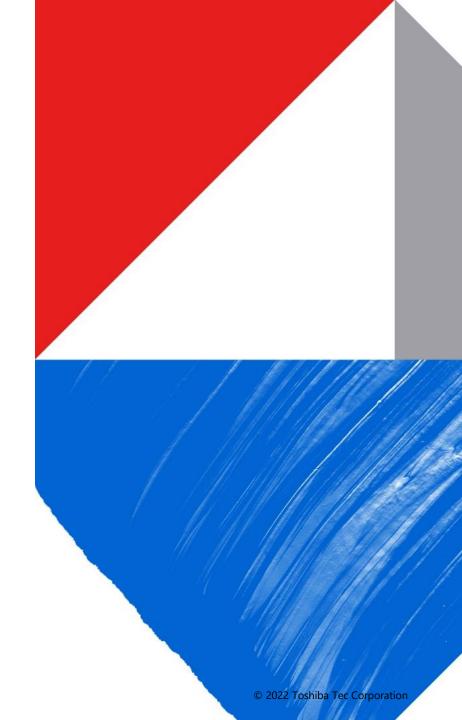
TOSHIBA

FY2022 First Six Months Consolidated Business Results

Toshiba Tec Corporation

Nov 10, 2022

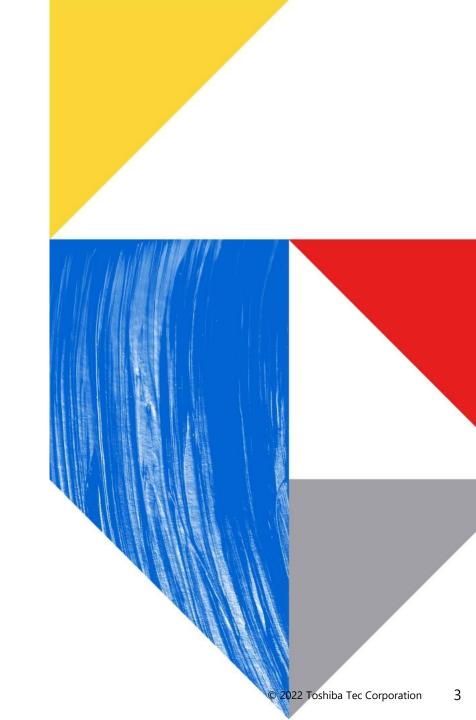


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- **602** FY2022 First Six Months
 Consolidated Business Results
- 03 FY2022 Forecast



O 1 Key Messages



Key Messages

Tight supply of parts and international freight transportation worldwide, and the impact of price hikes associated with them have worsened from the initial forecast

Impact of changes in external environment: $\triangle 5.2$ billion yen in 1H (vs initial forecast: $\triangle 1.6$ billion yen)

Operating income for the first half of FY2022 increased from the same period of the previous year due to improved 2Q performance

Operating income increased by 1.6 billion yen in the first half of FY2022 due to improved performance of overseas retail business in the 2Q, despite the severe external environment

Profit attributable to owners of parent decreased from the same period of the previous year due to non-operating loss and extraordinary loss and fell into red

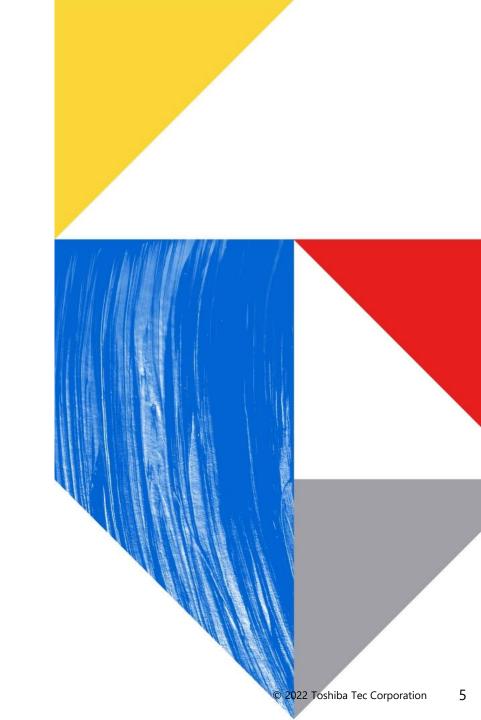
Recorded non-operating loss of \triangle 3.2 billion yen and extraordinary loss of \triangle 7.0 billion yen due to foreign exchange related expenses caused by rapid yen depreciation, etc.

Annual dividend is 40 yen per share, the same as in FY2021

Despite a net loss in the first half, the company expects a recovery in the second half and plans to pay an interim dividend of ¥20 per share and a year-end dividend of ¥20 per share, for a total of ¥40 per share for FY2022, the same amount as in FY2021

02

FY2022 First Six Months Consolidated Business Results



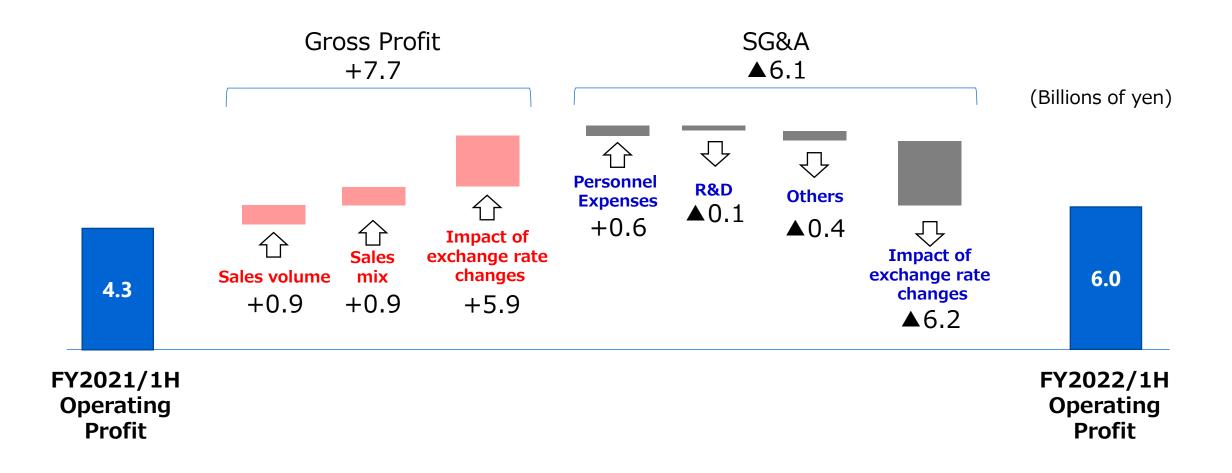
FY2022 First Six Months Business Results (Consolidated)

		FY2022/1H Actual	FY2021/1H Actual	(Billions of yen) Difference vs. FY2021/1H	
Net Sales		243.9	217.0	+26.9	
Operating Profit	(Rate of sales)	6.0 (2.4%)	4.3 (2.0%)	+1.6	
Ordinary Profit	Exchange-related (Rate of sales)	2.8 (1.1%)	3.1 (1.4%)	△0.3	
Loss Attributable to Owners of Parent	Extraordinary lo	oss △7.0 △ 6.4 (-%)	2.5 (1.1%)	△8.8	
Dividend		20 Yen	20 Yen	-	
Foreign Currency Exchange Rate (Yen)	US\$ EUR	131.59 138.21	109.89 131.15	+21.70 +7.06 © 2022 Toshiba Tec Corr	

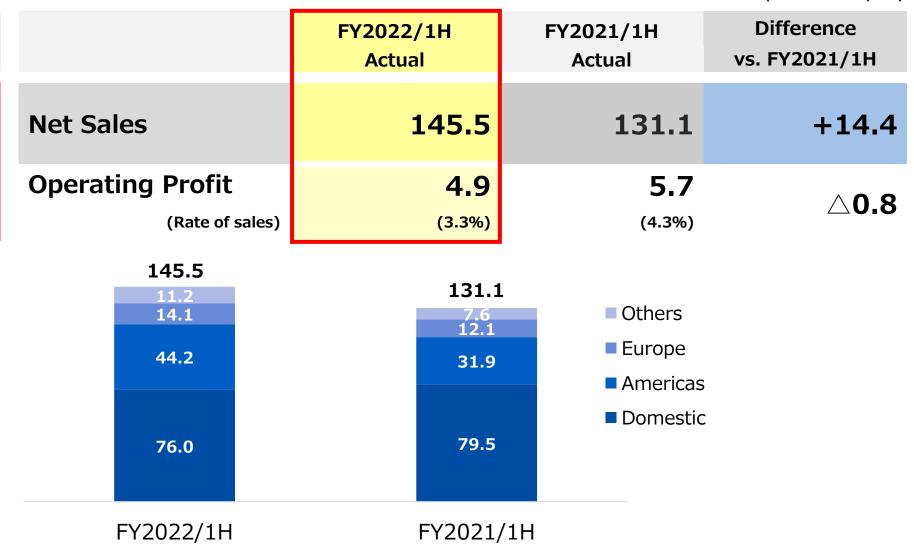
FY2022 First Six Months Business Results (Consolidated)

		FY2022/1Q Actual	FY2022/2Q Actual	FY2021/2Q Actual	Difference vs. 2Q
Net Sales		109.3	134.6	109.9	+24.7
Operating Profit	(Rate of sales)	0.2 (0.2%)	5.8 (4.3%)	1.0 (0.9%)	+4.8
Ordinary Profit	(Rate of sales)	△ 2.3 (-%)	5.0 (3.7%)	0.3 (0.3%)	+4.7
Loss Attributable to Owners of Parent	(Rate of sales)	△ 2.2 (-%)	△4.2 (-%)	△0.2 (-%)	△4.0
Foreign Currency Exchange Rate (Yen)	US\$ EUR	126.51 136.75	136.62 139.66	109.99 130.47	+26.63 +9.19

Operating Profit Analysis of FY2022/1H

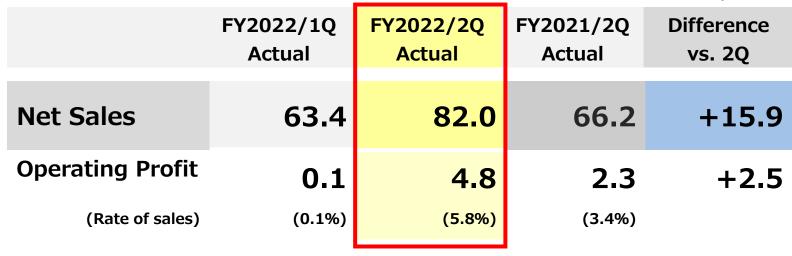


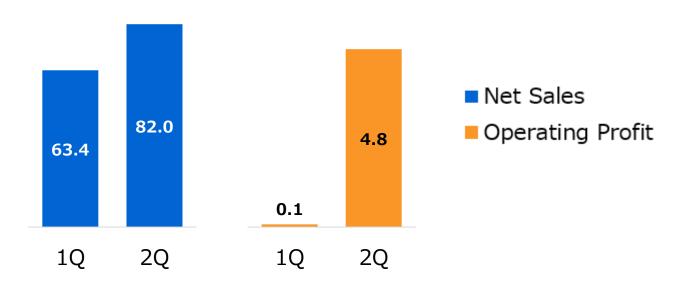




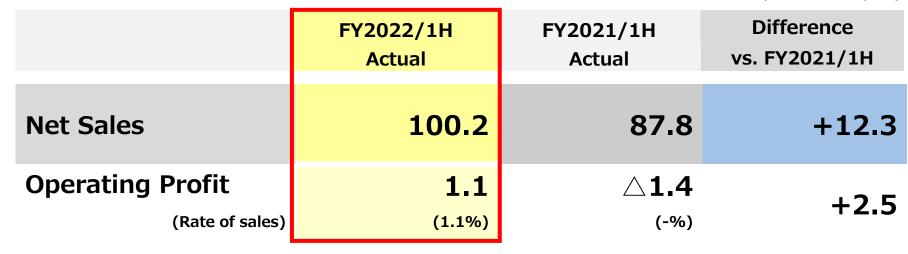
(Billions of yen)

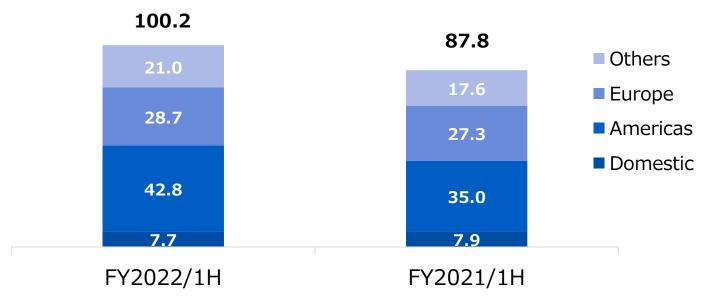
Retail Solutions Business Group



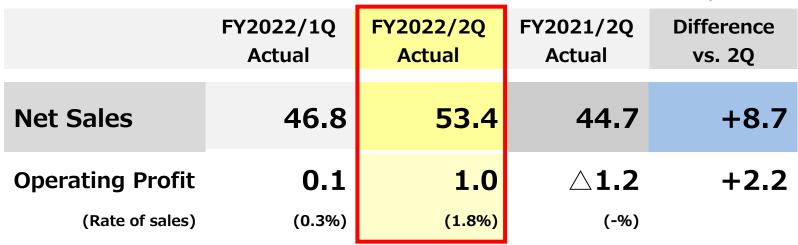


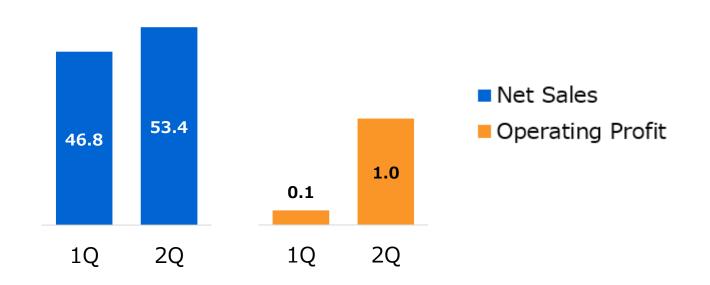






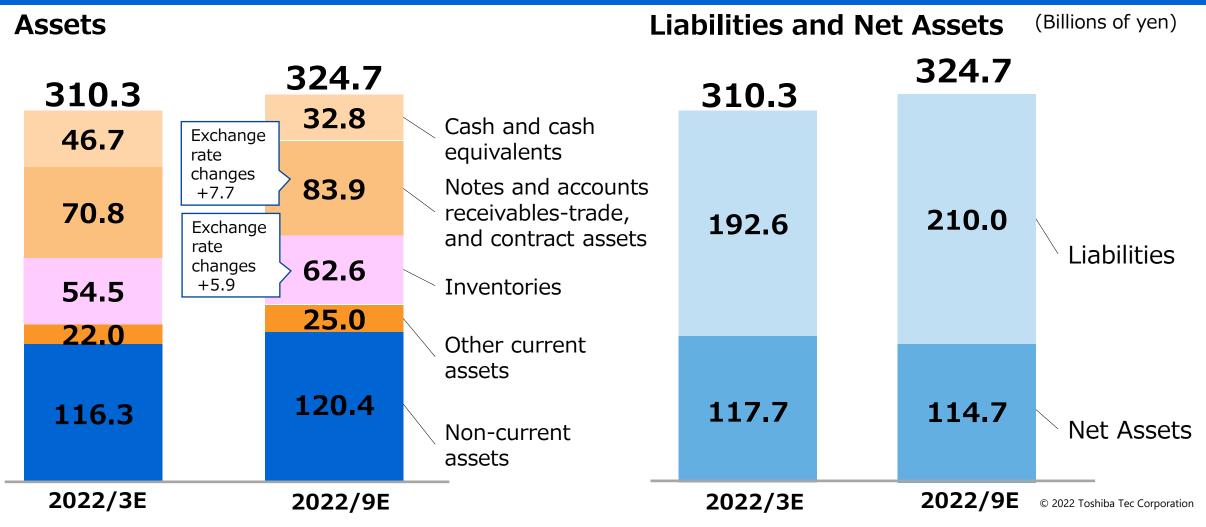






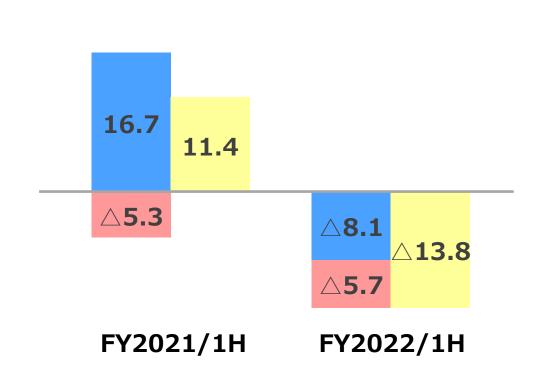
Balance Sheet

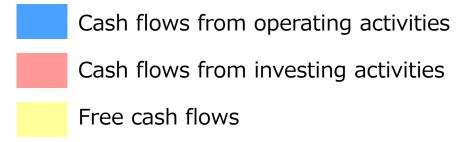
Shareholders' equity decreased due to the recording of a net loss for the quarter, and the equity ratio decreased slightly



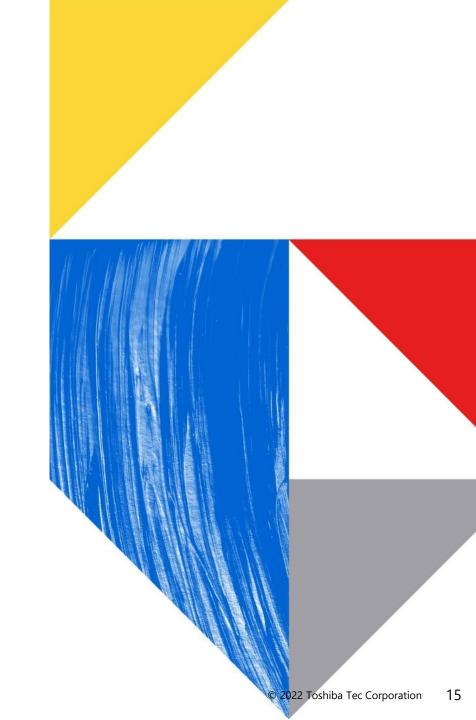
FY2022/1H Cash Flows

Negative free cash flow due to deterioration in operating cash flow





O3 FY2022 Forecast



FY2022 Forecast (Consolidated)

					(Bil	lions of yen)
		FY2022	FY2022	FY2021	Difference	
		Forecast [1H/2H]	Prev. Forecast (May 11)	Actual [1H/2H]	vs. Previous Forecast	vs. FY2021 Actual
Net Sales		520.0 [243.9/276.1]	450.0	445.3 [217.0/228.3]	+70.0	+74.7
Operating Profit (Rate of sales)		14.0 [6.0/8.0]	18.0	11.6 [4.3/7.2]	△4.0	+2.4
		(2.7%)	(4.0%)	(2.6%)		
Ordinary Profit (Rate of sales		10.0 [2.8/7.2]	15.5	10.2 [3.1/7.1]	△5.5	△0.2
		(1.9%)	(3.4%)	(2.3%)		
Profit/loss Attributable to Owners of Parent		△ 2.5 【△6.4/3.9】	8.0	5.4 [2.5/2.9]	△10.5	△7.9
(Rate of sales)		(-%)	(1.8%)	(1.2%)		
Dividend		40Yen 【20Yen/20Yen】	50 Yen	40Yen [20Yen/20Yen]	riangle10Yen	-
Foreign Currency	US\$	136.19*	120.00	112.05	+16.19	+24.14
Exchange Rate (Yen)	EUR	137.23*	135.00	130.54	+2.23	+6.69

^{*}Foreign currency exchange rates of FY2022/2H forecast are US\$=140 yen, EUR=135 yen.

FY2022 Forecast by Segment

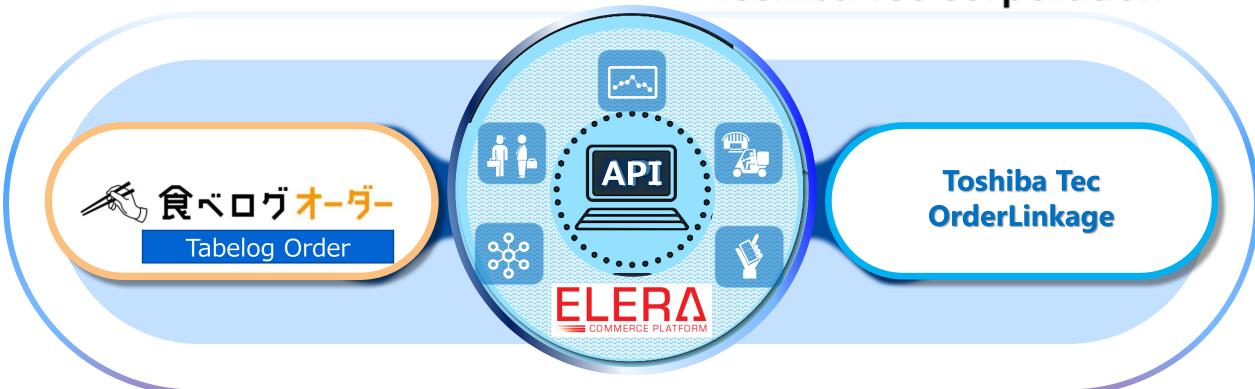
		FY2022 FY2022		FY2021	Difference	
		Forecast 【1H/2H】	Prev. Forecast (May 11)	Actual [1H/2H]	vs. Previous Forecast	vs. FY2021 Actual
Retail Solutions Business Group	Net Sales	297.0 [145.5/151.5]	265.0	267.0 [131.1/135.9]	+32.0	+30.0
	Operating Profit	10.0 [4.9/5.1]	11.5	10.6 [5.7/4.9]	△1.5	△0.6
	(Rate of sales)	(3.4%)	(4.3%)	(4.0%)		
Workplace Solutions Business Group	Net Sales	228.0 [100.2/127.8]	195.0	182.1 [87.8/94.3]	+33.0	+45.9
	Operating Profit	4.0 [1.1/2.9]	6.5	1.0 【△1.4/2.3】	△2.5	+3.0
	(Rate of sales)	(1.8%)	(3.3%)	(0.5%)		

Further expansion of partnership strategy

Toshiba Tec, Digital Garage and Kakaku.com signed LOI to promote DX in the food service and retail industries

The first step - "OrderLinkage" X "Tabelog Order"

Digital Garage Group X Toshiba Tec Corporation



Further expansion of partnership strategy

Provide consumers with "a convenient shopping experience" by spreading Cart POS in the world by making use of assets of Toshiba Tec and Retail AI of the Trial Group

Environmental changes

Labor shortage, wage increase and diversified needs of consumers

Retailers' issues

- Improved efficiency of store operations
- Creating new customer experiences that enhance store attractiveness

Smart
Shopping Cart
&
ELERA



Promotion of global strategy

Opened Innovation & Incubation hub in the U.S. to expand suite of new solutions with ELERA at the core

Overview of the U.S. Office

Start : Autumn 2022

Address: 3201 Dallas Parkway, Frisco, Texas, U.S.

The greater Dallas Area is a growing software development market

Activities: Business development related to ELERA

Microservices and cloud related development for

future SaaS business

*SaaS (Software as a Service): service that enables the use of cloud-based software and applications via the Internet



Photo Credit: Robert Tsai Photography.

Strategy

- Accelerate the company's growth strategy through investments in cloud development, computer vision and retail IoT
- Increase the company's commitment to technology partnerships to incubate new retail innovation
- Broaden capital investments, including a new team dedicated to mergers & acquisition

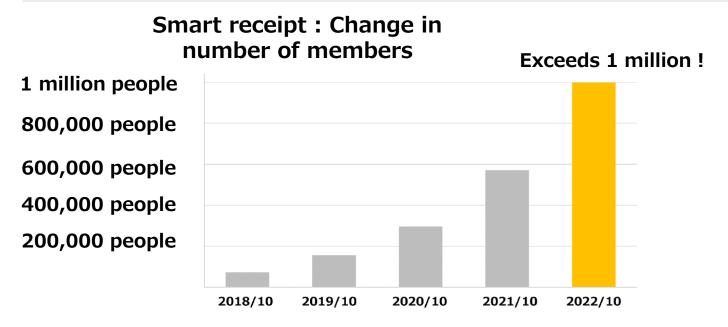
Membership of "Smart Receipt®" electronic receipt service exceeded 1 million!

Reached 1 million members on October 26, 2022



Rapid growth in membership due to increased demand of noncontact against the spread of new coronavirus infections and increasing social demand for DX promotion, etc.,

- Membership has increased approximately 3.4 times in the last two years
- Member stores <u>363 companies</u>, <u>12,111 stores</u> (as of October 26, 2022)



Appendix

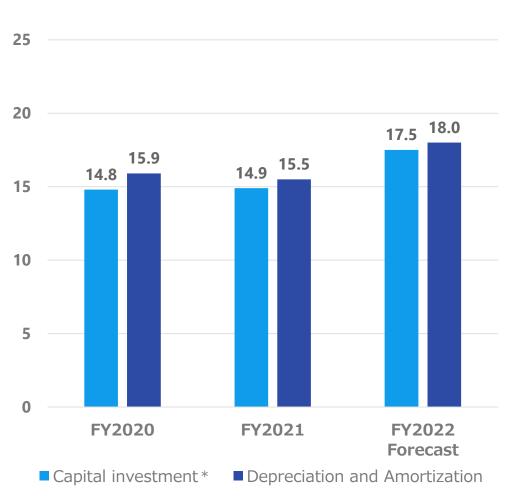
FY2022 Forecast: Impact of Currency Exchange Rate

	Premise Rate		lepreciation 1 yen		
	2023/3E (2H)	Net Sales (Annual)	Operating Profit (Annual)		
US\$	140 yen	+1.7 billion yen	\triangle 0.1 billion yen		
EUR	135 yen	+0.3 billion yen	+0.1 billion yen		

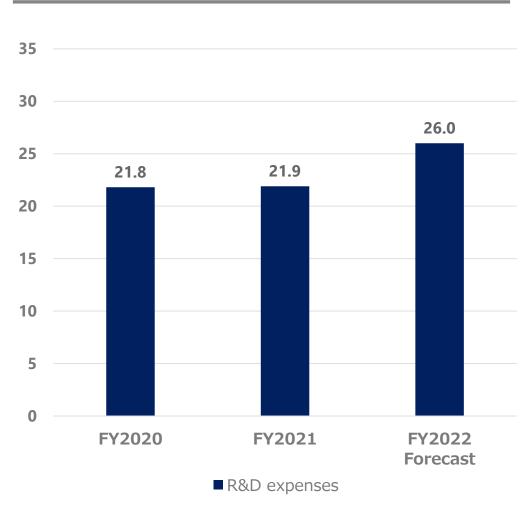
FY2022 Forecast: Capital investment*, Depreciation and Amortization, R&D expenses

(Billions of yen)





R&D expenses



^{*}Increase in property, plant and equipment and intangible assets

Forward-looking statements concerning Toshiba Tec's future performance contained in this presentation represent certain reasonable assumptions based on economic, financial and competitive data and information currently available. However, actual results will be affected by the business and competitive environment and may differ materially from forecasts.

TOSHIBA

