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# FY2026 First Quarter Consolidated Business Results

Toshiba Tec Corporation  
Aug 7, 2026

Toshiba Tec Group Philosophy  
**Creating with You**

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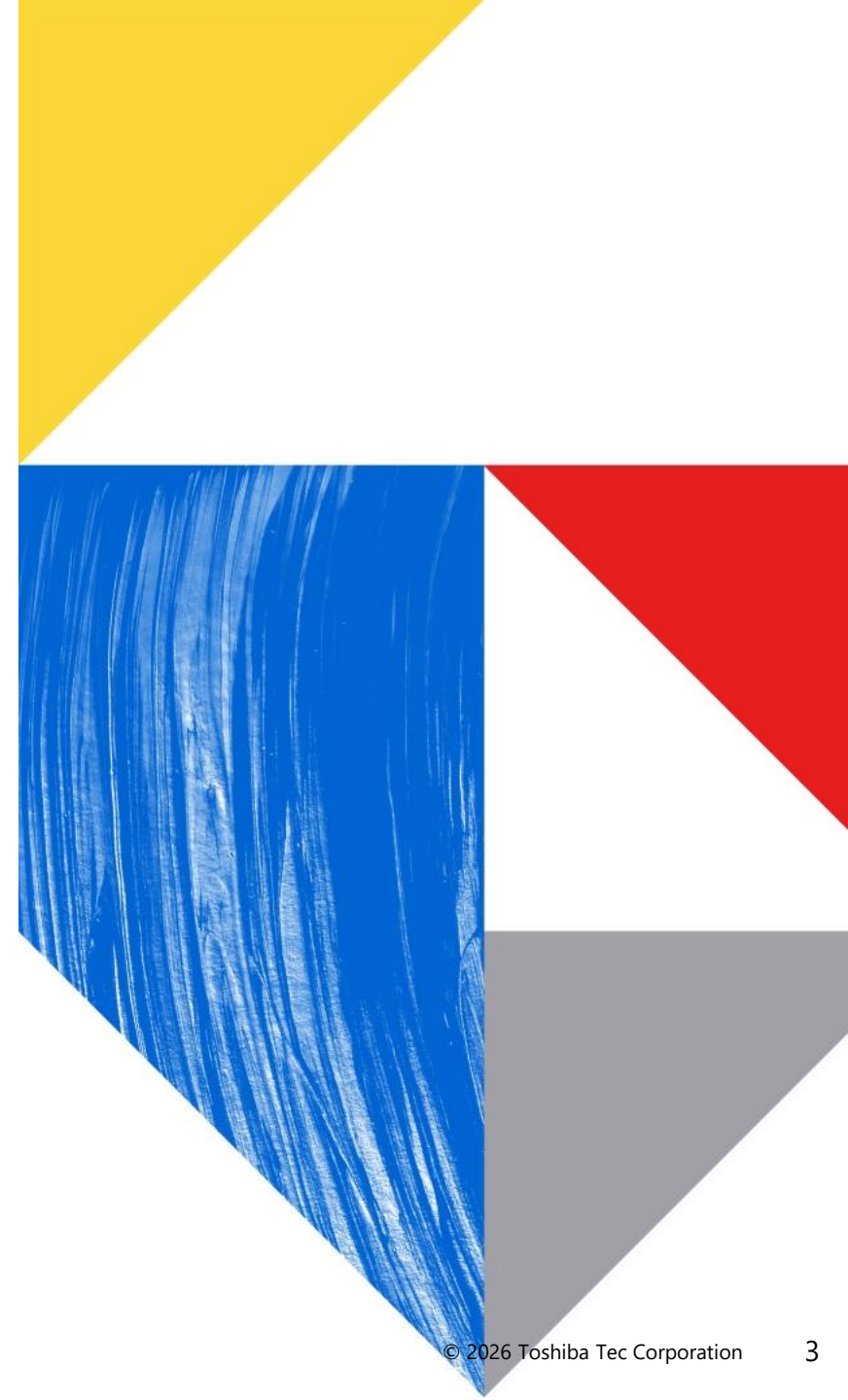
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# 01

## Key Messages



# Key Messages

## **Operating profit for the first quarter of FY2026 was 4.4 billion yen, a significant increase of 6.5 billion yen year-on-year**

- Cost increases resulting from US tariffs were absorbed through optimization of production sites and price revisions
- Customer investment, which had been postponed, recovered, and US tariff refunds further contributed to profitability improvement
- Net sales, operating profit, ordinary profit, and quarterly net profit all exceeded those of the same period of the previous fiscal year

## **Both the retail business and the workplace business achieved increases in net sales and operating profit**

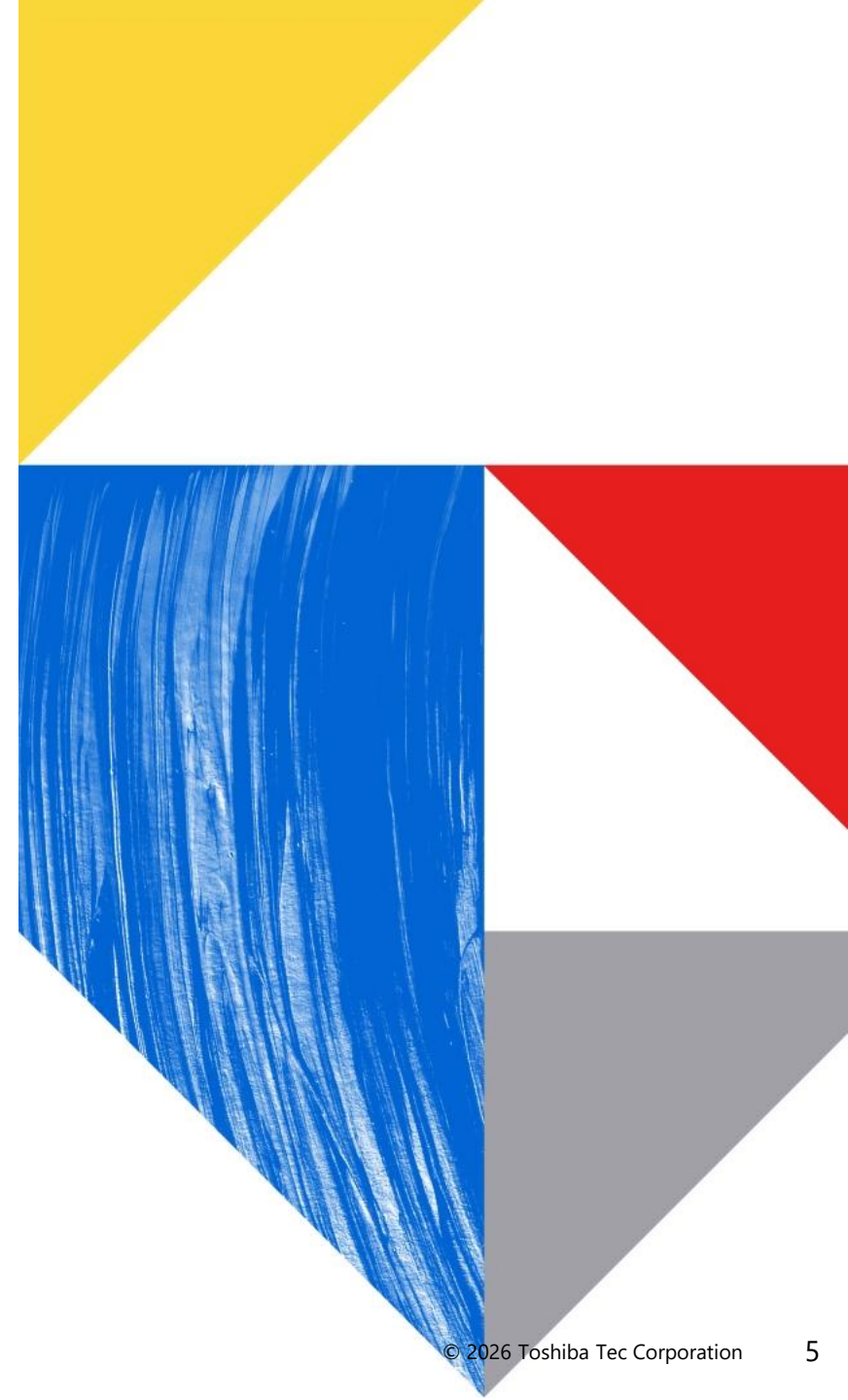
- In the overseas retail business, customer investment that had been delayed due to the impact of US tariffs recovered
- In the workplace business, measures such as price revisions contributed to improved profitability

## **The full-year profit forecast for FY2026 remains unchanged**

- While US tariff refunds are expected to provide an upside to profit, it remains necessary to carefully assess the risks associated with rising costs for semiconductors, oil, and other components, as well as demand uncertainty
- Forecasts for operating profit, ordinary profit, and net profit remain unchanged

# 02

## **FY2026 First Quarter Consolidated Business Results**



# FY2026/1Q Business Results (Consolidated)

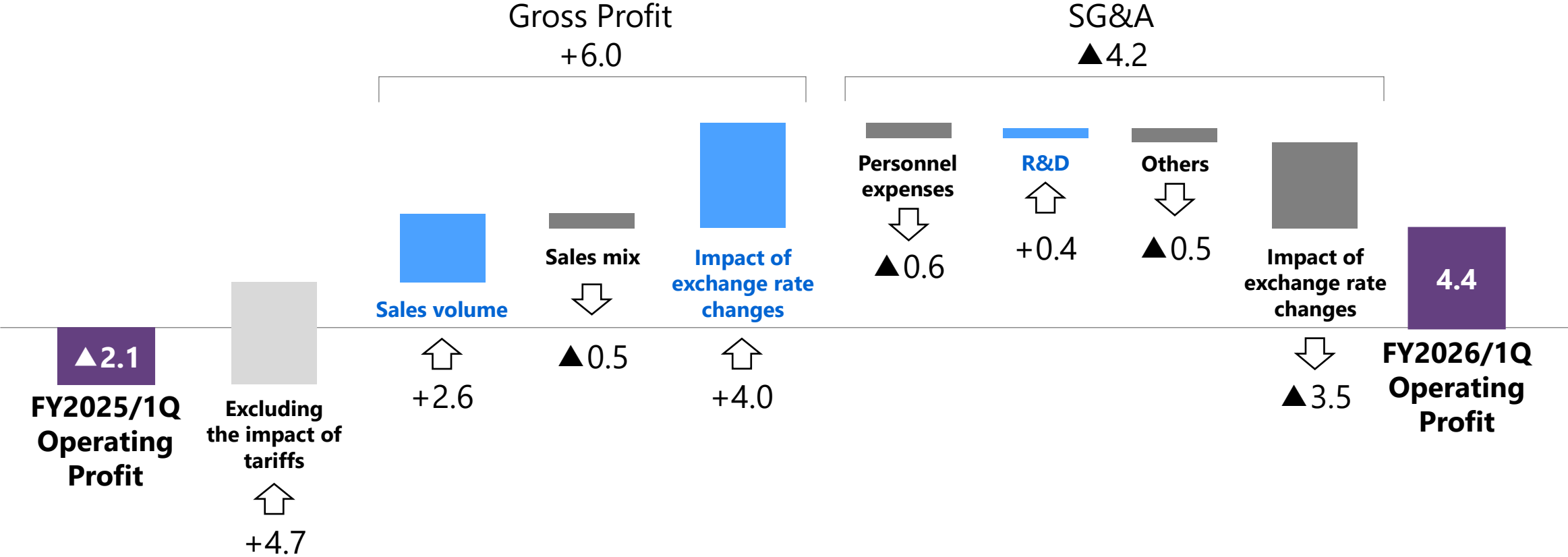
(Billions of yen)

|                                                                        |             | <b>FY2026/1Q</b><br>Actual | <b>FY2025/1Q</b><br>Actual | <b>Difference</b><br>vs FY2025/1Q |
|------------------------------------------------------------------------|-------------|----------------------------|----------------------------|-----------------------------------|
| <b>Net Sales</b>                                                       |             | <b>148.9</b>               | <b>121.4</b>               | <b>+27.5</b>                      |
| <b>Operating Profit/Loss</b><br>(Rate of sales)                        |             | <b>4.4</b><br>(2.9%)       | <b>△2.1</b><br>(-%)        | <b>+6.5</b>                       |
| <b>Ordinary Profit/Loss</b><br>(Rate of sales)                         |             | <b>4.3</b><br>(2.9%)       | <b>△3.5</b><br>(-%)        | <b>+7.8</b>                       |
| <b>Profit/Loss Attributable to Owners of Parent</b><br>(Rate of sales) |             | <b>2.0</b><br>(1.4%)       | <b>△5.0</b><br>(-%)        | <b>+7.0</b>                       |
| <b>Foreign Currency</b>                                                | <b>US\$</b> | <b>159.89</b>              | <b>145.29</b>              | <b>+14.60</b>                     |
| <b>Exchange Rate (Yen)</b>                                             | <b>EUR</b>  | <b>185.50</b>              | <b>162.60</b>              | <b>+22.90</b>                     |

# Operating Profit Analysis of FY2026/1Q

(Billions of yen)

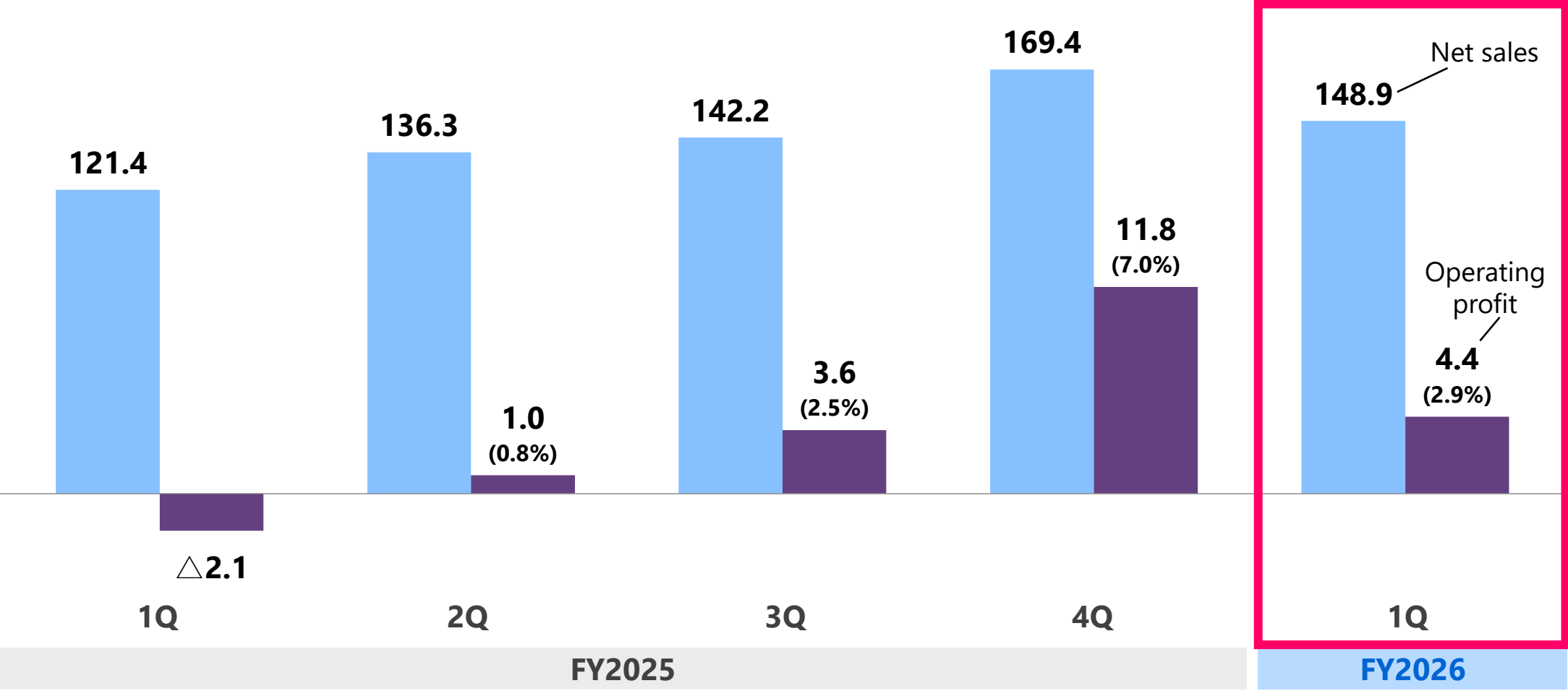
## The chart of profit transition



# FY2026/1Q Business Results (Quarterly)

(Billions of yen)

## Quarterly net sales and operating profit





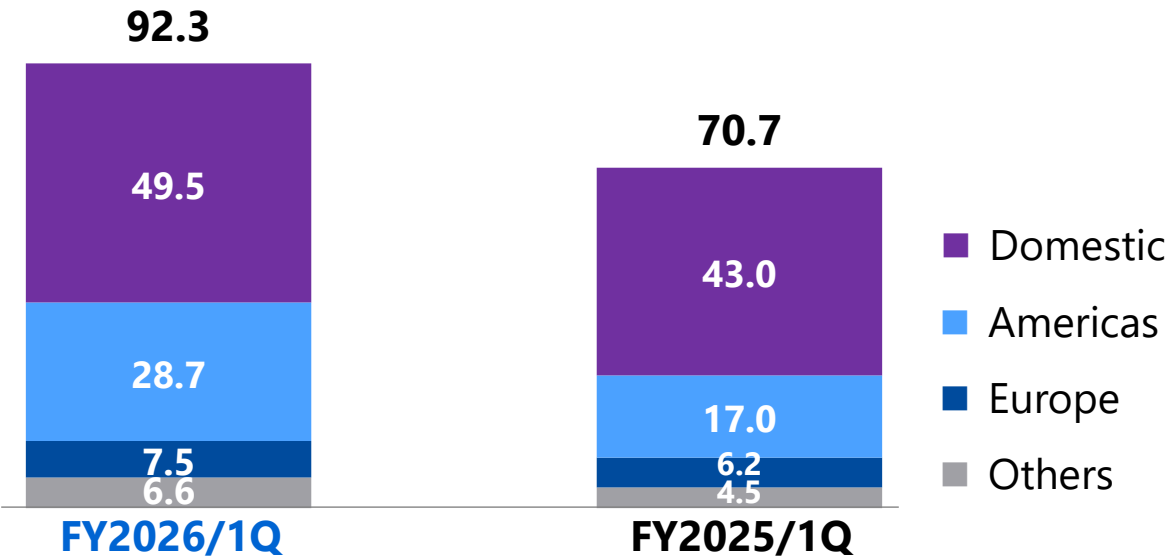
# FY2026/1Q Business Results by Segment

(Billions of yen)

## Retail Solutions Business Group

|                                                                   | FY2026/1Q<br>Actual           | FY2025/1Q<br>Actual          | Difference<br>vs FY2025/1Q |
|-------------------------------------------------------------------|-------------------------------|------------------------------|----------------------------|
| Net Sales                                                         | 92.3                          | 70.7                         | +21.6                      |
| Operating Profit/Loss<br>【Domestic / Overseas】<br>(Rate of sales) | 0.5<br>【1.5 / △1.0】<br>(0.5%) | △2.2<br>【1.4 / △3.6】<br>(-%) | +2.7                       |

### Sales by regions※



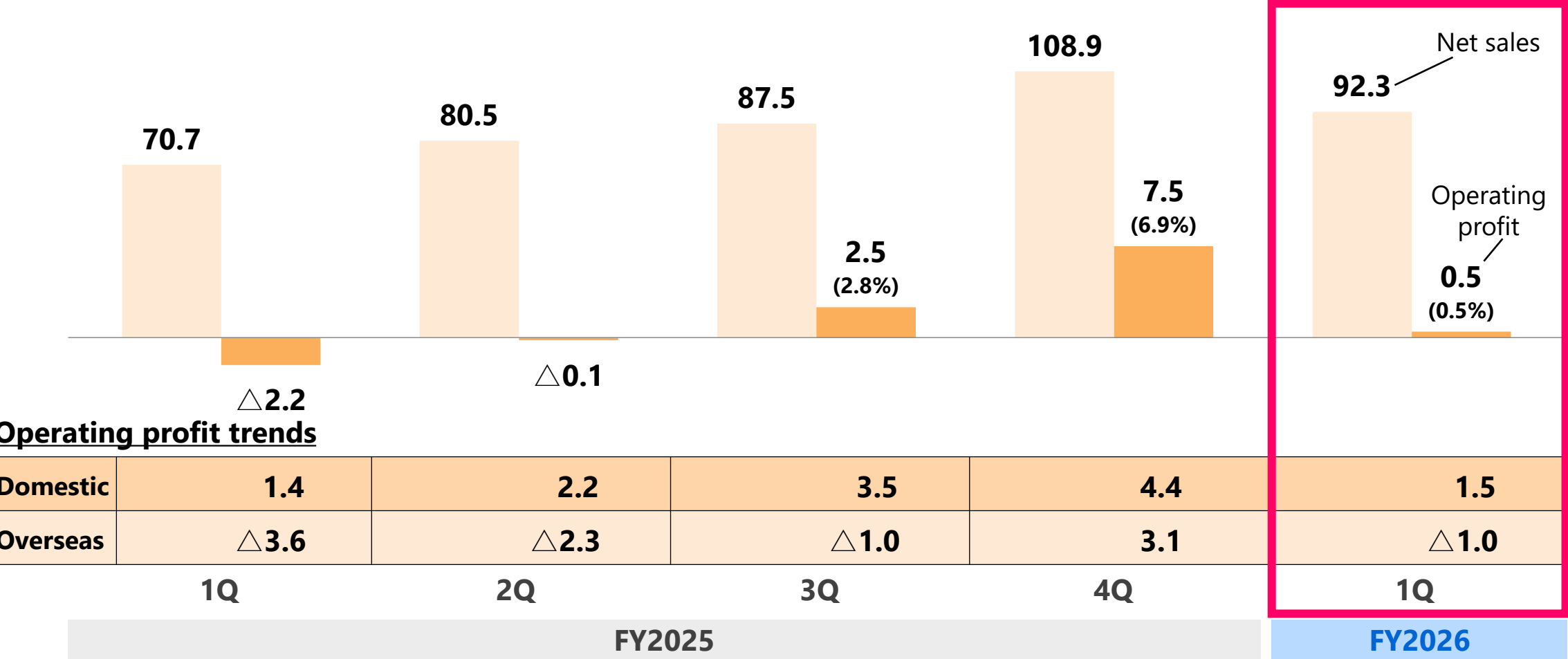
※ Calculated based on the location of the sales base

# FY2026/1Q Business Results by Segment (Quarterly)

(Billions of yen)

## Retail Solutions Business Group

### Quarterly net sales and operating profit



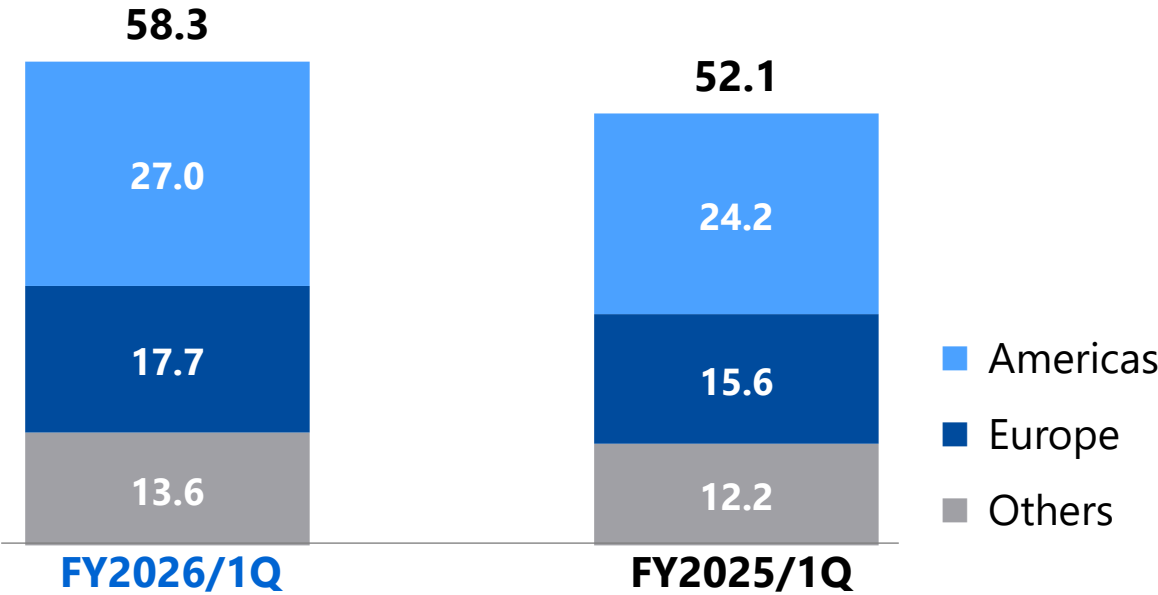
# FY2026/1Q Business Results by Segment

(Billions of yen)

## Workplace Solutions Business Group

|                                     | FY2026/1Q<br>Actual | FY2025/1Q<br>Actual | Difference<br>vs FY2025/1Q |
|-------------------------------------|---------------------|---------------------|----------------------------|
| Net Sales                           | 58.3                | 52.1                | +6.3                       |
| Operating Profit<br>(Rate of sales) | 3.9<br>(6.7%)       | 0.1<br>(0.2%)       | +3.8                       |

### Sales by regions※



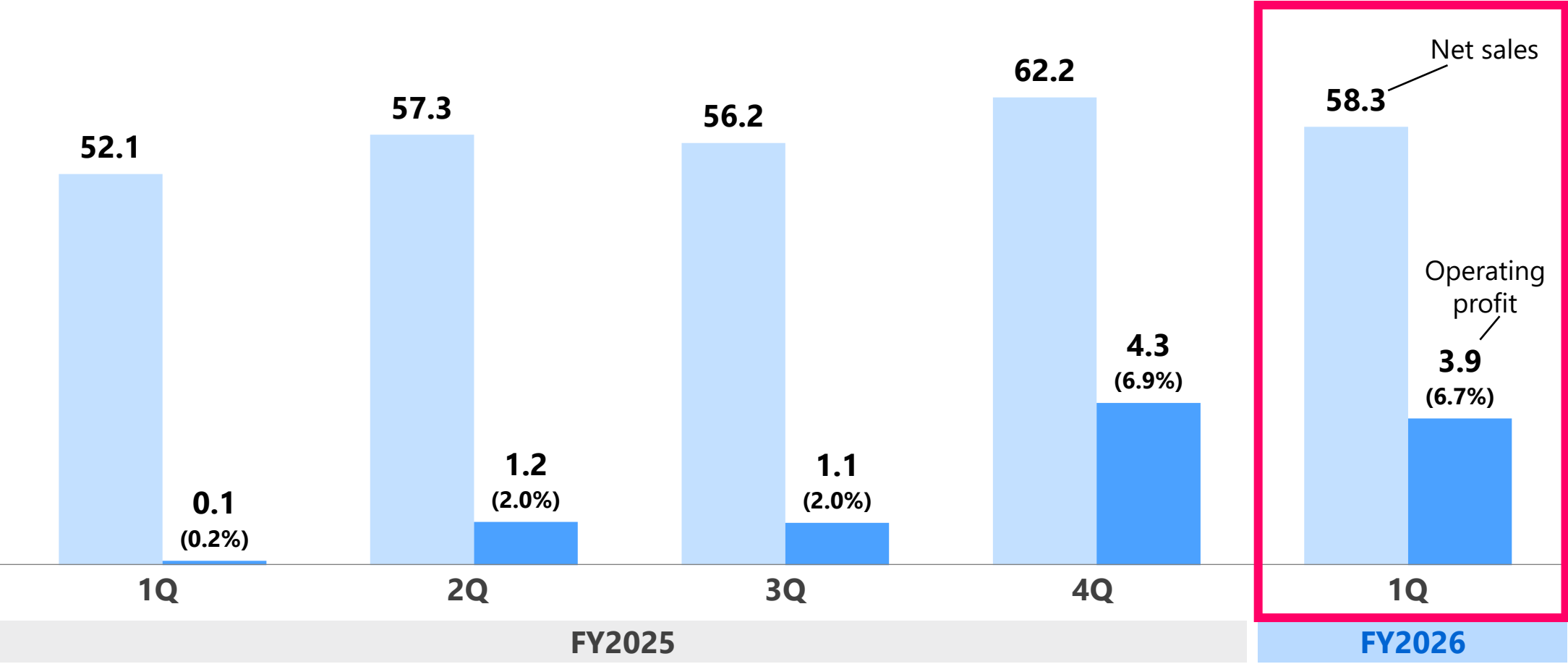
※ Calculated based on the location of the sales base

# FY2026/1Q Business Results by Segment (Quarterly)

(Billions of yen)

## Workplace Solutions Business Group

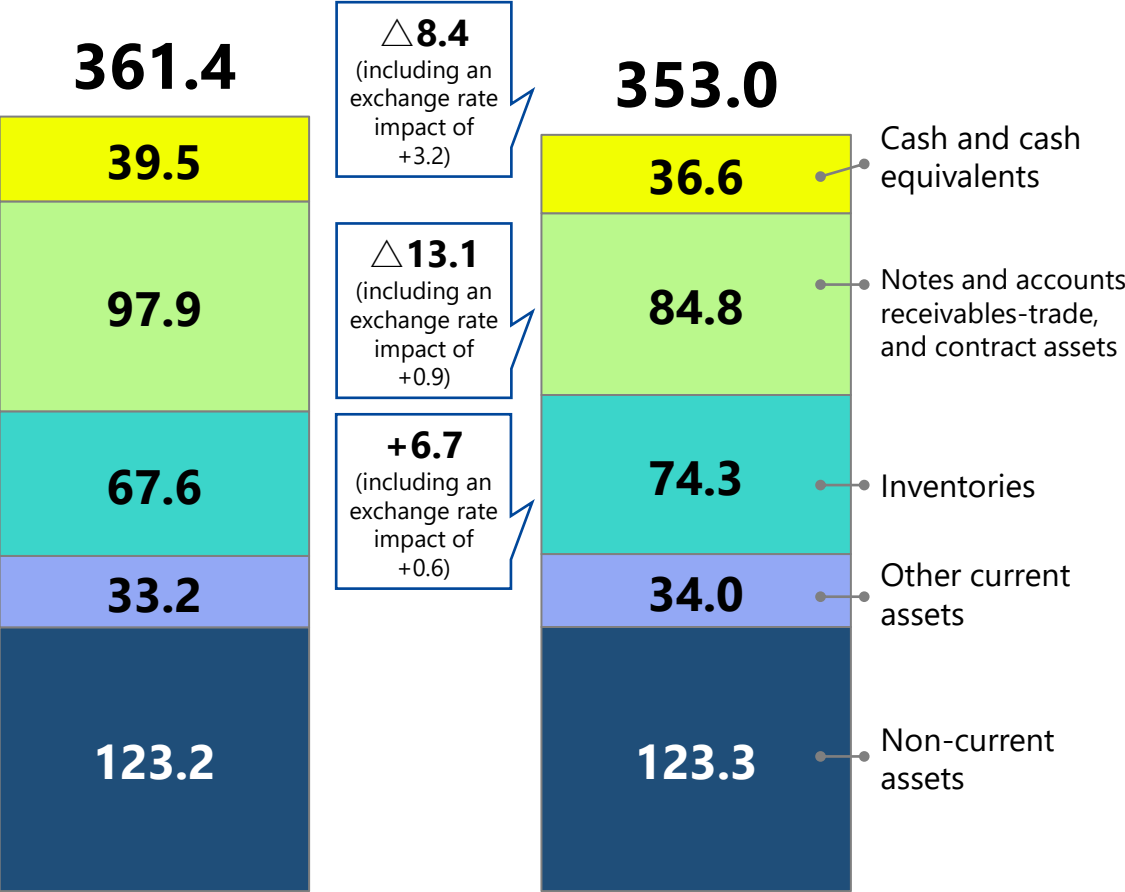
### Quarterly net sales and operating profit



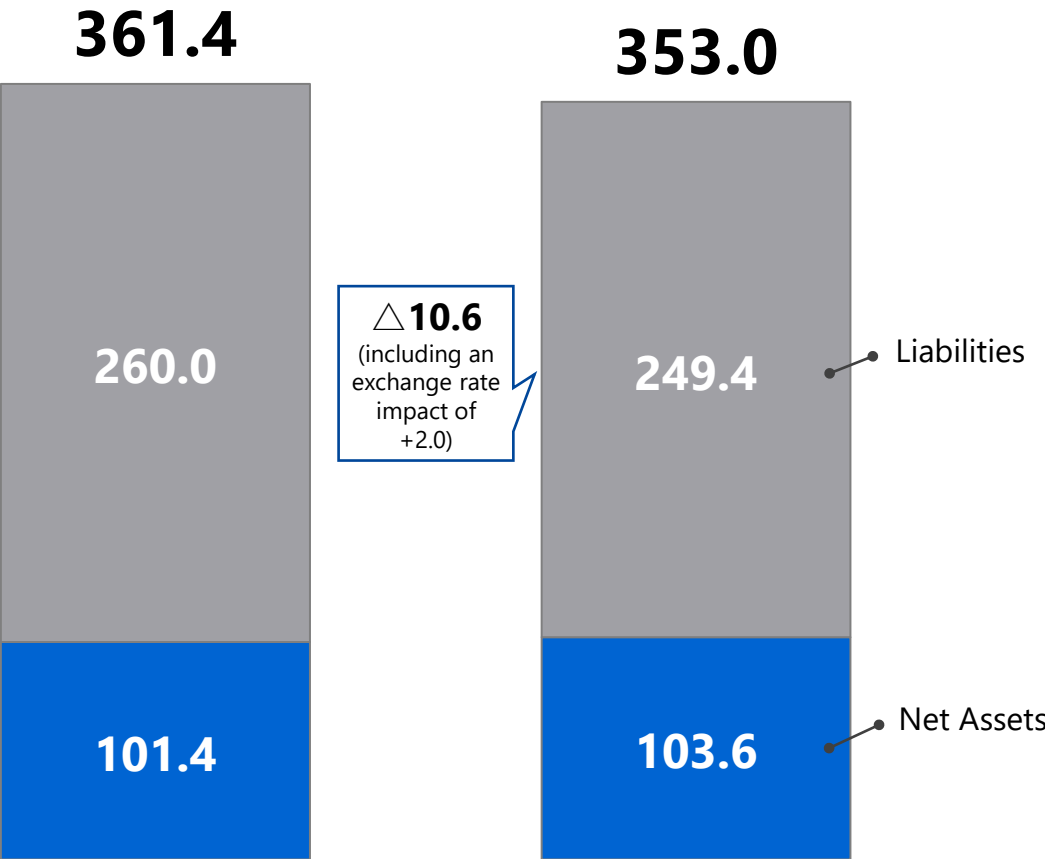
# Balance Sheet

(Billions of yen)

## Assets



## Liabilities and Net Assets



2026/3E

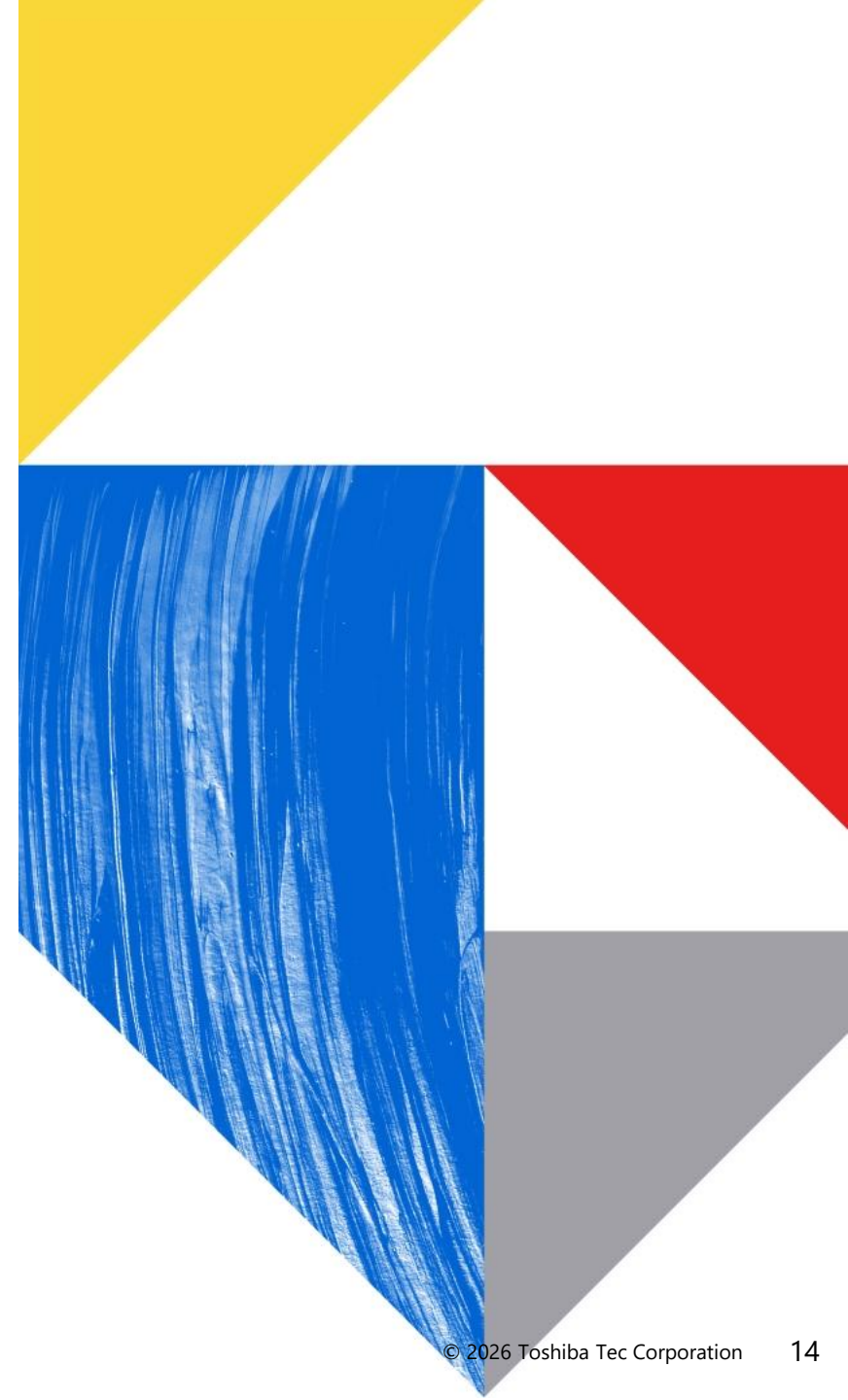
2026/6E

2026/3E

2026/6E

# 03

## **FY2026 Forecast**



# FY2026 Forecast (Consolidated)

(Billions of yen)

|                                                                            | FY2026<br>Current Forecast | FY2026<br>Forecast<br>announced on May 11 | FY2025<br>Actual      | Difference                         |               |
|----------------------------------------------------------------------------|----------------------------|-------------------------------------------|-----------------------|------------------------------------|---------------|
|                                                                            |                            |                                           |                       | vs Forecast<br>announced on May 11 | vs FY2025     |
| <b>Net Sales</b>                                                           | <b>610.0</b>               | <b>590.0</b>                              | <b>569.3</b>          | <b>+20.0</b>                       | <b>+40.7</b>  |
| <b>Operating Profit</b><br>(Rate of sales)                                 | <b>20.0</b><br>(3.3%)      | <b>20.0</b><br>(3.4%)                     | <b>14.3</b><br>(2.5%) | -                                  | <b>+5.7</b>   |
| <b>Ordinary Profit</b><br>(Rate of sales)                                  | <b>16.0</b><br>(2.6%)      | <b>16.0</b><br>(2.7%)                     | <b>10.6</b><br>(1.9%) | -                                  | <b>+5.4</b>   |
| <b>Profit/Loss Attributable<br/>to Owners of Parent</b><br>(Rate of sales) | <b>7.0</b><br>(1.1%)       | <b>7.0</b><br>(1.2%)                      | <b>△2.3</b><br>(-%)   | -                                  | <b>+9.3</b>   |
| <b>Dividends</b>                                                           | <b>40Yen</b>               | <b>40Yen</b>                              | <b>20Yen</b>          | -                                  | <b>+20Yen</b> |
| <b>Foreign Currency</b> US\$                                               | <b>156.85*</b>             | <b>150.00</b>                             | <b>150.22</b>         | <b>+6.85</b>                       | <b>+6.63</b>  |
| <b>Exchange Rate (Yen)</b> EUR                                             | <b>181.83*</b>             | <b>175.00</b>                             | <b>173.77</b>         | <b>+6.83</b>                       | <b>+8.06</b>  |

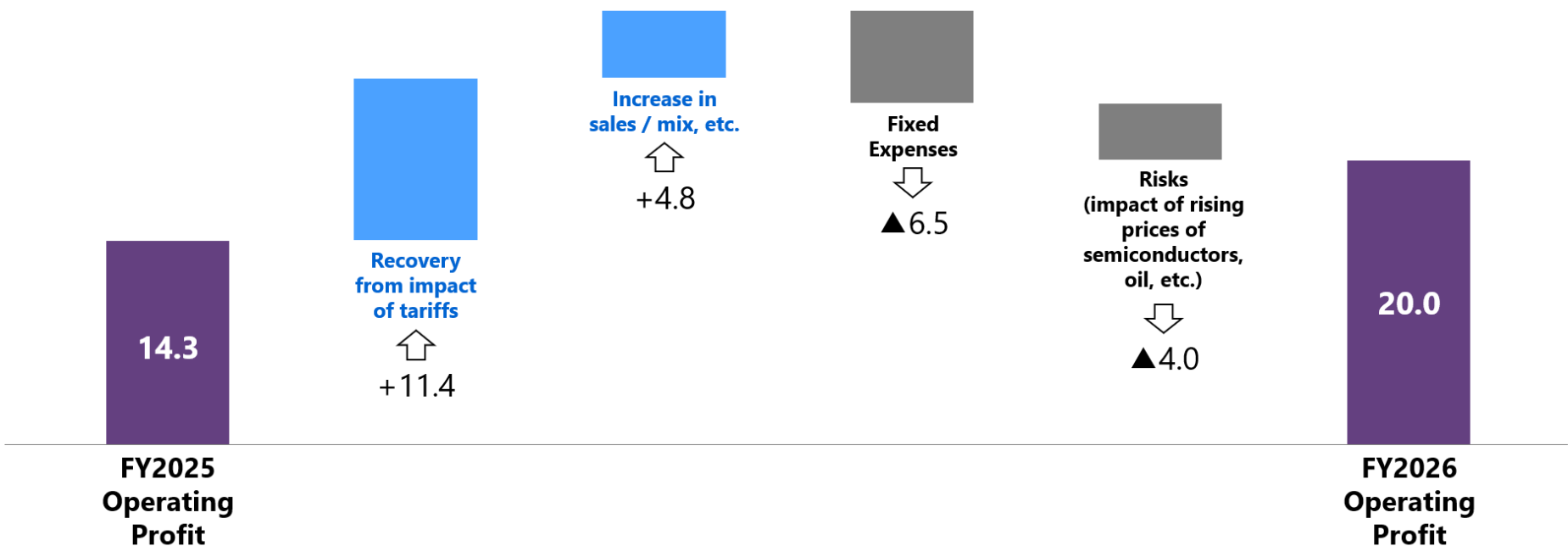
※ Foreign currency exchange rates for FY2026 from 2Q onward are US\$=155.00 yen, EUR=180.00 yen.

# Operating Profit Analysis of FY2026 (vs FY2025)

(Billions of yen)

Reference :  
FY2025 Consolidated Business Results (May 11)

## The chart of profit transition



### The full-year profit forecast for FY2026 remains unchanged

While US tariff refunds are **expected to provide an upside to profit**, it remains necessary to carefully assess the risks associated with rising costs for semiconductors, oil, and other components, as well as demand uncertainty



# FY2026 Forecast by Segment

(Billions of yen)

## Retail Solutions Business Group

|                                                                     | FY2026<br>Current Forecast            | FY2026<br>Forecast<br>announced on May 11 | FY2025<br>Actual                      | Difference                         |              |
|---------------------------------------------------------------------|---------------------------------------|-------------------------------------------|---------------------------------------|------------------------------------|--------------|
|                                                                     |                                       |                                           |                                       | vs Forecast<br>announced on May 11 | vs FY2025    |
| <b>Net Sales</b><br>【Domestic / Overseas】                           | <b>382.0</b><br>【218.0 / 164.0】       | <b>372.0</b><br>【218.0 / 154.0】           | <b>347.6</b><br>【205.0 / 142.7】       | <b>+10.0</b>                       | <b>+34.4</b> |
| <b>Operating Profit</b><br>【Domestic / Overseas】<br>(Rate of sales) | <b>13.0</b><br>【12.5 / 0.5】<br>(3.4%) | <b>13.0</b><br>【12.5 / 0.5】<br>(3.5%)     | <b>7.6</b><br>【11.5 / △3.9】<br>(2.2%) | -                                  | <b>+5.4</b>  |

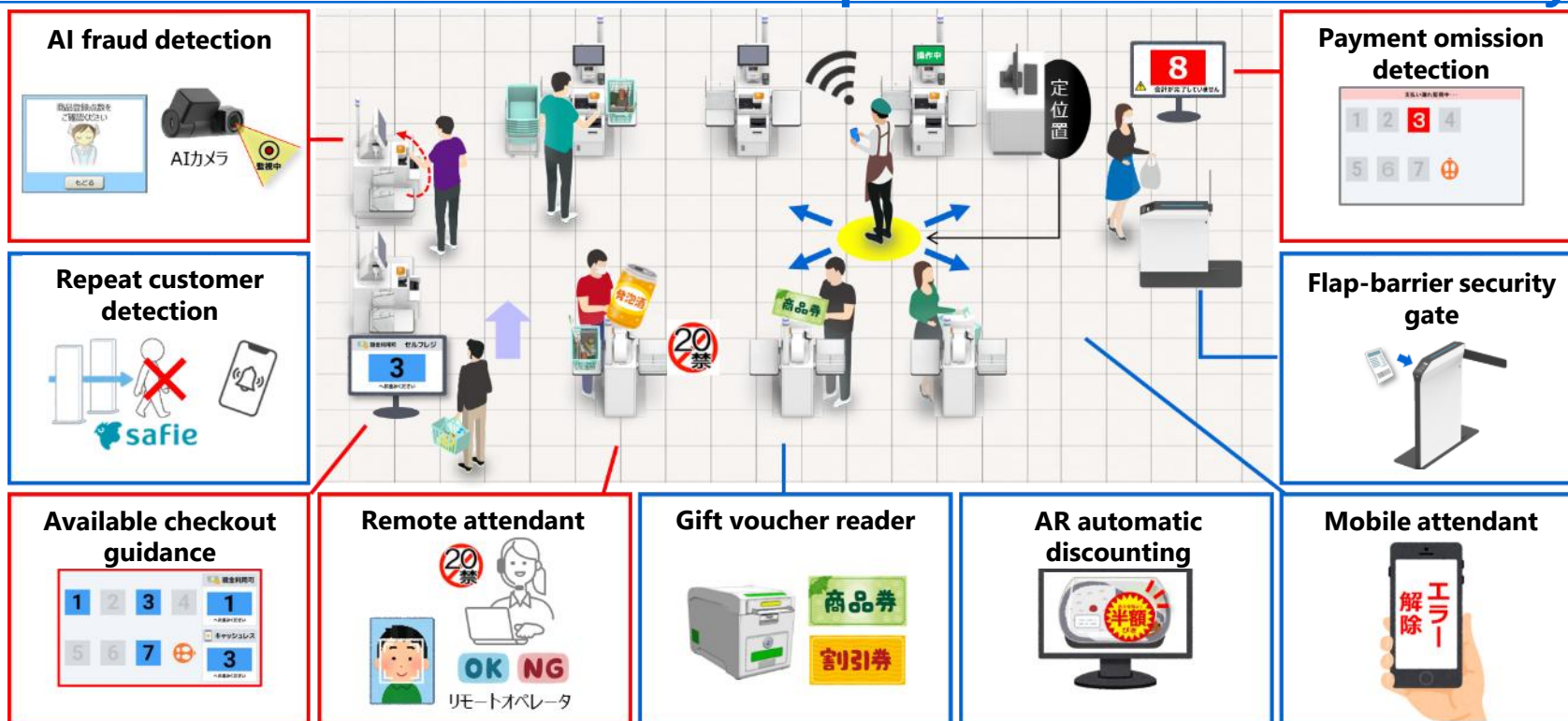
## Workplace Solutions Business Group

|                                            | FY2026<br>Current Forecast | FY2026<br>Forecast<br>announced on May 11 | FY2025<br>Actual     | Difference                         |              |
|--------------------------------------------|----------------------------|-------------------------------------------|----------------------|------------------------------------|--------------|
|                                            |                            |                                           |                      | vs Forecast<br>announced on May 11 | vs FY2025    |
| <b>Net Sales</b>                           | <b>238.0</b>               | <b>227.0</b>                              | <b>227.8</b>         | <b>+11.0</b>                       | <b>+10.2</b> |
| <b>Operating Profit</b><br>(Rate of sales) | <b>7.0</b><br>(2.9%)       | <b>7.0</b><br>(3.1%)                      | <b>6.7</b><br>(2.9%) | -                                  | <b>+0.3</b>  |

# Status of Growth Business Initiatives (Domestic Retail Business)

Recognized with the Excellence Award in the DX Support Solutions Category at the  
“MM Research Institute Awards 2026”

## Store DX solutions that balance loss prevention and labor efficiency



MM総研大賞  
スマートソリューション部門  
DX支援ソリューション分野  
最優秀賞

- Highly evaluated for addressing social challenges in the retail industry and delivering practical value
- Utilizes long-standing checkout expertise and technologies to help reduce losses and improve operational efficiency

# Status of Growth Business Initiatives (Overseas Retail Business)

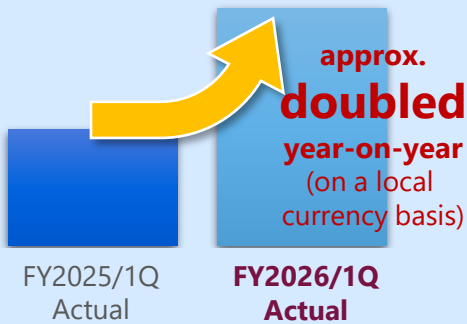
**ELERA sales remained strong (nearly doubled year-on-year)  
accelerating business transformation**

## Expansion of overseas ELERA

- ELERA sales (1Q) :  
**More than doubled** year-on-year  
(on a local currency basis)
- Professional services continued  
to perform strongly

### Overseas ELERA sales

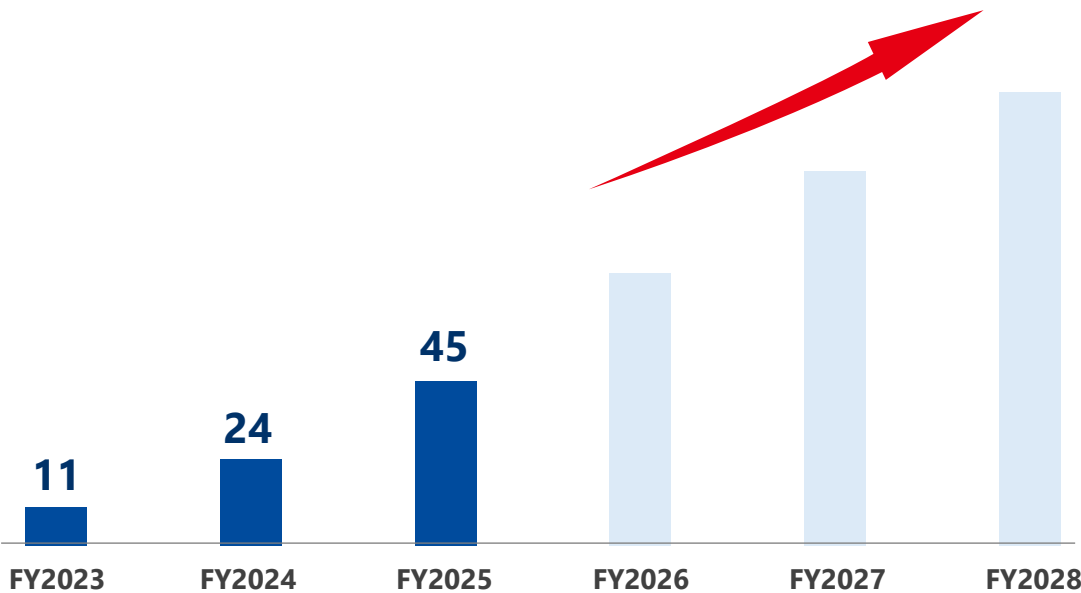
**ELERA®**



## ELERA sales growth plan

**ELERA**  
COMMERCE PLATFORM

■ Sales  
(Unit : MUSD)



# Status of Growth Business Initiatives (Workplace Business)

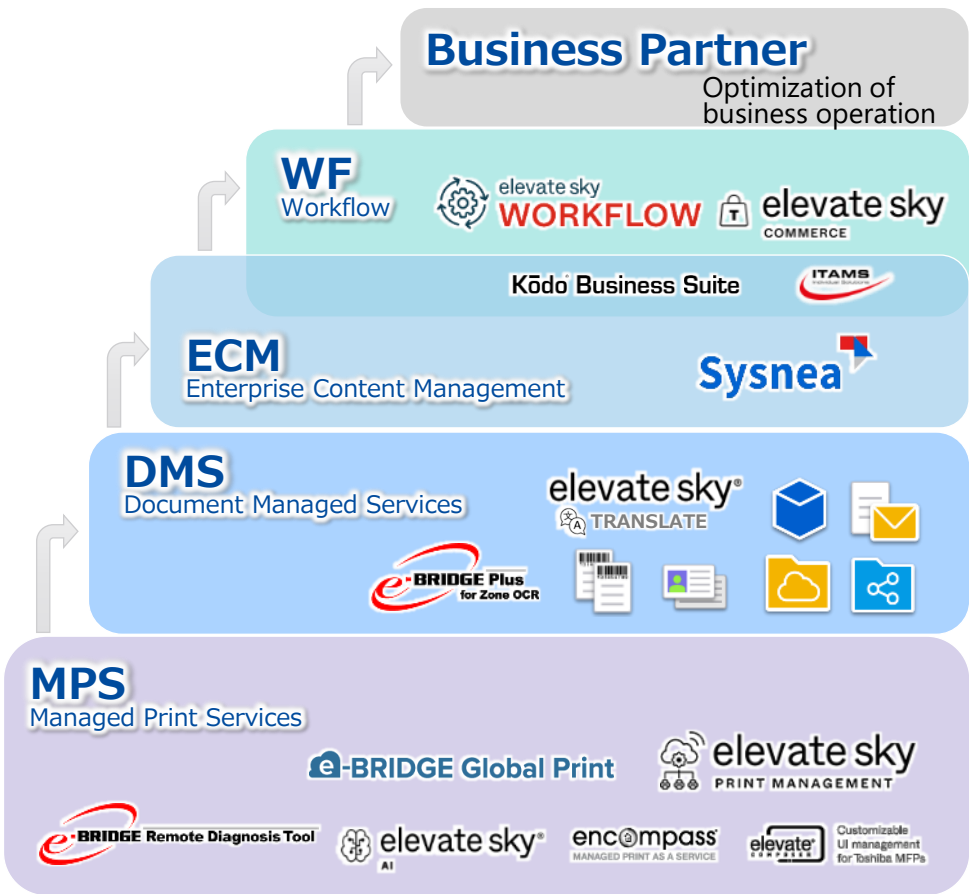
Solutions sales remained strong (achieving 15% growth)  
accelerating business transformation

## Expansion of workplace solutions

- Solutions sales (1Q) :  
Increased by more than **15%** year-on-year  
(on a local currency basis)
- DMS, cloud-linked solutions, and  
Auto-ID solutions continued  
to perform strongly



## Office solutions portfolio

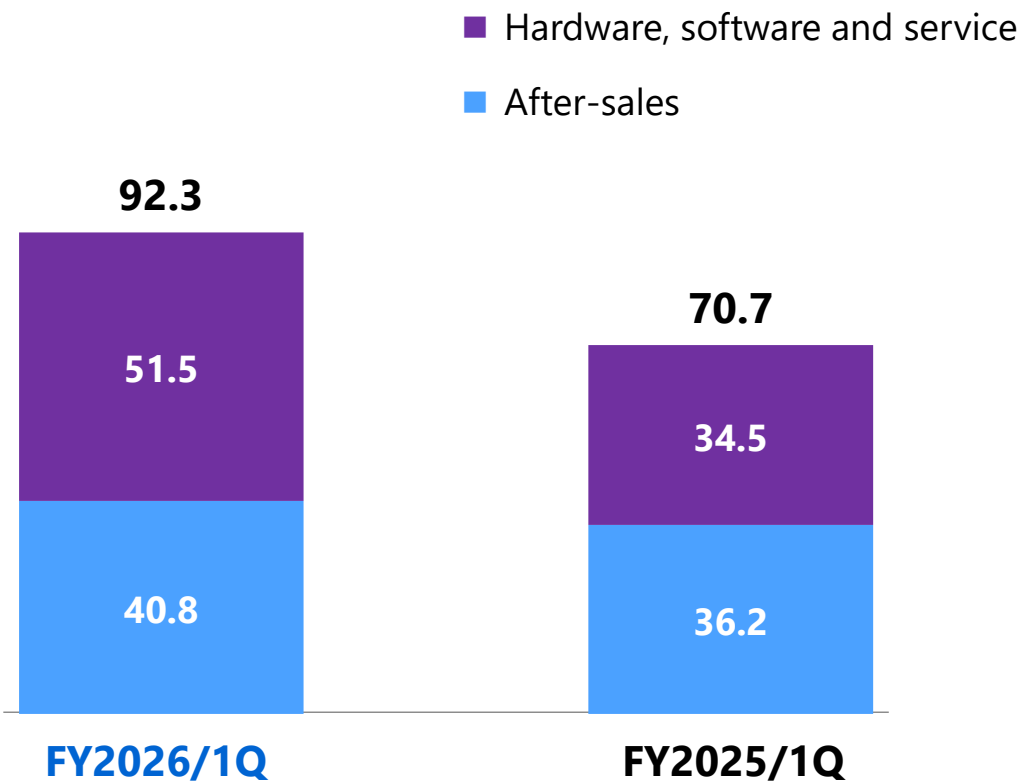


# Appendix

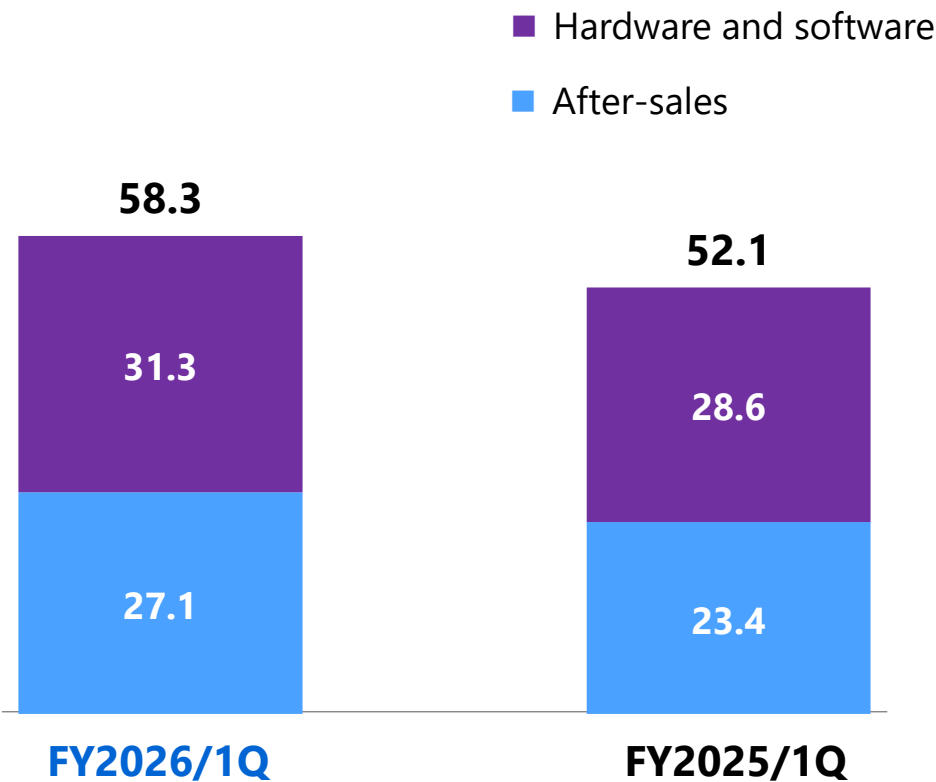
# FY2026/1Q Business Results (Sales by Category)

(Billions of yen)

## Retail Solutions Business Group



## Workplace Solutions Business Group



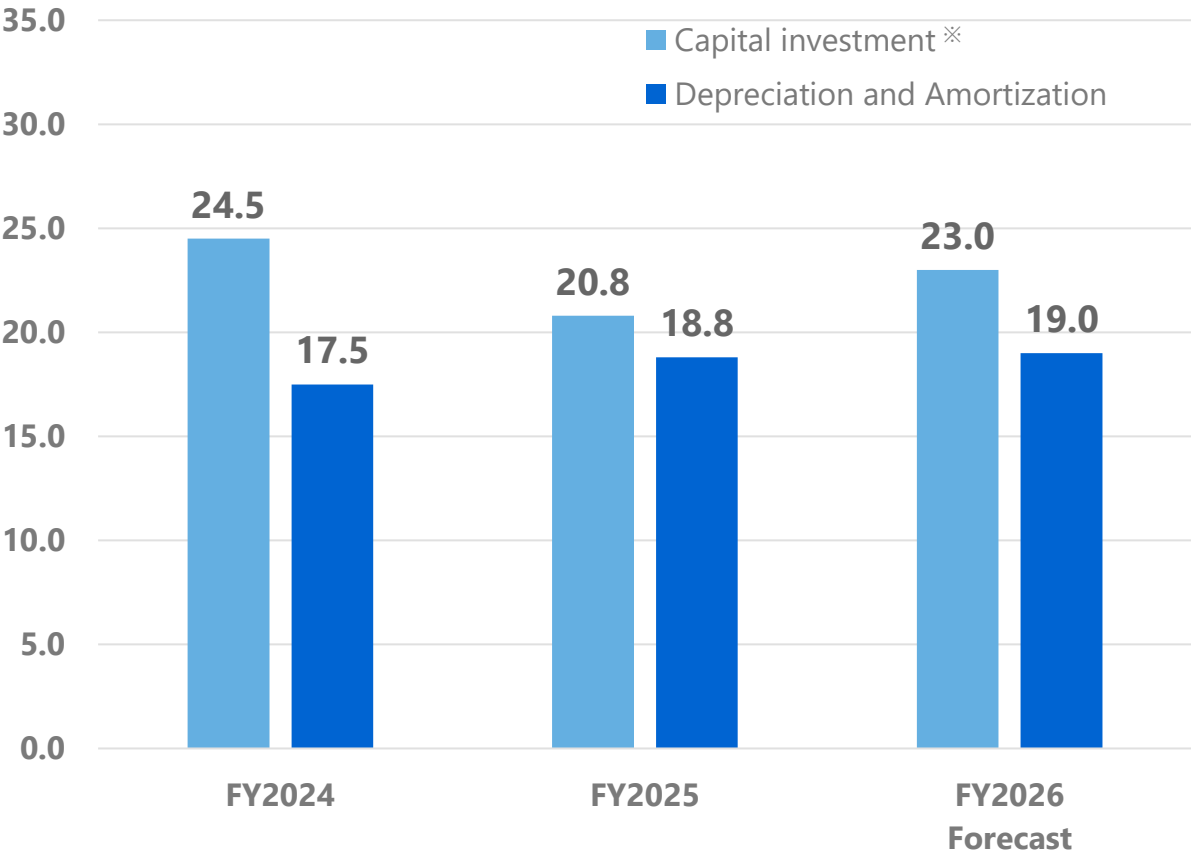
# FY2026 Forecast : Impact of Currency Exchange Rate

|      | Premise Rate                | Effect of depreciation<br>by 1 yen |                              |
|------|-----------------------------|------------------------------------|------------------------------|
|      | FY2026<br>(from 2Q onwards) | Net Sales<br>(Annual)              | Operating Profit<br>(Annual) |
| US\$ | 155 yen                     | +1.8 billion yen                   | △0.18 billion yen            |
| EUR  | 180 yen                     | +0.3 billion yen                   | +0.13 billion yen            |

# FY2026 Forecast : Capital investment※, Depreciation and Amortization, R&D expenses

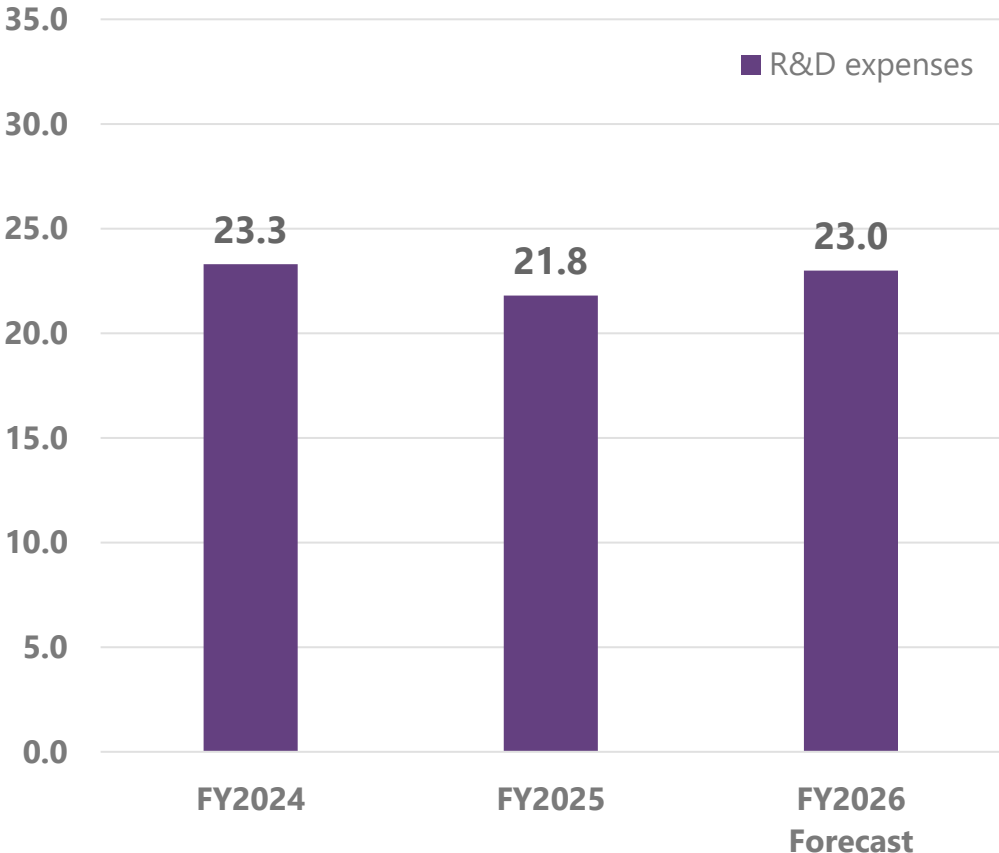
(Billions of yen)

## Capital investment※, Depreciation and Amortization



※ The increase amount of tangible assets and intangible assets

## R&D expenses





Forward-looking statements concerning Toshiba Tec's future performance contained in this presentation represent certain reasonable assumptions based on economic, financial and competitive data and information currently available. However, actual results will be affected by the business and competitive environment and may differ materially from forecasts.



Toshiba Tec Group Philosophy

# Creating with You