TOSHIBA

FY2018 Consolidated Business Results

Toshiba Tec Corporation

May 10, 2019



Content

- **01** Key Messages
- **O2** FY2018 Consolidated Business Results
- **03** FY2019 Forecast

O 1 Key Messages



Key Messages

Mostly achieved profit as planned for FY2018

Achieved profit as planned for ordinary profit and profit attributable to owners of parent.

Profitability of the overseas retail solutions business improved Increased profit for 3 consecutive years due to sales expansion of profitable products.

Capital policy

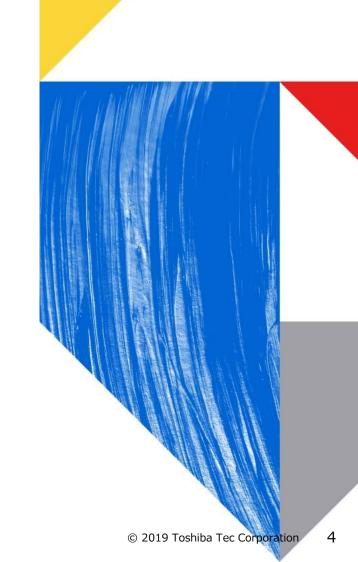
As the equity ratio exceeded 30%, the year-end dividend for FY2018 was increased to 30 yen per share. Annual dividend is planned to be 60 yen per share for FY2019, aiming to increase dividends for 3 consecutive years.

Make cashless trend a business opportunity

Enhance cashless payment solution by launching TD Payment Corporation, etc.

02

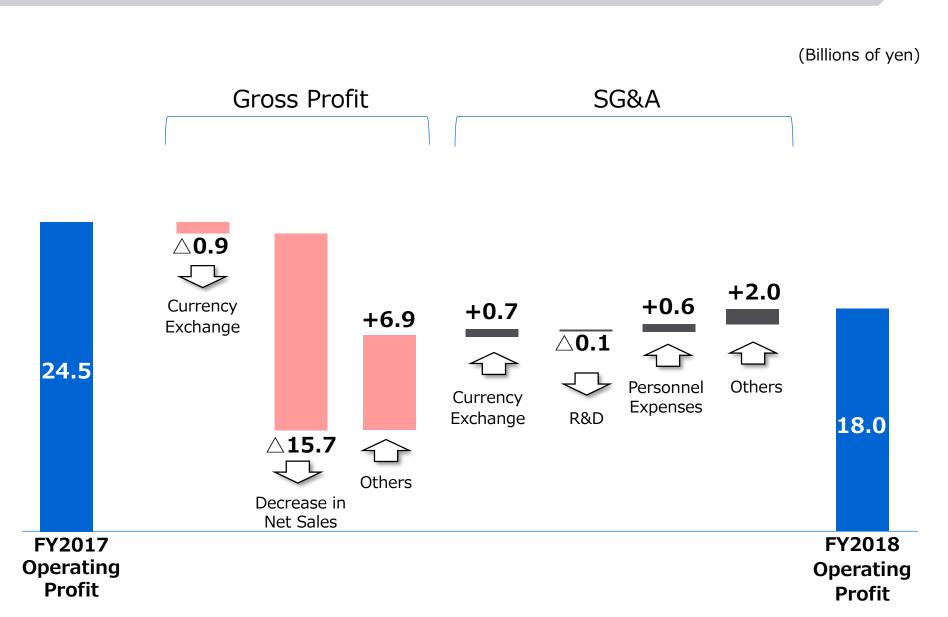
FY2018 Consolidated Business Results



FY2018 Business Results

| (D:II) | FY2018 | FY2018 | FY2017 | Diffe | erence |
|---|--------------------|---------------------|--------------------|--------------------------|----------------------|
| (Billions of yen) | Actual | Forecast (Feb 7) | Actual | vs. FY2018 FC (Feb 7) | vs. FY2017 Actual |
| Net Sales | 476.8 | 490.0 | 513.3 | △13.2 | △36.5 |
| Operating Profit (Rate of sales) | 18.0 (3.8%) | 19.0 (3.9%) | 24.5 (4.8%) | △1.0 | △6.6 |
| Ordinary Profit (Rate of sales) | 16.5 (3.5%) | 16.0 (3.3%) | 22.8 (4.4%) | +0.5 | △6.3 |
| Profit Attributable to Owners of Parent (Rate of sales) | 11.2 (2.4%) | 10.0 (2.0%) | 17.5 (3.4%) | +1.2 | △6.3 |
| Foreign currency exchange rate (Yen) | 110.69 | 109.89 | 111.21 | +0.80 | △ 0.52 |
| EUR | 128.78 | 128.68 | 129.34 | +0.10 | △0.56 |

Operating Profit Analysis of FY2018



FY2018 Business Results by Segment

| | | FY2018 | FY2018 | FY2017 | Differe | ence |
|--|----------------------------------|--------------------|---------------------|--------------------|--------------------------|----------------------|
| | (Billions of yen) | | Forecast (Feb 7) | Actual | vs. FY2018 FC (Feb 7) | vs. FY2017 Actual |
| Retail Solutions | Net Sales | 292.3 | 303.0 | 324.5 | △10.7 | △32.2 |
| Business Group | Operating Profit (Rate of Sales) | 12.3 (4.2%) | 12.0 (4.0%) | 17.3 (5.3%) | +0.3 | △4.9 |
| Printing Solutions Business Group | Net Sales | 192.9 | 199.0 | 200.0 | △6.1 | △7.0 |
| | Operating Profit (Rate of Sales) | 5.7 (2.9%) | 7.0 (3.5%) | 7.3 (3.6%) | △1.3 | △1.6 |
| Consolidated | Net Sales | 476.8 | 490.0 | 513.3 | △13.2 | △36.5 |
| Total | Operating Profit (Rate of Sales) | 18.0 (3.8%) | 19.0 (3.9%) | 24.5 (4.8%) | △1.0 | △6.6 |

FY2018 Balance Sheet

Equity ratio increased by 3.8% to 33.0%

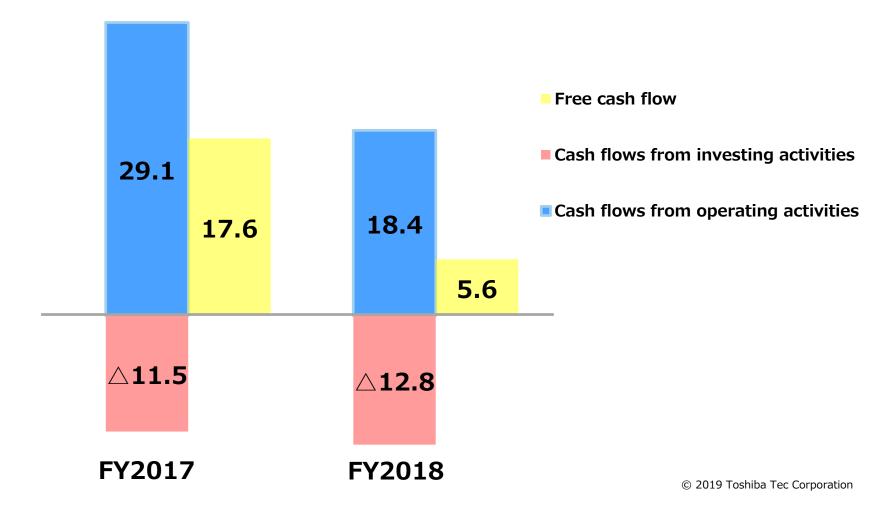
(Billions of yen) Liabilities and Net Assets Assets 282.6 275.1 282.6 275.1 0.30.4-Loans -Cash and cash payable 57.4 55.5 equivalents -Notes and 68.0 60.1 173.9 189.1 accounts -Others receivable-trade liabilities -Inventories 41.2 43.3 30.8 30.4 -Other current assets 100.8 93.2 -Net 85.3 85.8 -Non-current Assets assets 18/3E 19/3E 18/3E 19/E

© 2019 Toshiba Tec Corporation

FY2018 Cash Flows

Implement IT investment to improve productivity

(Billions of yen)



O3 FY2019 Forecast



FY2019 Forecast, Overall

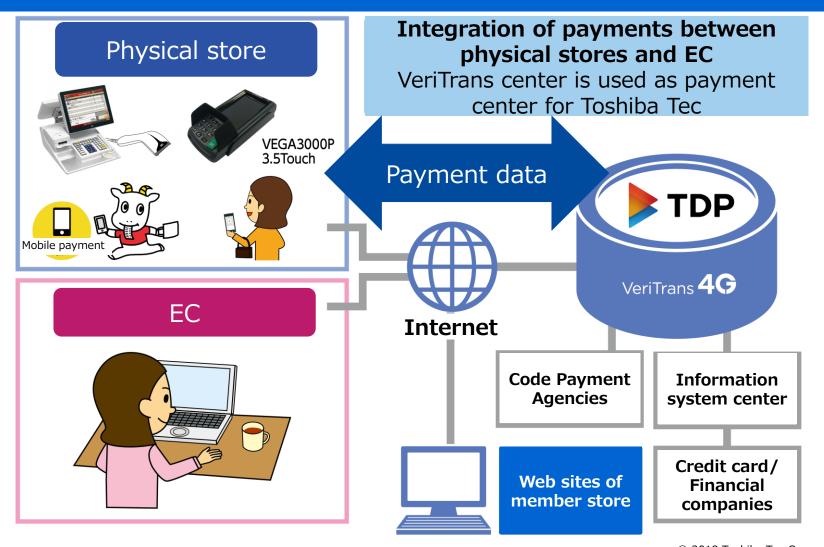
| (Billions of ye | n) | FY2019 Forecast | FY2018 Actual | Difference vs FY2018 |
|--------------------------------------|---------------------------|--------------------|--------------------|-------------------------|
| Net Sales | | 480.0 | 476.8 | +3.2 |
| Operating Profit | (Rate of sales) | 20.0 (4.2%) | 18.0 (3.8%) | +2.0 |
| Ordinary Profit | (Rate of sales) | 18.0 (3.8%) | 16.5 (3.5%) | +1.5 |
| Profit Attributable to Parent | Owners of (Rate of sales) | 12.0 (2.5%) | 11.2 (2.4%) | +0.8 |
| Foreign currency exchange rate (Yen) | US\$ EUR | 105.00 125.00 | 110.69 128.78 | △5.69 △3.78 |

FY2019 Forecast by Segment

| | (Billions of yen) | FY2019 Forecast | FY2018 Actual | Difference vs FY2018 |
|--|----------------------------------|--------------------|--------------------|----------------------|
| Retail Solutions Business Group | Net Sales | 296.0 | 292.3 | +3.7 |
| | Operating Profit (Rate of Sales) | 13.5 (4.6%) | 12.3 (4.2%) | +1.2 |
| Solutions | Net Sales | 193.0 | 192.9 | +0.1 |
| | Operating Profit (Rate of Sales) | 6.5 (3.4%) | 5.7 (2.9%) | +0.8 |
| Consolidated Total | Net Sales | 480.0 | 476.8 | +3.2 |
| | Operating Profit (Rate of Sales) | 20.0 (4.2%) | 18.0 (3.8%) | +2.0 |

Cashless payment service

Establish fee business according to payment volume



Appendix

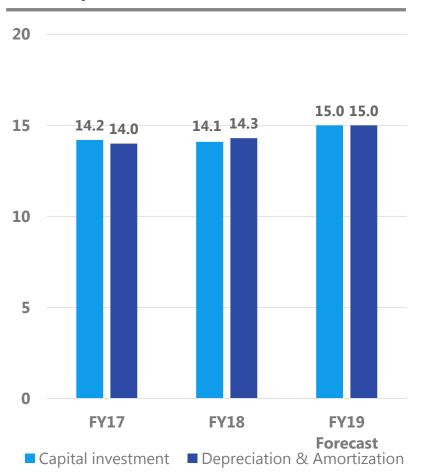
FY2019 Forecast: Impact of Currency Exchange Rate

| | Premise Rate | Effect of depreciation by 1 yen (Annual) | |
|------|--------------|--|------------------------------------|
| | FY2019 | Net Sales | Operating Profit |
| US\$ | 105 yen | +1.9 billion yen | \triangle 0.1 billion yen |
| EUR | 125 yen | +0.4 billion yen | +0.2 billion yen |

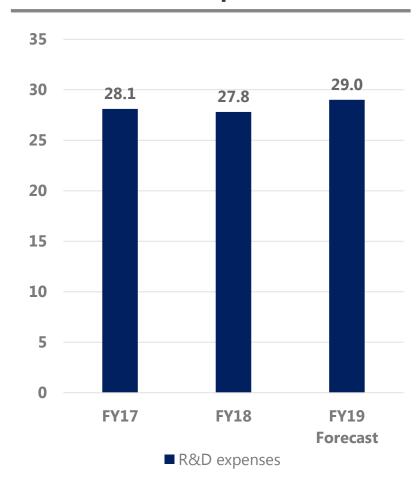
FY2019 Forecast: Capital investment, Depreciation and Amortization, R&D expenses

(Billions of Yen)

Capital investment, Depreciation and Amortization



R&D expenses



Forward-looking statements concerning TOSHIBA TEC's future performance contained in this presentation represent certain reasonable assumptions based on economic, financial and competitive data and information currently available. However, actual results will be affected by the business and competitive environment and may differ materially from forecasts.

TOSHIBA

