Overview of Account Settlement for Fiscal Year ended March 2013 (Based on the Japanese Accounting Standard) (Consolidated)

April 26, 2013 Tokyo Stock Exchange

Listed company name: TOSHIBA TEC CORPORATION Company code: 6588 URL http://www.toshibatec.co.jp/

Representative: (Title) President and CEO (Name) Mamoru Suzuki

Contact person: (Title) Senior Manager of Corporate Communications and Business Planning Division,

Corporate Strategic Planning Group

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Scheduled date of annual meeting of shareholders: June 27, 2013
Scheduled date of dividend payment start: June 3, 2013
Scheduled submission date of financial statements: June 27, 2013

Whether or not settlement supplement is prepared: Yes Whether or not settlement briefing is held: Yes

(Rounded down to the nearest millions of yen)

1. Summary of Business Results for FY2012 ended March 2013 (April 1, 2012 - March 31, 2013)

(1) Consolidated business results

(% of change from previous year)

· /						•		
	Net sales		Operating in	come	Ordinary income		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2012 ended Mar. 2013	403,693	15.1	15,885	46.7	14,867	66.5	6,212	142.1
FY2011 ended Mar. 2012	350,604	(3.2)	10,830	(22.6)	8,931	(15.8)	2,566	(60.6)

Note: Comprehensive income:

FY2012 ended March 2013 27,002 millions of yen (--%)

FY2011 ended March 2012 1,389 million of yen (--%)

	Net income per share	Diluted net income per share	Return on equity	Ordinary income ratio to total assets	Operating income ratio to net sales
	Yen	Yen	%	%	%
FY2012 ended Mar. 2013	22.64	22.61	4.4	4.5	3.9
FY2011 ended Mar. 2012	9.35	9.34	2.0	3.2	3.1

Reference: Equity in earnings (losses) of affiliates FY2012 ended March 2013 --- millions of yen

FY2011 ended March 2012 --- millions of yen

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share (yen)
	Millions of yen	Millions of yen	%	Yen
FY2012 ended Mar. 2013	388,512	176,558	38.8	549.42
FY2011 ended Mar. 2012	276,435	139,732	46.9	472.36

Reference: Shareholders' equity (Minority interests are excluded)

FY2012 ended March 2013 150,717 millions of yen

FY2011 ended March 2012 129,573 millions of yen

(3) Consolidated cash flow

(-)	-			
	C/F from operating activities	C/F from investing activities	C/F from financing activities	Balance of cash and cash equivalents at year-end
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY2012 ended Mar. 2013	26,511	(43,762)	(4,114)	72,031
FY2011 ended Mar. 2012	16,167	(9,508)	(13.399)	85.958

2. Dividends

		Annual dividends					Dividend	Dividends on
	1st quarter	2nd quarter	3rd quarter	Year-end	Total	Dividends paid (Annual)	payout ratio (Consolidated)	equity (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
FY2012 ended Mar. 2013	-	3.00	-	4.00	7.00	1,920	74.9	1.5
FY2011 ended Mar. 2012	-	4.00	-	4.00	8.00	2,194	35.3	1.6
FY2013 ending Mar. 2014 (Forecast)	-	4.00	-	4.00	8.00		33.8	

3. Business Forecast for FY2013 ending March 2014 (April 1, 2013 - March 31, 2014)

(% of change from previous year,)

	Net sales		Operating income		Ordinary income		Net income		Net income per share
Six months	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
ending Sept. 30	230,000	25.0	10,000	4.1	9,000	5.3	3,000	(20.3)	10.93
Annual	470,000	16.4	21,000	32.2	19,000	27.8	6,500	4.6	23.69

Analysis of Operating Results and Financial Position

Analysis of Operating Results
 (Operating Results in the Consolidated Fiscal Year 2012)

As for the global economy in the consolidated fiscal year 2012, Europe experienced economic downturn, a full-scale economic recovery continued to elude the US, and overall economic expansion in Asia slowed down due to Europe's protracted debt problems. Although there were signs of some improvements with support from reconstruction demand and the yen depreciation since the end of 2012, the Japan' economy continued to face a severe situation due to weak exports and consumer spending along with the slowdown in the global economy.

Under such circumstances, the Toshiba Tec Group was committed to expanding its business scale and further increasing earning power by streamlining resources and assets together in and outside Japan, with the aim of achieving growth through solutions services.

In addition, with the aim of becoming a leading company in retail POS systems, which develops advanced products and solutions in the retail solutions market on a global basis, Toshiba Tec Corporation acquired retail store solution (RSS) business from International Business Machines Corporation (IBM) as of August 1, 2012.

As for the consolidated business operations, sales of system solutions business maintained a healthy performance and acquisition of RSS business from IBM was completed. As a result, net sales amounted to 403,693 millions of yen, a 15% increase, operating income amounted to 15,885 millions of yen, a 47% increase, ordinary income amounted to 14,867 millions of yen, a 66% increase, and net income amounted to 6,212 millions of yen, a 142% increase from the previous consolidated fiscal year respectively.

Non-consolidated operating results are described next, as a result of strong sales of system solutions business. Net sales amounted to 233,686 millions of yen, a 4% increase, operating income amounted 2,557 millions of yen, a 21% decrease, ordinary income amounted to 5,302 millions of yen, a 34% increase, and net income amounted to 3,901 millions of yen, a 61% increase from the previous year respectively.

The business highlights for each report segment in the consolidated fiscal year 2012 are described below.

System Solutions Business

The system solutions business that deals with POS systems for the Japanese market, MFPs, automatic identification systems and related products, was committed to developing new products appropriate to market needs, expanding sales of core products, and promoting area marketing, along with reinforcing cost competitiveness to improve profit structure, in a severe business environment where the overall retail industry as a major market remained restrained and intense competition with rivals still continued.

With growing sales of POS systems for convenience stores, specialty stores and restaurants, along with steady sales of automatic identification systems, the retail solutions business that developed business for the store automation and factory automation markets gained sales.

With an increase in the sales volume of color MFPs and sales expansion to the retail market despite continued intense competition, the office solutions business that developed business for the office automation market gained sales.

As a result, net sales of the system solutions business increased 7% over the previous consolidated fiscal year to 180,777 millions of yen, and operating income increased 48% over the previous consolidated fiscal year to 8,707 millions of yen.

Global Solutions Business

The global solutions business that deals with MFPs, POS systems, automatic identification systems, printers and related products and inkjet heads for markets outside Japan, focused efforts on releasing and expanding sales of strategic products, while expanding sales by pioneering new business fields, new sales channels and new customers and promoting an alliance strategy, in a severe business environment where intense competition with rivals still continued, in response to deteriorating market conditions due to the slumping global economy and other factors.

With growing sales of MFPs and automatic identification systems in the U.S. as a major market, and through acquisition of RSS business from IBM, sales in the American market increased.

Despite a decline in total sales of existing business due to decreased demand caused by deteriorating market conditions, sales in the European market increased through acquisition of RSS business from IBM.

Despite a decline in total sales of existing business due to deteriorating market conditions in China and other factors, sales in Asia and other markets remained the same as the previous consolidated fiscal year, through acquisition of RSS business from IBM.

Sales of the ODM business grew along with an increase in sales of payment terminals for new customers.

Despite a decline in sales to customers in Japan, sales of the inkjet head business remained the same as the previous consolidated fiscal year, with an increase in sales to customers outside Japan.

As a result, net sales of the global solutions business increased 22% over the previous consolidated fiscal year to 235,442 millions of yen, and operating income increased 45% over the previous consolidated fiscal year to 7,177 millions of yen.

Note:

- (1) Automatic Identification (AI) Systems refer to systems, which contain hardware and software to automatically retrieve, identify and manage data, from bar codes and IC tags.
- (2) ODM refers to designing and manufacturing products with customer brand.

(Forecast for Fiscal Year 2013)

As for the future global economy, the European economy is expected to slump due to budget austerity, and the US economy is expected to continue a gradual recovery. The Asian and other economies are expected to remain firm. With an increase in public investments and the recovery in exports related to the economic policy, the Japan' economy is expected to moderately recover.

Under such circumstances, the Toshiba Tec Group is committed to accelerating globalization, expanding solutions services and reforming a high-profit corporate structure, with the aim of becoming a global one-stop solutions company.

Main measures on a segment basis for fiscal year 2013 ending March are as follows:

• System Solutions Business

The system solutions business strives to promote area marketing, develop new products appropriate to market needs, and enhance service and supply business, toward expanding sales of POS systems, MFPs, automatic identification systems and related products into the Japanese market as well as providing total solutions. The system solutions business is also committed to further streamlining sales and service systems at home to improve profit structure.

• Global Solutions Business

The global solutions business strives to develop and release strategic new products, as well as expand sales and marketing in response to the region, optimize sales and service channels, toward expanding sales of MFPs, POS systems, automatic identification systems, related products and inkjet heads into markets outside Japan as well as providing total solutions, which capitalize on a wide range of products and markets. The global solutions business is also committed to expanding business by enhancing operations in emerging countries and areas.

The consolidated forecasts for fiscal year 2013 are expected as follows based on the aforementioned measures:

<Forecasts for fiscal year 2013>

[Consolidated]	Net sales	470,000 millions of yen
	Operating income	21,000 millions of yen
	Ordinary income	19,000 millions of yen
	Net income	6.500 millions of ven

<Expected situation per report segment for fiscal year 2013>

[Consolidated]	Parenthesis: Relative to fiscal 2012 ended March

	Net sales	Operating income
System Solutions Business	184,000 millions of yen (102%)	9,500 millions of yen (109%)
Global Solutions Business	300,000 millions of yen (127%)	11,500 millions of yen (160%)
Eliminations	-14,000 millions of yen	
Total	470,000 millions of yen (116%)	21,000 millions of yen (132%)

For the above-mentioned forecasts, the exchange rates for fiscal 2013 are 93 yen per dollar and 120 yen per euro.

* Forecasts are based on the Toshiba Tec Group's currently available data and certain assumptions considered rational, and are not intended to encourage the realization. Actual results are subject to change due to various factors.

(2) Analysis of Financial Position

(Situations of Assets, Liabilities and Net Assets)

Total assets at the end of the consolidated fiscal year 2012 increased by 112,076 millions of yen over the previous consolidated fiscal year to 388,512 millions of yen. This is mainly because a total of "Cash and cash equivalents" and "Group finance deposits" decreased by 13,927 millions of yen as part payment of consideration for acquisition of RSS business from IBM, "Trade notes and accounts receivable" increased by 27,064 millions of yen, and intangible assets, such as goodwill and intellectual property, increased by 71,937 millions of yen.

Liabilities increased by 75,250 millions of yen over the previous consolidated fiscal year to 211,954 millions of yen. This is mainly because "Accounts payable" increased by 26,411 millions of yen and "Trade notes and accounts payable" increased by 24,768 millions of yen, as part of accounts payable for consideration for acquisition of RSS business from IBM.

Net assets increased by 36,826 millions of yen over the previous consolidated fiscal year to 176,558 millions of yen. This is mainly because a holding company was established in Japan through joint capital investment with IBM, for acquisition of RSS business from IBM, its "Minority interests in consolidated subsidiaries" increased by 15,649 millions of yen and "Foreign currency translation adjustments" increased by 16,712 millions of yen.

(Cash Flow Situations)

Cash flows in the consolidated fiscal year 2012 are described below.

Proceeds from operating activities resulted in 26,511 millions of yen (16,167 millions of yen in the previous consolidated fiscal year) as net income before taxes and minority interests increased by 4,968 millions of yen over the previous consolidated fiscal year.

Total payments for investing activities resulted in 43,762 millions of yen (9,508 millions of yen in the previous consolidated fiscal year) as acquisition of business required payment of 33,510 millions of yen.

Payments from free cash flow were 17,250 millions of yen (proceeds of 6,658 millions of yen in the previous consolidated fiscal year).

Payments for financing activities resulted in 4,114 millions of yen including payment of dividend (13,399 millions of yen in the previous consolidated fiscal year).

From the results above, the balance of the Toshiba Tec Group's net cash at the end of the consolidated fiscal year 2012 ("Cash and cash equivalents" in the consolidated cash flow statement) decreased by 13,927 millions of yen over the previous consolidated fiscal year to 72,031 millions of yen.

(Forecast Cash Flow for fiscal year 2013)

In operating and investing activities, we are committed to increasing earnings, improving our CCC (cash conversion cycle) efficiency and investment efficiency to generate free cash flow. However, "Cash and cash equivalents" balance is expected to decrease due to acquisition of RSS business from IBM.

(Cash Flow Indicator Trends)

	FY2008 ended	FY2009 ended	FY2010 ended	FY2011 ended	FY2012 ended
	Mar. 2009	Mar. 2010	Mar. 2011	Mar. 2012	Mar. 2013
Shareholders' equity ratio	45.5%	45.1%	45.0%	46.9%	38.8%
Shareholders' equity ratio based on market value	24.5%	35.1%	35.1%	32.5%	39.2%
Debt redemption	0.6 years	0.8 years	0.7 years	0.4 years	0.3 years
Interest coverage ratio	43.6	34.2	26.1	25.9	52.6

Note: Shareholders' equity ratio = Shareholders' equity / Total assets

Shareholders' equity ratio based on market value = Market capitalization / Total assets

Market capitalization = Stock unit value x (Number of shares issued - Number of treasury stock)

Debt redemption = Interest-bearing debt / Operating cash flow

Interest coverage ratio = Operating cash flow / Interest payments

- * All indicators are calculated on a consolidated basis of financial values.
- * Interest-bearing debt refers to all liabilities on the consolidated balance sheet on which interest is paid.

 For interest payments, "Interest expense payment" in the consolidated cash flow statement is used.

(3) Basic Dividend Policy and Dividends in Consolidated Fiscal Years 2012 and 2013

· Dividends from surplus

By taking into account strategic investments for the mid- and long-term growth, we strive to continuously increase dividends with the aim of achieving a consolidated dividend payout ratio of 30%.

We declared both interim and year-end dividends of 4 yen per share regarding surplus in this fiscal year, totaling an annual dividend of 8 yen per share equivalent to the previous fiscal year, based on the aforementioned basic policy. We plan to pay the year-end dividend starting June 3, 2013.

As for forecast surplus in the fiscal year 2013, we intend to declare both interim and year-end dividends of 4 yen per share, totaling an annual dividend of 8 yen.

• Purchase of treasury stock

We strive to properly purchase treasury stock, to implement asset plans in a flexible manner in response to changes in business environment.

Management Policy

(1) Basic Policy for Corporate Management

The Toshiba Tec's Group management is based on the ideal of "Our Five Commitments." As we continue to challenge the essence of value-added production, we are operating through the basic policy of providing our customers with the products and services they want and keeping our five commitments with stakeholders. We are working to improve our corporate value by building a global corporation with a balanced outlook and a strong sense of corporate social responsibility.

(2) Mid- and Long-term Corporate Management Strategies

TOSHIBA Tec Corporation is advancing efforts aimed at becoming a global one-stop solutions company by accelerating global business development through acquisition of RSS business from IBM.

In the retail business, we are committed to providing high value-added solutions in response to diverse purchasing patterns by taking advantage of broad retail customer bases in and outside Japan.

In the printing business, we are committed to providing differentiated printing solutions by utilizing our retail customer bases and unique eco printing technology.

For improvement in profitability, we are committed to continuously reinforcing cost competitiveness by enhancing our development capability through alliances, transferring development/manufacturing functions outside Japan, and optimizing design and procurement.

Since our mid-term management plan is currently being formulated, we will disclose our concrete measures and numerical targets at a later date.

(3) Issues to Address

In the business environment surrounding the Toshiba Tec Group, market competition is intensifying in accordance with the progress of globalization, borderlessness and technology innovation. Under such circumstances, the Toshiba Tec group continuously focuses efforts on releasing new products satisfying customers' needs, improving marketing ability, proactively expanding our business to emerging countries, improving business efficiency, innovating the cooperative process between development and manufacturing, reducing costs, strengthening the Group's management power and improving asset efficiency, in order to establish a high-profit structure.

Consolidated Balance Sheet

(1) Consolidated Balance Sheet

		(Millions of yer
	Previous consolidated fiscal year (March 31, 2012)	Current consolidated fiscal year (March 31, 2013)
ssets	, , ,	, ,
Current assets		
Cash and cash equivalents	20,007	29,041
Group finance deposits	65,951	42,990
Trade notes and accounts receivable	56,816	83,881
Commodities and products	22,380	28,855
Goods in process	3,467	2,631
Raw materials and supplies	5,909	6,232
Deferred income taxes assets	6,310	6,222
Others	12,760	31,568
Allowance for doubtful accounts	(1,253)	(1,251)
Total current assets	192,352	230,171
Fixed assets		
Property, Plant and Equipment		
Buildings and structures	28,623	28,998
Accumulated depreciation	(20,521)	(21,043
Net buildings and construction	8,101	7,954
Machinery and equipment	33,984	38,722
Accumulated depreciation	(23,336)	(27,889
Net machinery and vehicles	10,648	10,832
Tools and furniture and fixtures	50,466	49,537
Accumulated depreciation	(46,789)	(46,082
Net tools and implements	3,676	3,455
Land	2,568	2,546
Lease assets	7,946	9,138
Accumulated depreciation	(3,773)	(4,107
Net lease assets	4,172	5,030
Construction in progress	1,360	2,025
Total property, Plant and Equipment	30,527	31,845
Intangible assets		01,010
Goodwill	16,852	75,222
Others	5,745	19,312
Total intangible assets	22,598	94,535
Investments and other assets		0 1,000
Investment securities	3,459	4,116
Deferred income taxes assets	19,509	19,671
Other investments and other assets	8,231	8,292
Allowance for doubtful accounts	(242)	(311
Total investments and other assets	30,957	31,768
Total fixed assets	84,083	158,149
	04,003	100,148
Deferred assets	<u>-</u>	19 ⁻
Founding expenses		
Total deferred assets	070.405	191
Total assets	276,435	388,512

	Previous consolidated fiscal year (March 31, 2012)	Current consolidated fiscal year (March 31, 2013)
Liabilities		
Current liabilities		
Trade notes and accounts payable	46,995	71,763
Short-term loans	1,929	3,092
Lease liabilities	2,752	2,602
Accounts payable	11,646	38,057
Income taxes payable	1,634	3,417
Accrued bonuses to directors and corporate auditors	48	59
Other current liabilities	32,167	43,560
Total current liabilities	97,174	162,553
Long-term liabilities		
Long-term debt	0	-
Lease liabilities	2,105	2,922
Allowance for employment retirement	36,404	39,683
Allowance for retirement benefits for directors and corporate auditors	137	142
Other long-term liabilities	880	6,652
Total long-term liabilities	39,529	49,400
Total liabilities	136,703	211,954
Net assets		
Shareholders' equity		
Capital stock	39,970	39,970
Capital surplus	52,985	52,984
Retained earnings	56,466	60,483
Less Treasury stock, at cost	(5,629)	(5,624)
Total shareholders' equity	143,793	147,814
Accumulated other comprehensive income		
Unrealized holding gains on securities Net deferred profit on hedges	341	763
Foreign currency translation adjustments	(14,498)	2,213
Minimum pension liability adjustment	(62)	(73)
Total accumulated other comprehensive income	(14,219)	2,903
Share subscription rights	112	145
Minority interests in consolidated subsidiaries	10,045	25,695
Total net assets	139,732	176,558
Total liabilities and net assets	276,435	·
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(2) Consolidated Profit and Loss Statement and Consolidated Comprehensive Income Statement (Consolidated Profit and Loss Statement)

	Previous consolidated	Current consolidated
	fiscal year (From April 1, 2011	fiscal year (From April 1, 2012
	To March 31, 2012)	To March 31, 2013)
Net sales	350,604	403,693
Cost of sales	185,918	224,362
Gross profit	164,685	179,331
Selling, general and administrative expenses	153,855	163,445
Operating income	10,830	15,885
Non-operating income		
Interest income	386	342
Dividends income	32	39
Gain on sale of investment securities	10	33
Foreign exchange gains	-	315
Gain on sale of fixed assets	132	-
Gain on valuation of derivatives	-	214
Others	246	448
Total non-operating income	808	1,394
Non-operating expenses		
Interest expense	614	525
Loss on valuation of derivatives	321	-
Loss on sale/disposal of fixed assets	-	109
Foreign exchange losses	608	-
Development expenses	-	507
Others	1,162	1,269
Total non-operating expenses	2,706	2,412
Ordinary income	8,931	14,867
Extraordinary income		
Reversal of allowance for transfer expenses	588	-
Compensation	100	-
Total extraordinary income	688	-
Extraordinary losses		
Business restructuring cost	824	1,987
Retirement benefit expenses	308	-
Loss on withdrawal from pension fund	575	-
Total extraordinary losses	1,707	1,987
Net income before taxes and minority interests	7,912	12,880
Income taxes	3,307	6,171
Income taxes-deferred	2,413	457
Total income taxes	5,720	6,628
Net income before minority interests in income of consolidated subsidiaries	2,191	6,251
Minority interests	(374)	39
Net income for the fiscal year	2,566	6,212
Not income for the notal year	2,300	0,212

		(Willions of yell)
	Previous consolidated fiscal year	Current consolidated fiscal year
	(From April 1, 2011	(From April 1, 2012
	To March 31, 2012)	To March 31, 2013)
Net income before minority interests in income of consolidated subsidiaries	2,191	6,251
Total comprehensive income		
Unrealized holding gains on securities	118	422
Net deferred profit on hedges	11	_
Foreign currency translation adjustments	(967)	20,350
Minimum pension liability adjustment	35	(21)
Total other comprehensive income	(802)	20,751
Comprehensive income	1,389	27,002
(Breakdown)		
Total comprehensive income attributable to owners of the parent	1,908	23,335
Total comprehensive income attributable to minority interests	(519)	3,667

		(Millions of yen)
	Previous consolidated fiscal year	Current consolidated fiscal year (From April 1, 2012
	(From April 1, 2011 To March 31, 2012)	To March 31, 2013)
Shareholders' equity	, ,	, ,
Capital stock		
Balance at beginning of year	39,970	39,970
Changes of items during year		
Total changes of items during year	-	-
Balance at end of year	39,970	39,970
Capital surplus		
Balance at beginning of year	52,987	52,985
Changes of items during year		
Retirement of treasury stock	(1)	(1)
Total changes of items during year	(1)	(1)
Balance at end of year	52,985	52,984
Retained earnings	·	·
Balance at beginning of year	56,012	56,466
Changes of items during year		
Dividends from surplus	(2,193)	(2,194)
Net income for the fiscal year	2,566	6,212
Pension liability adjustment of foreign consolidated subsidiaries	80	-
Total changes of items during year	453	4,017
Balance at end of year	56,466	60,483
Treasury stock		
Balance at beginning of year	(5,691)	(5,629)
Changes of items during year		
Purchase of treasury stock	(3)	(10)
Retirement of treasury stock	65	15
Total changes of items during year	61	4
Balance at end of year	(5,629)	(5,624)
Total shareholders' equity		
Balance at beginning of year	143,280	143,793
Changes of items during year		
Dividends from surplus	(2,193)	(2,194)
Net income for the fiscal year	2,566	6,212
Pension liability adjustment of foreign consolidated subsidiaries	80	-
Purchase of treasury stock	(3)	(10)
Retirement of treasury stock	63	13
Total changes of items during year	513	4,021
Balance at end of year	143,793	147,814

	(Millions of	
	Previous consolidated fiscal year (From April 1, 2011	Current consolidated fiscal year (From April 1, 2012
	To March 31, 2012)	To March 31, 2013)
Other accumulated comprehensive income		
Unrealized holding gains or losses on securities		
Balance at beginning of year	224	341
Changes of items during year		
Net changes of items other than shareholders' equity	117	422
Total changes of items during year	117	422
Balance at end of year	341	763
Net deferred gains or losses on hedges		
Balance at beginning of year	(11)	-
Changes of items during year		
Net changes of items other than shareholders' equity	11	-
Total changes of items during year	11	-
Balance at end of year	-	-
Foreign currency translation adjustments		
Balance at beginning of year	(13,693)	(14,498)
Changes of items during year		
Net changes of items other than shareholders' equity	(804)	16,712
Total changes of items during year	(804)	16,712
Balance at end of year	(14,498)	2,213
Minimum pension liability adjustment		
Balance at beginning of year	-	(62)
Changes of items during year		
Pension liability adjustment of foreign consolidated subsidiaries	(80)	-
Net changes of items other than shareholders' equity	17	(10)
Total changes of items during year	(62)	(10)
Balance at end of year	(62)	(73)
Total other accumulated comprehensive income		
Balance at beginning of year	(13,481)	(14,219)
Changes of items during year		
Pension liability adjustment of foreign consolidated subsidiaries	(80)	-
Net changes of items other than shareholders' equity	(657)	17,123
Total changes of items during year	(738)	17,123
Balance at end of year	(14,219)	2,903
Share subscription rights		
Balance at beginning of year	135	112
Changes of items during year		
Net changes of items other than shareholders' equity	(22)	32
Total changes of items during year	(22)	32
Balance at end of year	112	145
Minority interests in consolidated subsidiaries		
Balance at beginning of year	10,584	10,045
Changes of items during year		
Net changes of items other than shareholders' equity	(538)	15,649
Total changes of items during year	(538)	15,649
Balance at end of year	10,045	25,695

	Previous consolidated fiscal year (From April 1, 2011 To March 31, 2012)	Current consolidated fiscal year (From April 1, 2012 To March 31, 2013)
Total net assets		
Balance at beginning of year	140,518	139,732
Changes of items during year		
Dividends from surplus	(2,193)	(2,194)
Net income for the fiscal year	2,566	6,212
Pension liability adjustment of foreign consolidated subsidiaries	-	-
Purchase of treasury stock	(3)	(10)
Retirement of treasury stock	63	13
Net changes of items other than shareholders' equity	(1,219)	32,805
Total changes of items during year	(786)	36,826
Balance at end of year	139,732	176,558

Cash flow from operating activities Fiscal year (From April 1, 2012) Content of Stacil year (From April 1, 2013) Net income before taxes and minority interests 7,912 12,800 Depreciation and amortization 13,570 16,855 Allowance for doubtful accounts 157 (64) Accural for retirement benefits, Less payment 2,124 3,015 Interest received and dividends income (419) (382) Interest received and dividends income (419) (382) Interest received and dividends income (10) (31) Interest expenses 614 525 Gain/loss on sales/disposal of tangible fixed assets (102) (30) Gain/loss on valuation of investment securities 73 8 Retirement benefit expenses 308 - Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Loss on withdrawal from pension fund 575 - Increase/decrease in accounts payable 5,083 16,435		Previous consolidated	Current consolidated
Cash flow from operating activities From April 1, 2011 and 1, 2012 both and 31, 2013) Cash flow from operating activities 7,912 12,880 Net income before taxes and minority interests 7,912 12,880 Depreciation and amortization 13,570 16,855 Allowance for doubtful accounts 157 (64) Accrual for retirement benefits, Less payment 2,124 3,032 Interest expense 614 525 Gair/loss on sales/disposal of tangible fixed assets 132 109 Gair/loss on sales of investment securities 73 8 Gair/loss on sale of investment securities 73 8 Retirement benefit expenses (588) - Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Loss on withdrawal from pension fund 575 - Increase/decrease in accounts receivable (3,724) (1,835) Increase/decrease in accounts payable 5,083 16,435 Others (6			
Cash flow from operating activities 7,912 12,880 Net income before laxes and minority interests 7,912 12,880 Depreciation and amortization 13,570 16,855 Allowance for doubtful accounts 157 (64) Accrual for retirement benefits, Less payment 2,124 3,015 Interest received and dividends income (419) (382) Interest expense 614 525 Gain/loss on sales/disposal of tangible fixed assets (10) (31) Gain/loss on sales/disposal or tangible fixed assets (10) (31) Gain/loss on sales/disposal or tangible fixed assets (10) (31) Gain/loss on sales of investment securities 73 8 Retirement benefit expenses 308 - Retirement benefit expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Loss on withdrawal from pension fund 575 - Increase/decrease in accounts receivable (3,244) (17,486) Increases/decrease in ventresity			
Net income before taxes and minority interests 7,912 12,880 Depreciation and amortization 13,570 16,855 Allowance for doubtful accounts 157 (64) Accrual for retirement benefits, Less payment 2,124 3,015 Interest received and dividends income (419) (382) Interest expense 614 525 Gain/loss on sales/disposal of tangible fixed assets (10) (31) Gain/loss on sales of investment securities 73 8 Retirement benefit expenses 308 - Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,987 Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (7,18) Subtotal 21,474 3,299 Interest expense payment (623) (503)			To March 31, 2013)
Depreciation and amortization 13,570 16,855 Allowance for doubtful accounts 157 (64) Accrual for retrement benefits, Less payment 2,124 3,015 Interest received and dividends income (419) (382) Interest expense 614 252 Gain/loss on sales/disposal of tangible fixed assets (132) 109 Gain/loss on sale of investment securities 73 8 Retirement benefit expenses (588) - Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,987 Increase/decrease in accounts receivable 3,724 14,748 Increase/decrease in accounts payable 5,083 16,435 Others 6,644 7(18) Subtotal 1,417 46,64 Increase expense payment (60,07) 4,674 Net cash provided	Cash flow from operating activities		
Allowance for doubtful accounts 157 (64) Accrual for retirement benefits, Less payment 2,124 3,015 Interest exceived and dividends income (414) 3(82) Interest expense 614 525 Gain/loss on sales/disposal of tangible fixed assets (100) (31) Gain/loss on sale of investment securities 73 8 Retirement benefit expenses 308 - Reversal of allowance for transfer expenses (568) - Compensation (100) - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,887 Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - <	Net income before taxes and minority interests	7,912	12,880
Accrual for retirement benefits, Less payment 2,124 3,015 Interest received and dividends income (419) (3822) Interest expense 614 525 Gain/loss on sales/disposal of tangible fixed assets (132) 109 Gain/loss on sales of investment securities 73 8 Gain/loss on valuation of investment securities 73 8 Retirement benefit expenses 308 - Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,987 Increase/decrease in accounts receivable (3,724) (17,486 Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interest expense payment (623) (503) Interest expense payment (623) (503) Net cash provided by operating activities (7,230) (8,297)	Depreciation and amortization	13,570	16,855
Interest received and dividends income	Allowance for doubtful accounts		
Interest expense 614 525 Gain/loss on sales/disposal of tangible fixed assets (132) (109 (311)		2,124	
Gain/loss on sales/disposal of tangible fixed assets (132) 109 Gain/loss on sales of investment securities (10) (31) Gain/loss on valuation of investment securities 73 88 Retirement benefit expenses 308 - Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,887 Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in inventories 1,849 (1,833) Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (7118) Subtotal 21,474 31,299 Interest expense payment (623) (503) Interest expense payment (25) - Income taxes payments (5,067) (4,674) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net c		` '	
Gain/loss on sale of investment securities (10) (31) Gain/loss on valuation of investment securities 73 8 Retirement benefit expenses 308 - Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,987 Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities 7,230 (8,297) Proceeds from sales of tangible fixed assets 7,230 (8,297) Proceeds from sales of investment securities 43 59 Payments for loans receivable 17 18	·		
Gain/loss on valuation of investment securities 73 8 Retirement benefit expenses 308 - Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,987 Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in accounts payable 5,083 16,435 Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 7,230) (8,297) Payment of tangible fixed assets (7,230) (8,297) Proceeds from inagelial fixed assets (7,230) (2,013)	•		
Retirement benefit expenses 308 - Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,987 Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in accounts payable 5,083 16,435 Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities (7,230) (8,297) Acquisition of tangible fixed assets (7,230) (8,297) Proceeds from sales of tangible fixed assets (7,230) (8,297) Acquisition of intestment securities (59) △114 <td></td> <td></td> <td></td>			
Reversal of allowance for transfer expenses (588) - Compensation (100) - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,987 Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in inventories 1,849 (1,835) Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interest and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities 7,230 (8,297) Proceeds from sales of tangible fixed assets (7,230) (8,297) Proceeds from sales of investment securities 43 59 Payments for loans receivable 17 18			8
Compensation (100) - Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,987 Increase/decrease in accounts receivable (3,724) (17,485) Increase/decrease in inventories 1,849 (1,835) Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 7(5,067) (4,674) Net cash provided by operating activities 7(7,230) (8,297) Proceeds from sales of tangible fixed assets (7,230) (8,297) Proceeds from sales of tangible fixed assets (7,230) (8,297) Proceeds from sales of investment securities (59) △114 Proceeds from loans receivable (17)	·		-
Loss on withdrawal from pension fund 575 - Business restructuring cost 824 1,987 Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in inventories 1,849 (1,835) Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Proceeds from sales of tangible fixed assets (7,230) (8,297) Proceeds from sales of investment securities (2,280) (2,013) Acquisition of intangible fixed assets (7,230) (8,297) Proceeds from loans receivable (17) (12) Payments for loans receivable (1	Reversal of allowance for transfer expenses	(588)	_
Business restructuring cost 824 1,987 Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in inventories 1,849 (1,835) Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Proceeds from sales of tangible fixed assets (7,230) (8,297) Acquisition of intangible fixed assets (7,230) (8,297) Acquisition of investment securities (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities (59) △114 Payments for loans receivable	Compensation	(100)	_
Increase/decrease in accounts receivable (3,724) (17,486) Increase/decrease in inventories 1,849 (1,835) Increase/decrease in inventories 5,083 16,435 Chhers (6,644) (718) Chiefs Chi	Loss on withdrawal from pension fund	575	_
Increase/decrease in inventories 1,849 (1,835) Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Proceeds from sales of tangible fixed assets (7,230) (8,297) Proceeds from sales of tangible fixed assets 749 970 Acquisition of intengible fixed assets (2,280) (2,013) Acquisition of investment securities (5,99) △114 Proceeds from sales of investment securities (5,99) △114 Proceeds from loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (5	Business restructuring cost	824	1,987
Increase/decrease in accounts payable 5,083 16,435 Others (6,644) (718) Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Acquisition of tangible fixed assets (7,230) (8,297) Proceeds from sales of tangible fixed assets (2,280) (2,013) Acquisition of intangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities (59) △114 Proceeds from loans receivable (17) (12) Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (8,791)	Increase/decrease in accounts receivable	(3,724)	(17,486)
Others (6,644) (718) Subtotal 21,474 31,299 Interest and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Proceeds from sales of tangible fixed assets (7,230) (8,297) Proceeds from sales of tangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (5) (1)	Increase/decrease in inventories	1,849	(1,835)
Subtotal 21,474 31,299 Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Proceeds from sales of tangible fixed assets 749 970 Acquisition of intengible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (8,791) 700 Repayment of long-term debt (5) (1) <td>Increase/decrease in accounts payable</td> <td>5,083</td> <td>16,435</td>	Increase/decrease in accounts payable	5,083	16,435
Interests and dividends income received 410 390 Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Acquisition of tangible fixed assets (7,230) (8,297) Proceeds from sales of tangible fixed assets 749 970 Acquisition of intangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (8,791) 700 Repayment of long-term debt	Others	(6,644)	(718)
Interest expense payment (623) (503) Payment of extra pension for early retirement (25) - Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities 8 3 26,511 Acquisition of tangible fixed assets (7,230) (8,297) 970 Acquisition of intangible fixed assets 749 970 40,201<	Subtotal	21,474	31,299
Payment of extra pension for early retirement Income taxes payments (25) − Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Acquisition of tangible fixed assets 749 970 Acquisition of intragible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (8,791) 700 Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend	Interests and dividends income received	410	390
Income taxes payments (5,067) (4,674) Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Acquisition of tangible fixed assets 749 970 Acquisition of intangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (9,508) (43,762) Cash flow from finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (1) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries (14) (96) Others 65	Interest expense payment	(623)	(503)
Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Acquisition of tangible fixed assets (749 970 Acquisition of intangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (9,508) (43,762) Cash flow from finance lease liabilities (5) (1) Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiarie	Payment of extra pension for early retirement	(25)	_
Net cash provided by operating activities 16,167 26,511 Cash flow from investing activities (7,230) (8,297) Acquisition of tangible fixed assets (749 970 Acquisition of intangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (9,508) (43,762) Cash flow from finance lease liabilities (5) (1) Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiarie	Income taxes payments	(5,067)	(4,674)
Acquisition of tangible fixed assets (7,230) (8,297) Proceeds from sales of tangible fixed assets 749 970 Acquisition of intangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (9,508) (43,762) Cash flow from finance lease liabilities (8,791) 700 Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries (14) (96) Others 65 13	Net cash provided by operating activities	16,167	
Acquisition of tangible fixed assets (7,230) (8,297) Proceeds from sales of tangible fixed assets 749 970 Acquisition of intangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (9,508) (43,762) Cash flow from finance lease liabilities (8,791) 700 Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries (14) (96) Others 65 13	Cash flow from investing activities		
Proceeds from sales of tangible fixed assets 749 970 Acquisition of intangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (9,508) (43,762) Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of su	_	(7.230)	(8.297)
Acquisition of intangible fixed assets (2,280) (2,013) Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (8,791) 700 Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries (14) (96) Others 65 13	· · · · · · · · · · · · · · · · · · ·		
Acquisition of investment securities (59) △114 Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (8,791) 700 Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries (14) (96) Others 65 13	_		
Proceeds from sales of investment securities 43 59 Payments for loans receivable (17) (12) Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (9,508) (43,762) Cash flow from financing activities (8,791) 700 Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries (14) (96) Others 65 13	· · · · ·		, ,
Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (8,791) 700 Proceeds (Repayment) of short-term loans, net (5) (1) Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries (14) (96) Others 65 13	-		59
Proceeds from loans receivable 17 18 Payments for business acquisition (523) (33,510) Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (8,791) 700 Proceeds (Repayment) of short-term loans, net (5) (1) Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries (14) (96) Others 65 13	Payments for loans receivable	(17)	(12)
Others (207) (863) Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities (8,791) 700 Proceeds (Repayment) of short-term loans, net (8,791) 700 Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries (14) (96) Others 65 13	Proceeds from loans receivable		
Net cash used in investing activities (9,508) (43,762) Cash flow from financing activities Proceeds (Repayment) of short-term loans, net (8,791) 700 Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries Others 65 13	Payments for business acquisition	(523)	(33,510)
Cash flow from financing activities Proceeds (Repayment) of short-term loans, net Repayment of long-term debt Repayment of finance lease liabilities Purchase of treasury stock Payment of dividend Payment of dividend to minority shareholders of subsidiaries Others (8,791) (2,791) (2,404) (2,454) (2,404) (2,193) (2,193) (2,190) (2,190) (3) (4) (96)	Others	(207)	(863)
Proceeds (Repayment) of short-term loans, net Repayment of long-term debt Repayment of finance lease liabilities (2,454) Purchase of treasury stock Payment of dividend Payment of dividend Payment of dividend to minority shareholders of subsidiaries Others (8,791) (2,791) (2,404) (2,404) (2,404) (2,193) (2,190) (2,190) (3,190) (4) (96)	Net cash used in investing activities	(9,508)	(43,762)
Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries Others 65 13	Cash flow from financing activities		
Repayment of long-term debt (5) (1) Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries Others 65 13	Proceeds (Repayment) of short-term loans, net	(8.791)	700
Repayment of finance lease liabilities (2,454) (2,404) Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries Others 65 13			
Purchase of treasury stock (5) (135) Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries Others 65 13	. ,		
Payment of dividend (2,193) (2,190) Payment of dividend to minority shareholders of subsidiaries Others 65 13			
Payment of dividend to minority shareholders of subsidiaries Others 65 13			, ,
subsidiaries Others 65 13			
		` '	(-/
Net cash from financing activities (13,399) (4,114)	Others	65	13
	Net cash from financing activities	(13,399)	(4,114)

		(/
	Previous consolidated fiscal year (From April 1, 2011 To March 31, 2012)	Current consolidated fiscal year (From April 1, 2012 To March 31, 2013)
Effect of exchange rate change on cash and cash equivalents	(228)	7, 438
Net increase (decrease) in cash and cash equivalents	(6,969)	(13.927)
Cash and cash equivalents at beginning of year	92,927	85, 958
Cash and cash equivalents at end of year	85,958	72, 031