manager, Control Promotion Division of Toshiba Plant System Corporation	l Manager, IFRS & Internal
Shareholders) Attendance Record at the Board of	June 2023	Director, Senior Vice President, Chief Finance Office Responsible for Internal Control Promotion, and Georgeorate Finance & Accounting Division of the Co	eneral Manager of
Directors meetings (FY2024)	Reasons for nor	nination as a candidate for Director	
100% (16/16 meetings) Number of Company's shares owned by	Mr. Naofumi TAN divisions of Tosh Director, Senior finance & accoun	Il has served as the officer and the head of finan hiba Corporation and its group companies. He c Vice President, Chief Finance Officer of the Com ting and promotion of internal control systems. As s ence and high-level insight as a manager, incli	urrently serves as pany in charge of uch, he possesses
the candidate 2,289 shares	capable of makir	ed as a candidate for Director based on the exping strategic decisions aimed at enhancing the Couriately supervising the execution of business operatinsight, etc.	mpany's corporate

Candidate No.5	Reappointment	Takamasa MIHARA	Date of birth August 14, 1967
	Career Highlight	ts, Positions, Responsibilities and Significant C	oncurrent
	April 1991	Joined Toshiba Corporation	
	September 2007	Administrative Manager of Toshiba Asia Pacific Pt	e. Ltd. (Singapore)
	June 2010	Group Manager, Employee Relations & Work Ford Human Resources and Administration Division of	
	July 2016	Group Manager, Human Resources Management Resources and Administration Division of Toshiba	
	April 2020	General Manager, Human Resources Managemer Human Resources and Administration Division of	
	August 2020	General Manager, Governance Organization Proje Resources and Administration Division of Toshiba	
	April 2021	Executive Officer, Corporate Vice President, Vice Resources and Administration Division of Toshiba	
Years in office as Director	April 2021	General Executive, Human Resources and Adminitroshiba Corporation (To date)	istration Division of
4 years (at the conclusion	June 2021	General Executive, Sustainability Promotion Division Corporation	on of Toshiba
of this General Meeting of	June 2021	Director of the Company (To date)	
Shareholders)	March 2022	General Executive, Corporate Communications Di Corporation	vision of Toshiba
Attendance Record at the Board of	June 2022	Executive Officer, Corporate Senior Vice Presiden Corporation	t of Toshiba
Directors meetings (FY2024)	December 2023	Corporate Officer, Corporate Senior Vice President Corporation (To date)	t of Toshiba
88% (14/16 meetings)	December 2023	General Executive, Internal Audit Division of Toshi	ba Corporation
Number of	June 2024	General Executive, Legal & Compliance Division Corporation (To date)	of Toshiba
Company's shares owned by	D	wheather a constitute for Physics	
the candidate		mination as a candidate for Director	4
- shares		IIHARA has served as the Executive Officer and eneral affairs related divisions of Toshiba Corpo	
		rate Officer, Corporate Senior Vice President of T	
	responsible for h	uman resources and general affairs and legal & co	mpliance, while also
		or of the Company. As such, he possesses extens as a manager, including international business exp	
		d as a candidate for Director based on the expectati	
	of making strate	gic decisions aimed at enhancing the Company's ervising the execution of business operations by util	corporate value and

	Reappointment		
Candidate No.6	Candidate for Outside Director	Michio KUWAHARA	Date of birth October 24, 1948
	Independent Director		
	Career Highligh Positions	ts, Positions, Responsibilities and Significant (Concurrent
		Joined Maruhani Corporation	
	April 2002	Joined Marubeni Corporation	n
	April 2002	Corporate Vice President of Marubeni Corporatio	
	April 2004	Corporate Senior Vice President of Marubani Cor	•
	April 2006	Corporate Executive Vice President of Marubeni	•
la a	April 2008	Senior Executive Vice President of Marubeni Cor	•
A TO	June 2008	Representative Director, Senior Executive Vice P Corporation	resident of Marubeni
	May 2010	Representative Director, President and Chief Exe Daiei, Inc. (Until May 2013)	ecutive Officer of The
- 1	April 2016	Auditor of Tokyo University of Foreign Studies (U	ntil September 2023)
Years in office as	July 2016	Outside Director of the Company (To date)	
Director 9 years	February 2017	Chairperson, Nomination & Compensation Advisor Company	ory Committee of the
(at the conclusion of this General	March 2020	Outside Director of Katakura Industries Co., Ltd.	(To date)
Meeting of Shareholders)	December 2021	Chairperson, Special Committee, Chairperson, N of the Company (To date)	omination Committee
Attendance Record	Reasons for no	mination as a candidate for Outside Director an	nd outline of
at the Board of Directors meetings	expected roles		
(FY2024) 100% (16/16 meetings)	President of Mark Executive Office Committee and I	AHARA has served as the Representative Director, ubeni Corporation and the Representative Director of the Daiei, Inc. He currently serves as Ch Nomination Committee of the Company as the Omakes decisions for the Company and superv	r, President and Chief nairperson of Special utside Director of the
Number of Company's shares owned by the candidate	business execution	on from an independent and objective standpoint. A lence and high-level insight as a manager, ir	as such, he possesses
– shares	is capable of ma value and appro- independent and continuing to serv of the Company.	ed as a candidate for Outside Director based on the king strategic decisions aimed at enhancing the opriately supervising the execution of business objective standpoint by utilizing his experience, and we as the Chairperson of Special Committee and N	Company's corporate operations from an id insight, etc., and by comination Committee
	He meets the in Company.	dependence criteria set forth by the Tokyo Stoc	ck Exchange and the

Candidate No.7	Candidate for Outside Director Independent Director	Miho AOKI	Date of birth April 12, 1961
		ts, Positions, Responsibilities and Significant Cond	current
	Positions	to, i doitiono, itooponoisimuos una digiimount dont	,
	April 1983	Joined Boston Consulting Group (Until July 1985)	
	June 1987	Completed Harvard University Graduate School of Bu	siness (MBA)
	August 1987	Associate of Salomon Brothers Inc.	
	January 1990	Director of Pfizer Inc.	
	September 1995	General Manager of Estee Lauder Group of Companie	es Japan
	June 2001	Vice President of Deloitte Tohmatsu Consulting Co., L ABeam Consulting Ltd.)	td. (currently,
	July 2005	Representative Director of Esquel Japan Limited	
200	March 2008	Executive Vice President of Amway Japan LLC. (Until	July 2010)
19/	April 2017	Part-time Lecturer, Department of Food Safety and M Showa Women's University	anagement of
1	April 2019	Specially Appointed Associate Professor, Department and Management of Showa Women's University	of Food Safety
Years in office as Director	April 2020	Associate Professor, Department of Food Safety and Showa Women's University (Until March 2025)	Management of
5 years (at the conclusion	June 2020	Outside Director (Audit and Supervisory Committee M Hitachi Transport System, Ltd. (currently, LOGISTEEI	,
of this General	June 2020	Outside Director of the Company (To date)	, , ,
Meeting of	December 2021	Member, Special Committee of the Company (To date	e)
Shareholders) Attendance Record	December 2021	Member, Nomination Committee, Member, Compensation of the Company	ation Committee
at the Board of Directors meetings	June 2024	Chairperson, Compensation Committee of the Compa	nny (To date)
(FY2024)	Reasons for no	mination as a candidate for Outside Director and ou	ıtline of
100% (16/16	expected roles	initiation as a candidate for Outside Director and Ot	
meetings) Number of Company's shares owned by the candidate - shares	Tohmatsu Cons Representative D of Compensation the Outside Dire supervises the standpoint. She including interna Associate Profes University. She was nominal is capable of ma value and appro	has served as the Director of Pfizer Inc., the Vice Presulting Co., Ltd. (currently, ABeam Consulting Director of Esquel Japan Limited. She currently serves as a Committee and the Member of Special Committee of ector of the Company, and makes decisions for the Company's business execution from an independence possesses extensive experience and high-level insignational business experience. Additionally, she has experience and Management of the das a candidate for Outside Director based on the experience strategic decisions aimed at enhancing the Comportately supervising the execution of business operately supervising the execution of business operately standpoint by utilizing her experience, and instanting the composition of the experience of the composition of the experience of the experience of the experience of the experience, and instanting the experience.	Ltd.), and the sthe Chairperson the Company as e Company and nt and objective nt as a manager, experience as the Showa Women's opectation that she expany's corporate erations from an
	Special Committe	ve as the Chairperson of Compensation Committee ar see of the Company. ndependence criteria set forth by the Tokyo Stock E	
	Company.		

	Reappointment		
Candidate No.8	Candidate for Outside Director	Yoshihiro UMEHA	Date of birth March 15, 1955
	Independent Director		
	Career Highligh Positions	ts, Positions, Responsibilities and Significant (Concurrent
		Joined Mitaubiahi Chemical Industries Limited (a)	urrantly Mitaubiahi
	April 1977	Joined Mitsubishi Chemical Industries Limited (cu Chemical Corporation)	irrentiy, Mitsubishi
	May 2005	General Manager, Carbon Chemicals Manageme Mitsubishi Chemical Corporation	ent Division of
	June 2008	Executive Officer of Mitsubishi Chemical Corpora	tion
	April 2012	Director, Managing Executive Officer of Mitsubish Corporation	ni Chemical
(E)	June 2015	Director, Member of the Audit Committee of Mitsu Holdings Corporation (currently, Mitsubishi Chem Corporation)	
	June 2016	Director, Chairperson of the Audit Committee of M Holdings Corporation (Until June 2019)	Mitsubishi Chemical
Years in office as Director	April 2020	Visiting Professor, Graduate School of Economics University (Until March 2025)	s of Senshu
1 year	June 2020	Outside Audit & Supervisory Board Member of the	e Company
(at the conclusion of this General Meeting of Shareholders)	June 2024	Outside Director, Member, Special Committee, M Committee, Member, Compensation Committee of date)	
Attendance Record at the Board of	Reasons for no expected roles	mination as a candidate for Outside Director an	d outline of
Directors meetings (FY2024) 100% (13/13 meetings) Number of Company's shares owned by the candidate - shares	Mr. Yoshihiro U Mitsubishi Chen Mitsubishi Cher Corporation), an currently serves Compensation C makes decisions from an indepen- high-level insight	IMEHA has served as the Director, Managing nical Corporation, Director, Chairperson of the mical Holdings Corporation (currently, Mitsubis d Outside Audit & Supervisory Board Member as the Member of Special Committee, Nomina committee of the Company as the Outside Director for the Company and supervises the Company' dent and objective standpoint. He possesses exter as a manager, including international business expect as the Visiting Professor of Graduate School of	Audit Committee of shi Chemical Group of the Company. He tion Committee, and of the Company, and s business execution nsive experience and perience. Additionally,
	is capable of ma value and appro- independent and continuing to ser Compensation C	ed as a candidate for Outside Director based on the aking strategic decisions aimed at enhancing the opriately supervising the execution of business objective standpoint by utilizing his experience, and the Member of Special Committee, Nominator of the Company.	Company's corporate operations from an id insight, etc., and by ation Committee, and
	He meets the in Company.	dependence criteria set forth by the Tokyo Stoc	k Exchange and the

Candidate No.9	Reappointment Candidate for Outside Director Independent Director	Mitsuhiro NAGAHAMA	Date of birth October 24, 1953	
	Career Highligh	ts, Positions, Responsibilities and Significant Co	oncurrent	
	April 1976	Joined The Fuji Bank, Ltd.		
	April 2002	Head of US Sales Department 2, Mizuho Corporate (currently, Mizuho Bank, Ltd.)	e Bank, Ltd.	
	March 2003	Executive Officer of Mizuho Corporate Bank, Ltd.		
	April 2005	Senior Executive Officer of Mizuho Corporate Bank	k, Ltd.	
	April 2010	Deputy President of Mizuho Corporate Bank, Ltd. (Until March 2013)	
	April 2013	Chairman af the Daniel of Mirriba Convities Co. 144		
1	April 2013	Chairman of the Board of Mizuho Securities USA In	nc.	
	April 2015	A Livery (Minches Organities Organities (L. 111 (L. 111 March 1999))		
6	June 2015	Outside Audit & Supervisory Board Member of Azb	il Corporation	
Years in office as Director	March 2018	Outside Member of Audit & Supervisory Board of K (To date)	úraray Co., Ltd.	
1 year	March 2019	External Director of Tokyo Tatemono Co., Ltd. (Un	til March 2021)	
(at the conclusion of this General	June 2019	Outside Director of Azbil Corporation (To date)		
Meeting of Shareholders)	June 2020	Outside Director of NSK Ltd. (Until June 2024)		
Attendance Record at the Board of	June 2024	Outside Director, Member, Special Committee, Me Committee, Member, Compensation Committee of date)		
Directors meetings (FY2024) 92% (12/13 meetings)	Reasons for no expected roles	mination as a candidate for Outside Director and	outline of	
Number of Company's shares owned by the candidate - shares	Ltd. (currently, M and Chairman of Member of Speci the Company as Company and su objective standp	AGAHAMA has served as Deputy President of Mizuho Bank, Ltd.), Chairman of the Board of Mizuho f the Board of Mizuho Securities USA Inc. He currical Committee, Nomination Committee, and Compens the Outside Director of the Company, and make upervises the Company's business execution from a joint. He possesses extensive experience and high international business experience.	Securities Co., Ltd., rently serves as the sation Committee of es decisions for the an independent and	
	is capable of ma value and appro- independent and continuing to ser Compensation C	ed as a candidate for Outside Director based on the aking strategic decisions aimed at enhancing the Copriately supervising the execution of business objective standpoint by utilizing his experience, and we as the Member of Special Committee, Nominat ommittee of the Company.	ompany's corporate operations from an insight, etc., and by ion Committee, and	
	He meets the in Company.	dependence criteria set forth by the Tokyo Stock	Exchange and the	

- Notes: 1. There is no special interest between each candidate and the Company.
 - 2. The candidates' positions and areas of responsibilities at the Company's parent company, Toshiba Corporation, and its subsidiaries are included in the "Career Highlights, Positions, Responsibilities and Significant Concurrent Positions" column.
 - 3. The Company has entered into liability limitation agreements with Mr. Michio KUWAHARA, Ms. Miho AOKI, Mr. Yoshihiro UMEHA and Mr. Mitsuhiro NAGAHAMA to limit their liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to the minimum liability amount stipulated in Article 425, Paragraph 1 of said Act. If their reappointments as Outside Director are approved, the Company plans to continue said agreements with the candidates.
 - 4. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover damage incurred by the insured (legal damages and litigation expenses) as a result of a claim for damages being made against the insured during the insurance period due to an act committed by the insured. If the appointments of each candidate are approved at this Ordinary General Meeting of Shareholders, each candidate will be included as the insured in said insurance agreement. The Company plans to renew said insurance agreement with generally the same contents at the time of the next renewal.
 - 5. The Company has submitted to the Tokyo Stock Exchange notification of Mr. Michio KUWAHARA, Ms. Miho AOKI, Mr. Yoshihiro UMEHA and Mr. Mitsuhiro NAGAHAMA as independent directors as prescribed by the provisions of said Exchange. If the reappointments of each candidate are reapproved at this Ordinary General Meeting of Shareholders, their appointments as independent directors will continue.
 - 6. On February 18, 2025, the Company announced that it had confirmed the fact that an employee of the Company had received and resold goods for personal benefit by recording fictitious orders. Outside Directors of Mr. Michio KUWAHARA, Ms. Miho AOKI, Mr. Yoshihiro UMEHA, and Mr. Mitsuhiro NAGAHAMA have regularly made proposals from the perspective of legal and regulatory compliance at the Board of Directors meetings, etc. After this fact was discovered, they have appropriately fulfilled their duties by making specific proposals and expressing opinions at the Board of Directors meetings, etc. for investigating the cause and preventing recurrence.
 - 7. Mr. Yasuki OHNISHI owns share acquisition rights in the form of stock options.

Second Proposal: Election of one (1) Audit & Supervisory Board Member

The term of the current Audit & Supervisory Board Member, Mr. Naohiro YAMAGUCHI will expire at the conclusion of this Ordinary General Meeting of Shareholders. Therefore, the Company proposes to elect the following one (1) Audit & Supervisory Board Member.

The Company has already obtained the consent of the Audit & Supervisory Board for this proposal.

The candidate for Audit & Supervisory Board Member is as follows.

	New appointment	Shunsuke SHIMANO	Date of birth August 23, 1964
			August 25, 1904
	Career Highligh	ts, Positions and Significant Concurrent Positio	ns
	April 1989	Joined the Company	
	March 2009	Toshiba Tec Europe Retail Information Systems S	.A.
	May 2010	General Manager, Finance & Accounting Division, & Al Printer Business Operations of the Company	International POS
	June 2011	General Manager, Finance & Accounting Division, Business Group; General Manager, Global Standa Division, Global Solutions Business Group; Group IFRS Promotion Group, Global Standards Promoti Global Solutions Business Group of the Company	ards Promotion General Manager,
	April 2012	General Manager, Finance & Accounting Division Finance & Accounting Group of the Company	No.2, Corporate
	June 2013	Director, Kokusai Chart Corporation	
	July 2015	General Manager, Finance & Accounting Division Solution Business Group, Corporate Finance & Acthe Company	
35	January 2016	General Manager, Finance & Accounting Division Solutions Business Group, Corporate Finance & A of the Company	
	July 2020	General Manager, Finance & Accounting Division Finance & Accounting Group of the Company	No.1, Corporate
Number of Company's	October 2022	Finance Officer, Retail Solutions Business Group; Finance & Accounting Division Retail Solutions Bu Corporate Finance & Accounting Group of the Cor	siness Group,
shares owned by the candidate 1,600 shares	November 2022	Director and Chief Finance Officer (CFO); General Corporate Finance & Accounting Group; General Control Promotion Group of Toshiba Tec Solution Corporation (To date)	Manager, Internal
	June 2023	Director of TER Corporation (To date)	
	I.	mination as a candidate for Audit & Supervisory	
	the Company an subsidiaries. As s in addition to ex	HIMANO has served as the head of finance and accord its subsidiaries. He currently serves as Director such, he possesses considerable knowledge of finance of the substantial substantial insight as a national substantial su	of the Company's ce and accounting,
	expectation that	ed as a candidate for Audit & Supervisory Board Me he is capable of appropriately auditing the Co by utilizing his experience, and insight, etc.	
	Corporation and	om the positions of Directors of Toshiba Tec TER Corporation, which are subsidiaries of the Col ary General Meeting of Shareholders.	

Notes: 1. There is no special interest between Mr. Shunsuke SHIMANO and the Company.

2. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover damage incurred by the insured (legal damages and litigation expenses) as a result of a claim for damages being made against the insured during the insurance period due to an act committed by the insured. If the appointment of Mr. Shunsuke SHIMANO is approved at this Ordinary General Meeting of Shareholders, he will be included as the insured in said insurance agreement. The Company plans to renew said insurance agreement with generally the same contents at the time of the next renewal.

Third Proposal: Election of one (1) Substitute Outside Audit & Supervisory Board Member

The term of the current Substitute Outside Audit & Supervisory Board Member, Mr. Tsuyoshi SAGAYA will expire at the beginning of this Ordinary General Meeting of Shareholders. Therefore, in order to fill in without delay any future vacancy in Outside Audit & Supervisory Board Members pursuant to laws and regulations, the Company proposes to elect the following one (1) Substitute Outside Audit & Supervisory Board Member.

The Company has already obtained the consent of the Audit & Supervisory Board for this proposal.

The candidate for Substitute Outside Audit & Supervisory Board Member is as follows.

Reappointment

Candidate for Substitute Outside Audit & Supervisory Board Member

Tsuyoshi SAGAYA

Date of birth September 6, 1973

Career Highlights, Positions and Significant Concurrent Positions

October 2001 Registered as Attorney at Law (To date)

October 2001 Joined Tokiwa Law Office

January 2004 Joined Oh-Ebashi LPC & Partners

October 2007 Joined Tokiwa-Law Office

January 2010 Established Sagaya Law Office

Managing Director of Sagaya Law Office (To date)

June 2016 Substitute Outside Audit & Supervisory Board Member of the

Company (To date)

February 2020 Outside Audit & Supervisory Board Member of Succeed Co., Ltd.

(To date)



Number of Company's shares owned by the candidate - shares

Reasons for nomination as a candidate for Substitute Outside Audit & Supervisory Board Member

Although Mr. Tsuyoshi SAGAYA has no direct experience in corporate management, he possesses extensive experience and high-level insight, etc. as an attorney at law, and currently serves as an outside audit & supervisory board member of another listed company. As such, he has extensive auditing experience as a corporate auditor.

He was nominated as a candidate for Substitute Outside Audit & Supervisory Board Member based on the expectation that he is capable of appropriately auditing the Company's business execution from an independent and objective standpoint by utilizing his experience, and insight, etc.

He meets the independence criteria set forth by the Tokyo Stock Exchange and the Company.

- Notes: 1. There is no special interest between Mr. Tsuyoshi SAGAYA and the Company.
 - If the reappointment of Mr. Tsuyoshi SAGAYA as Substitute Outside Audit & Supervisory Board Member is approved at this Ordinary General Meeting of Shareholders, and should the occasion arise where he is appointed Outside Audit & Supervisory Board Member, the Company plans to enter into a liability limitation agreement with him to limit his liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to the minimum liability amount stipulated in Article 425, Paragraph 1 of said Act.
 - 3. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover damage incurred by the insured (legal damages and litigation expenses) as a result of a claim for damages being made against the insured during the insurance period due to an act committed by the insured. If the reappointment of Mr. Tsuyoshi SAGAYA as Substitute Outside Audit & Supervisory Board Member is approved at this Ordinary General Meeting of Shareholders, and should the occasion arise where he is appointed Outside Audit & Supervisory Board Member, he will be included as the insured in said insurance agreement. The Company plans to renew said insurance agreement with generally the same contents at the time of the next renewal.
 - 4. If the reappointment of Mr. Tsuyoshi SAGAYA as Substitute Outside Audit & Supervisory Board Member is approved at this Ordinary General Meeting of Shareholders, and should the occasion arise where he is appointed Outside Audit & Supervisory Board Member, the Company plans to submit to the Tokyo Stock Exchange notification of his appointment as an independent audit & supervisory board member as prescribed by provisions of said Exchange.

(Reference) Principal areas of expertise and experience of Directors and Audit & Supervisory Board Members (skills matrix)

The composition of Directors and Audit & Supervisory Board Members in the event that the first and second proposals are approved as originally proposed at this Ordinary General Meeting of Shareholders, and the principal areas of expertise and experience of each person are as follows.

	Name	Gender	Position	Principal areas of expertise and experience					Committees to be appointed (★: Appointed as Chairperson)		
				Corporate management	Risk / Compliance	Accounting / Audit	Global experience	IT technology / DX	Special Committee	Nomination Committee	Compensation Committee
Directors	Hironobu NISHIKORI	Male	Representative Director President and Chief Executive Officer	•	•		•	•		•	•
	Yasuki OHNISHI	Male	Director Executive Vice President	•	•			•		•	•
	Masashi YUZAWA	Male	Director Senior Vice President	•			•	•			
	Naofumi TANI	Male	Director Senior Vice President	•		•	•				
	Takamasa MIHARA	Male	Director	•	•		•				
	Michio KUWAHARA	Male	Outside Director	•		•	•		*	*	
	Miho AOKI	Female	Outside Director	•		•	•		•		*
	Yoshihiro UMEHA	Male	Outside Director	•		•	•		•	•	•
	Mitsuhiro NAGAHAMA	Male	Outside Director	•		•	•		•	•	•
Audit & Supervisory Board Members	Ichiro SAKAMOTO	Male	Audit & Supervisory Board Member		•	•	•				
	Shunsuke SHIMANO	Male	Audit & Supervisory Board Member	•		•	•				
	Kanako OSAWA	Female	Outside Audit & Supervisory Board Member		•	•	•				
	Kunio KAWA	Male	Outside Audit & Supervisory Board Member	•	•	•					

Note: The above matrix does not reflect the entirety of insight and experience of each candidate.



(Reference)

Independence Criteria for Outside Officers

In addition to the independence criteria established by financial instruments exchanges on which the Company is listed, the Board of Directors will judge any persons falling under any of the following items to lack independence.

- 1. The Outside Officer currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company in which the Company currently holds 10% or more of the voting rights.
- 2. The Outside Officer currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company that currently holds 10% or more of the voting rights of the Company.
- 3. The Outside Officer currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company whose transactions with the Company in any of the past three fiscal years totaled a monetary amount exceeding 2% of the consolidated net sales of that company or the Company.
- 4. The Outside Officer currently is or at any point in the past three years has been a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee of a financial institution from which the Company currently borrows funds equal to 2% or more of its total assets.
- 5. The Outside Officer has in any of the past three fiscal years received compensation other than director compensation exceeding 10 million yen from the Company as a law, accounting, or tax expert or consultant; or an organization to which the Outside Director belongs has in any of the past three fiscal years received from the Company compensation as a law, accounting, or tax expert or consultant exceeding 2% of the annual revenue of that organization.
- 6. In any of the past three fiscal years, the Company has made contributions exceeding 10 million yen to the Outside Officer or to a corporation to which the Outside Officer currently belongs or at any point in the past three years has belonged as an officer that executes business or as an employee.
- 7. The Outside Director currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company whose outside officers currently include any persons with experience as an officer of the Company that executed business.
- 8. The Outside Director currently is or at any point in the past three years has been a representative officer, officer, or employee of the current accounting auditor or an accounting auditor in the past five fiscal years of the Company.

Note:Outside Directors and Outside Audit & Supervisory Board Members are collectively called "Outside Officers."

- End -